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EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

Wednesday December 18 1991

YUGOSLAVIA
Bonn's ambitions
sink in EC fudge
Page 3

£ D 8523A

World News

US hails EC compromise on Yugoslav republics

The European Community's compromise on the recognition of Yugoslav republics is unlikely to settle differences over the speed of the recognition process.

The US welcomed the EC's decision to postpone until January 15 diplomatic recognition of Croatia and Slovenia as a sign of progress in the Balkans. However, the move was criticised by some in the US for being too slow.

French group set to control Italian water brands

Leading French foods group BSN yesterday announced that it was poised to take full control of four Italian mineral water brands - a move that will make it Italy's biggest mineral water supplier.

The acquisition from Infr, an Agnelli family holding company, signals a new shake-up in the European mineral water industry. Page 15

German unity pledge

Germany's ruling Christian Democratic Union agreed a manifesto which makes the forging of unity between the two halves of Germany the priority. Page 2

Polish PM gives up

Polish prime minister Jan Olszewski, a former Solidarity lawyer, gave up his attempt to form a government, saying President Lech Walesa refused to co-operate with him. Page 2

Food convoys attacked

Starving Ethiopians are attacking relief convoys, forcing delays in delivering food to the famine-hit eastern region, the main United Nations refugee organisation said.

US-CHINA TRADE

China has been told that negotiations with the US over intellectual property rights protection must be concluded by January 16 or Washington is ready to impose sanctions. Page 5

Nurses compensated

Two British military nurses sacked after becoming pregnant won a sex discrimination case against the government and were awarded a total of £26,000 (£45,000 in compensation by the London High Court. Page 8

AFRICAN TV

South Africa's Electronic Media Network is set to sign a deal with Kenya Television Network on a partnership to run a subscriber-only satellite TV station from Nairobi. KTN said. Page 4

Rainbow Warrior move

New Zealand agreed not to demand the extradition of a French spy accused of helping bomb the Greenpeace ship Rainbow Warrior in 1985. The French Foreign Ministry said the affair was now closed. Page 4

THYSEN, German industrial

and trading group, suffered its third annual profits fall running as low demand and prices hit its steel and engineering interests. Net profits for the year to end September fell to DM520m (\$325m) from DM690m last time and DM825m in 1988-89. Page 15

Hawke under pressure

Australian prime minister Bob Hawke came under more pressure to resign when an opinion poll showed a further sharp fall in his popularity among recession-weary voters.

PLATINUM plunged

by \$7.75 a troy ounce in London to close at \$348.65. The fall was triggered by Japanese investors cutting their losses on Tokyo Commodity Exchange futures contracts. Page 25

NEW ZEALAND scrapped

plans to balance the budget in three years because of weaker-than-expected economic growth, lower tax returns and changed social costs. Finance minister Ruth Richardson said the 1991-91 budget deficit would be NZ\$2.7bn - NZ\$1bn more than forecast. Page 4

BRITISH GAS signed a deal

with Tunisia to develop at 30bn cubic meter gas field off the south-eastern coast of Sfax at a cost of \$630m. Page 5

President's popularity hits new low as economic outlook worsens US says recession continuing

By Lionel Barber and Michael Prowse in Washington

THE US economy is still in recession, the White House said yesterday, abandoning previous claims that the recovery had merely stalled.

Its statement came after a new poll showed that Mr George Bush's popularity has dropped to the lowest level of his presidency. It heightened expectations of a half percentage point cut in the Federal Reserve's discount rate, currently 4.5 per cent.

Mr Bush's rating has slipped to 47 per cent, according to an ABC News-Washington Post poll. This adds weight to earlier surveys showing a steep drop in public confidence in his handling of the economy and in the prospects for a rebound.

The official admission about the recession reflects the view among Mr Bush's advisers, including Mr Samuel Skinner, the new White House chief of staff, that the president's popularity has been damaged by a failure to acknowledge the weakness of the economy and difficulties facing ordinary Americans.

Yesterday Mr Martin Fitzwater, White House press secretary, said: "The people of this country know that the economy is in trouble. It doesn't make any sense to try to play games."

Mr Alan Greenspan, chairman of the Federal Reserve, is believed to share this view and to doubt whether further cuts in interest rates alone would revive the economy. He is scheduled to testify to Congress on the economy today.

The unrelenting bad news in the poll is increasing Republican pressure on the Fed to lower interest rates, and is raising the stakes ahead of Mr Bush's State of the Union address to Congress next month, when he is expected to unveil an economic growth package.

The Federal Open Market Committee, the Fed's policy-making arm, met yesterday to discuss a possible discount rate cut. A cut would prompt a further reduction in bank prime lending rates, now 7.5 per cent.

The administration had argued that a short, mild recession had bottomed out in the spring and that the economy had subsequently "stalled".

PAGE 6
■ US home starts fell in line with weaker trend
SECTION 11
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■ Wall Street market report
Back Page

But recent statistics have pointed to renewed contraction. Industrial output fell 0.4 per cent last month, a much sharper decline than expected. Employment fell by almost 250,000.

The administration's economic advisers are sticking to their prediction that the economy should turn round by next spring, but official gloom has begun to colour all presidential actions and statements.

Mr Bush's sensitivity to criticism that he has been too preoccupied with foreign affairs prompted him to let Mr James Baker, US secretary of state, deliver a major policy address on the Soviet Union last week.

Mr Bush has also invited the chief executives of Detroit's big three car manufacturers - General Motors, Chrysler and Ford - to accompany him on his trip to Asia starting at the end of the year. In Japan, Mr Bush intends to press for a cut in the trade imbalance giving Tokyo a choice of either increasing imports or restricting its exports to the US.

The ABC News-Washington Post poll showed that seven in 10 respondents disapproved of Mr Bush's handling of the economy, and even among Republicans, six out of 10 expressed criticism.

The poll also showed that Mr Bush's negative numbers are rubbing off on the Republican party. Democrats - by a margin of 43 to 36 per cent - are rated as better able to tackle economic problems.

"We take these (poll) numbers to heart and I can assure you that we'll be increasing our efforts to take action on a number of fronts to turn the economy round", Mr Fitzwater said yesterday.

Banks upset by MCC's insolvency petitions in US and UK

By Brown Madox and Robert Peston in London

MAXWELL Communication Corporation, one of the two public companies once controlled by the late Mr Robert Maxwell, yesterday filed for administration in London as a further measure to protect it from its creditors.

The use of the UK insolvency procedures follows MCC's petition to US courts on Monday under Chapter 11 of US bankruptcy law for protection from creditors for 180 days, pending reconstruction.

The filing for Chapter 11 protection brought a furious response from MCC's 43 banks, which are owed £1.3bn (\$2.35bn) by MCC and are trying to have their own receiver appointed.

The High Court in London will decide on Friday whether to appoint administrators from Touche Ross as administrators, which is MCC's preference, or to choose Price Waterhouse as administrative receiver, as MCC's banks have requested.

MCC will argue that as Price Waterhouse has been acting for the banks, which represent around 80 per cent of the company's creditors, there would be a conflict of interest.

Mr Peter Laister, who took over two weeks ago as MCC's chairman, said the company had filed for protection in both countries to provide the same timescale for restructuring.

The board's decision to petition for Chapter 11 late on Monday night followed a meeting with the steering committee of MCC's banks. Mr Laister said "we were not confident that we could get a standstill order from the banks to freeze imminent repayments."

MCC's directors took three factors into consideration when deciding to seek protection from creditors.

● MCC faced substantial payments to two US investment banks on foreign exchange contracts in the next three weeks. It had to pay Goldman Sachs \$29m before Christmas. A further sum of \$23.7m was due to Salomon Brothers.

● It needed a cash injection of \$50m from its 43 banks to fund its operations pending a full reconstruction. The banks indicated they would only give the funds if they were given security for the loan. Any provision of collateral would have put MCC's bonds Continued on Page 14

Soviet Union wins reprieve on bank debt

By David Waller in Frankfurt and John Lloyd in Moscow

WESTERN banks yesterday gave the Soviet Union a three-month reprieve on bank debt repayments by agreeing to defer payments of principal.

The Soviet Union is to continue paying interest to its bank creditors under the terms of the agreement reached in Frankfurt between Vnesheconombank, the Soviet foreign trade bank, and representatives of leading creditor banks.

However, Vnesheconombank will defer payments of principal on debts to private banks taken up before January 1 1991, and due for repayment between December 5 this year and March 30 next year.

The agreement specifically excludes public issues and bond placements, and short-term debts and facilities, on which the Soviet Union will continue to pay principal as well as interest.

Bankers estimated the amount of principal being deferred at about \$6.4bn - comprising some \$3.4bn due in December and \$2bn due in the first three months of next year. All the debt is thought to have been rolled over for a period of 30 days.

Total Soviet Union government and bank debt is thought to top \$30bn.

Deutsche Bank, Germany's largest bank, which co-ordinated the talks, said Vnesheconombank's representatives had provided the committee of bankers with information on the Soviet Union's external debt position and "underlined the difficulties now facing the [new] sovereign states in meeting debt service obligations".

The committee of bankers will meet again no later than March to review the progress of the agreement and to discuss further steps.

In Moscow, Vnesheconombank has passed from the control of the USSR state bank (Gosbank) to that of the central bank of Russia - in another indication of the takeover of central institutions by the Russian authorities.

The official registration of Vnesheconombank under the Russian central bank was due to take place yesterday.

Vnesheconombank has been transformed into a "commercial" bank, with its shares held by the central banks of the former Soviet republics.



US secretary of state James Baker (centre) is greeted by Askar Akayev, president of Kirgizia, on his arrival at Manas airport yesterday

Mr Vladimir Sterlikov, the Vnesheconombank spokesman, last night harshly criticised Mr Egor Gaidar, the Russian deputy prime minister, for his remarks on Saturday that the bank was "technically bankrupt".

Mr Sterlikov said foreign banks were still prepared to support Vnesheconombank, and termed Mr Gaidar's remarks "incredible".

● Mr Konstantin Masyk, Ukraine's deputy prime minister, yesterday confirmed Ukrainian plans to introduce coupons in January to function as a parallel currency.

Ukraine has a severe shortage of roubles, which makes it difficult for the republic to match Russian price increases scheduled for January 2, and the coupons are viewed as a temporary solution to the crisis. However, western economists are concerned that the creation of what is, in effect, a second rouble may worsen the already rampant inflation.

Commission freezes bid for Wagons-Lits

By David Buchan in Brussels

THE European Commission yesterday said it was suspending the controversial takeover bid by Accor, the French catering and hotels group, for Wagons-Lits, the Franco-Belgian travel company.

The commission said it had "serious doubts" about the deal's effect on competition in motorway services and hotels.

Under EC merger rules, the Commission has four months to pronounce on Accor's bid for Wagons-Lits.

The EC anti-trust directorate's concerns are focused on the dominance which the proposed combine would have on motorway restaurants and catering in France, in which Accor and Wagons-Lits are, respectively, first and second, and where other competitors are much smaller.

But the Commission will also examine the deal's implications in the hotel business.

The chief activities of Accor and Wagons-Lits are in France and Belgium, but the two companies also operate in Germany and Spain. Accor owns the Motel 6 chain in the US.

The Commission said it was suspending Accor's bid, which is due to close tomorrow, from taking legal effect. Share trading could continue, but none of the rights attached to those shares could be exercised, and Wagons-Lits' structure could not be changed.

Wagons-Lits' share price yesterday fell by Bfr410 to Bfr12,508 after the Commission's investigation was announced. The bid for the Franco-Belgian group was launched two months ago at Bfr65.50 a share.

Earlier this month, however, a Belgian court told Accor and Société Générale de Belgique, its partner in the bid it would have to raise its offer to Bfr12,500 a share, the price at which they had bought a 27 per cent stake in July 1990. Accor is appealing against the ruling.

The higher price would value the entire company at about Bfr6.8bn (\$210m).

World Stock Markets, Back Page, Section 11

London brokers fined

By Richard Waters in London

FIVE City of London broking firms were fined yesterday in a swathe of disciplinary action over the market-rigging scandal this autumn that shook the London Stock Exchange and options exchange.

In one of the widest-ranging series of actions by London regulators, six individuals were singled out for criticism, three of whom also resigned from the board of Fox, which trades soft commodities such as cocoa and coffee.

Coming just 10 weeks after the scandal broke, the moves indicate the unprecedented urgency with which regulators have moved to deal with one of the most damaging episodes in the history of the derivatives markets in recent years.

However, the Securities and Futures Authority, the regulatory body for the industry, declined to use its powers to suspend or ban particular firms or individuals, preferring to impose relatively modest fines.

Continued on Page 14

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Wanted: an anti-dumping deal by the end of the week

Uruguay Round negotiations on anti-dumping have stalled, leaving Gatt director-general Arthur Dunkel until Friday to find an answer to problems that have persisted for the past five years.

Page 5

STERLING	DOLLAR	STOCK INDICES
New York lunchtime: \$1.8225	New York lunchtime: DM1.5755	FT-SE 100: 2,432.5 (-7.9)
London: \$1.8205 (1.8215)	FFs 3.3825	FT-A All-Share: 1,66.56 (-0.4%)
DM2.8725 (2.875)	Sfr1.393	FT-SE Eurotrack 100: 1,056.74 (+3.58)
FFs 9.8125 (9.8225)	Y128.48	
Sfr2.5375 (2.54)	London: DM1.578 (1.5785)	
Y234.25 (234)	FFs 3.39 (3.3925)	New York lunchtime: DJ Ind. Av. 2,913.91 (-5.1%)
C Index 91.4 (91.5)	Sfr1.394 (1.395)	S&P Comp 383.88 (-0.80)
	Y128.45	Tokyo Nikkei 22,736.29 (-100.38)
	Tokyo close: Y128.28	
	US lunchtime rates	
	Fed Funds: 4.75%	
	3-mo Treasury Bills: 4.233%	
	Long Bond: 10.2%	
	Chief price changes yesterday: Page 15	
	yield: 7.751%	

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EUROPEAN NEWS

Another republican leader takes control of forces on his territory

Soviet military assures Baker of neutrality

By John Lloyd and Gillian Tett in Moscow

MR James Baker, US secretary of state, has been assured the Soviet army will stay out of politics. However, he received further evidence yesterday that Soviet politicians cannot stay away from the Soviet army, as another republican president declared himself commander in chief of the Soviet military on his territory.

US officials told reporters that Mr Baker had been told by Marshall Yevgeny Shaposhnikov, Soviet defence minister, that the army would accept whatever was agreed by the politicians.

The Reuters news agency quoted an official as saying that "what we got was a pretty clear reflection of a military that is not going to intrude into politics".

However, Mr Ayaz Mutalibov, the Azerbaijan president, yesterday followed Mr Leonid Kravchuk, the Ukrainian president, in declaring himself head of the military forces on his territory - after a vote in the Azerbaijan parliament.

Major General Anatoly Kulikov told the Krasnaya Zvezda newspaper that 450 troops and civilians had been killed in ethnic wars in the region. "We don't belong in the Transcaucasus any more. We have to

call a spade a spade - a civil war is going on here."

Mr Baker continued his rapid tour of the Soviet Union with a trip to the Central Asian republic of Kirgizia yesterday - as Mr Mikhail Gorbachev, the Soviet president whom Mr Baker has already politely consigned to history, continues to fight for at least a few more weeks of power.

The Supreme Soviet, for years relatively obedient to his will, yesterday finally demanded his resignation. An appeal adopted by the lower house of the legislature said that "as the president has kept himself aloof from important national and state issues, we raise the question of his resignation".

The White House said yesterday it still intended to host an international conference in Washington to co-ordinate Soviet aid, in spite of French opposition, Reuter reports.

The January conference was proposed last week by Mr Baker as he was preparing for his trip to the Soviet Union. But President Francois Mitterrand of France told President George Bush that it would be a waste of time.

Mr Marlin Fitzwater, the White House spokesman, told reporters: "We think that this co-ordination is necessary as we focus on Soviet needs. President Mitterrand doesn't feel that's necessary. We simply disagree with him."

Gorbachev 'accepts end of union by January'

By Our Foreign Staff

SOVIET President Mikhail Gorbachev has accepted that the fast-disintegrating union will cease to exist by the end of this year, Russian President Boris Yeltsin said yesterday.

After a meeting with Mr Gorbachev, Mr Yeltsin told the Russian Information Agency that the Soviet president had come to terms with the formation of a Commonwealth of Independent States to replace the Soviet Union.

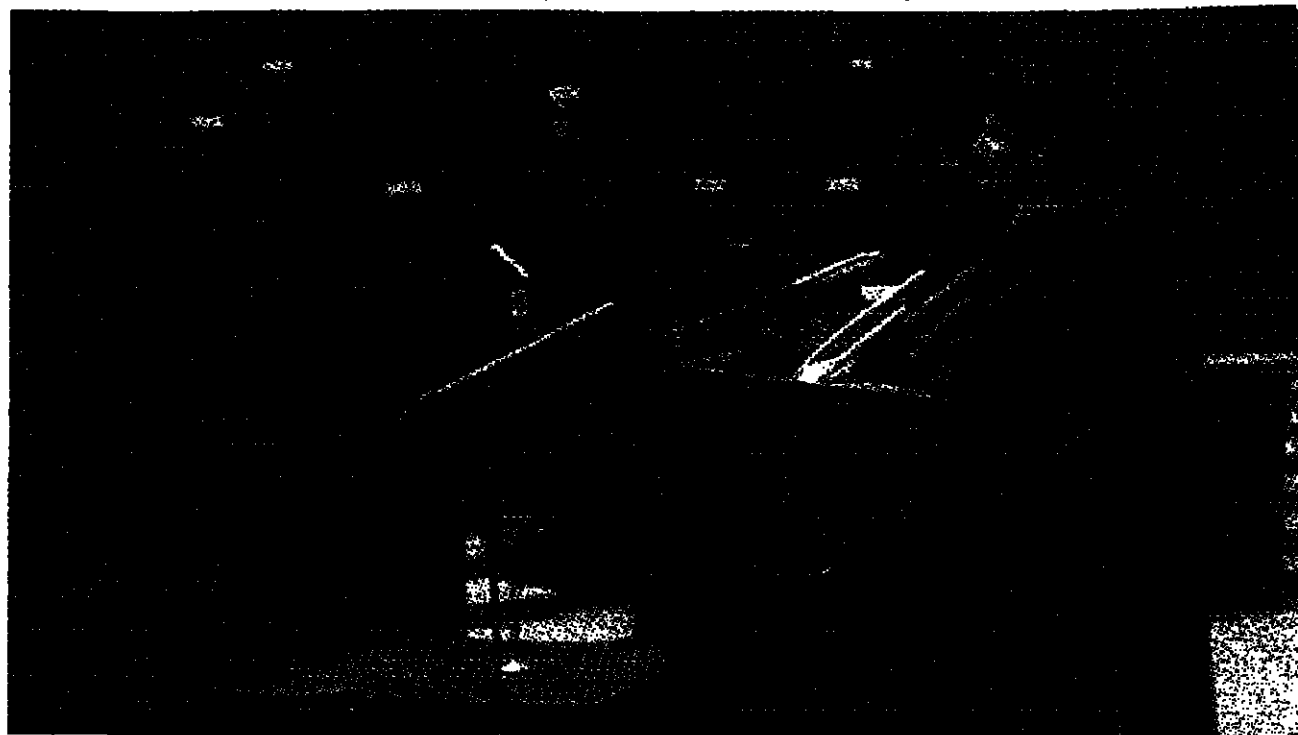
Liquidation of Soviet structures "would be completed in December, so we can start to live a qualitatively new way without the former Soviet Union by January," he said.

The process marks the final stage of the transfer of central power from the Soviet Union to the Russian Federation. Structures not appropriated by Russia will be abolished.

Tass news agency quoted Mr Gorbachev as saying he would accept the commonwealth - proclaimed on December 8 by Russia, Ukraine and Belarus - although he still believed the dismemberment of the Soviet Union would lead to a worsening of problems.

Mr Yeltsin had met the Soviet president to discuss the meeting of 10 heads of republics in Alma Ata on Saturday to sign an agreement extending the commonwealth to cover all but two of the Soviet republics.

Earlier Mr Yeltsin told the Italian newspaper La Repubblica that Mr Gorbachev would be useful only while power was being transferred to republican level, and that he would have to "take a decision" on Mr Gorbachev's future before the middle of January.



Arch conservative Viktor Alksnis, who heads the Soyuz group, addresses an empty Soviet parliament yesterday. The legislature has increasingly lost its authority as the power of the central government diminishes

Russia considers fuel clawback

By Andrew Hill in The Hague

RUSSIA could be left drastically short of diesel and crude oil this winter if it honours all export licences granted in the confusion following August's abortive coup.

Mr Vladimir Lopukhin, Russian energy minister, indicated yesterday that a combination of corruption and poor communication had left the federation with licence commitments for this month which will exceed its dwindling output.

Mr Lopukhin, in The Hague for the signing of the European energy charter, suggested that much of the oil committed for export would have to be clawed back for domestic consumption.

He said export licences had been granted for 33.6m tonnes of crude oil in December, when

the old Soviet Union's largest energy producer - has been hampered by the disintegration of the central energy authorities and by neglect of the energy infrastructure under centralised management.

But Mr Lopukhin said Russia was already planning to improve its energy links with Kazakhstan, another producer of oil and gas, and was making moves to break up its monopoly oil and gas association into

competing fully-integrated companies. One such company, Lukoil, was set up about three weeks ago. Between eight and 12 similar companies are planned within the next six months, some in partnership with other republics.

Mr Lopukhin said the energy charter, designed to help the old Soviet Union exploit its resources, would ease the establishment of normal relations between the republics, almost all of which signed or are expected to sign yesterday's declaration.

But he added that progress to a free market was bound to be slow at first. "It's like coming out of prison: you don't want to go to work immediately, you want to lie on the grass for a while."

EC to probe German aid for car makers

By David Buchan in Brussels

THE European Commission is today expected to launch an investigation into nearly DM2bn (£700m) worth of German state aid to help Opel, Volkswagen and Mercedes-Benz create new car-making capacity in the country's five new eastern lands.

Sir Leon Brittan, EC competition commissioner, will try to convince his Commission colleagues that the aid, to be passed through the Trenhand privatisation agency, deserves further scrutiny on two grounds. Firstly, it was not formally notified to Brussels, as required under EC rules governing state aid to the car sector. Secondly, the aid "does not appear to correspond to what would be the normal behaviour of a private investor in the circumstances," an EC official said yesterday.

However, the Commission could still allow the aid to go ahead, if it does not appear to distort trade within the EC.

Earlier this year Brussels gave approval, and even contributed, to heavy public funding of a new Ford-VW plant to make recreation vehicles in a depressed part of Portugal. It justified this decision by saying this was a sector of high growth in the car market.

By contrast, EC officials say the investments in eastern Germany come at a time of depressed demand in the EC market for regular cars.

Always on the scent of commercial irregularities, the European Commission yesterday announced it had sniffed - and snuffed - out a number of restrictive practices in the marketing of luxury perfumes.

As a result, Brussels said, Yves Saint Laurent Parfums, the French perfume company, had agreed to modify its distribution contracts, allowing its distributors to have more freedom to set prices and trade among themselves.

The Commission concedes that makers of luxury perfumes have a right to be selective about retail outlets, but that more competition was needed in the sector.

NEWS IN BRIEF

Polish PM drops bid to form government

By Christopher Bobinski in Warsaw

MR Jan Olszewski, Poland's prime minister, yesterday abandoned attempts to form a government, blaming opposition from President Lech Walesa. The move leaves the president free to return to options originally suggested six weeks ago when the search for a government began. One of these envisaged combining the post of president and prime minister.

Mr Olszewski told MPs that Mr Walesa said he would not co-operate with a cabinet presented to him yesterday. The president only grudgingly nominated Mr Olszewski as prime minister earlier this month when he won the support of a centre-right majority coalition in parliament.

Swedish deficit worse than forecast

Sweden's budget deficit for the current financial year will amount to SKr50.6bn (£4.8bn), far worse than expected, writes Robert Taylor in Stockholm. This was announced yesterday by the state audit office, which also estimated the deficit for 1992-93 would increase to SKr60bn on present trends.

The central bank yesterday cut its interest-rate to banks a further 1 percentage point to 14 per cent, in response to the strong net SKr25.6bn inflow of capital into Sweden in the week since the bank's 6 point increase in the rate to 17.5 per cent.

Optimism over French growth

French economic growth is expected to pick up slightly to an annualised rate of 2 per cent in the first six months of 1992, according to the latest forecast from Insee, the state statistics body, writes William Dawkins in Paris.

Mr Pierre Bédégovoy, finance minister, said this was compatible with the assumption of a 2.2 per cent growth in gross domestic product for next year, on which the government planned its 1992 budget.

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The Company authorized by resolutions of its Board of Directors dated 26th November and 3rd December, 1991 and made an issue of SFY 120,000,000 3% per cent. notes due 1996 with warrants on 12th December, 1991. On 2nd December, 1991, the initial subscription price per share in respect of such warrants was determined to be Yen 772 which was less than the current market price per share of Yen 975.40 on such day as determined in accordance with Clause 3(viii) of the Instrument dated 26th September, 1989 constituting the Warrants. The number of shares outstanding on 12th December, 1991 was 125,185,911. As a result, the following adjustment of the Subscription Price relating to the Warrants shall be made pursuant to Clause 3(vii) of the Instrument:

1. Subscription Price before adjustment: Yen 1,230.00 per share
2. Subscription Price after adjustment: Yen 1,203.70 per share
3. Effective Date of adjustment: 18th December, 1991 (Japan time)

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EC to probe German aid for car makers

By David Buchanan
Brussels

THE European Commission is expected to probe German aid to car makers, following a complaint from the French government. The Commission is concerned that the aid may be state aid, which is prohibited under the EU's competition rules. The aid is intended to help the German car industry, which is facing competition from Japanese and American manufacturers. The Commission is expected to launch an investigation into the aid, and may require the German government to repay the aid if it is found to be illegal.

Bonn's Yugoslav ambitions sink in EC fudge

By David Gardner in Brussels

THE compromise patched together by the European Community early yesterday to set in train recognition of Yugoslavia's breakaway republics by January 15 is a risky gamble. Most of the 12 hope that a month will be long enough for the UN Security Council to get a peace-keeping operation set up in Croatia, and for Lord Carrington's Hague peace conference to resume.

But the terms of the compromise are far from certain to help mediation efforts in the disintegrating Yugoslav federation. After 10 hours of often raucous debate, the 12 said they would recognise those Yugoslav republics willing to: ● Accept UN, Helsinki Act, and Paris Charter commitments on the rule of law, democracy and human rights. ● Guarantee ethnic and minority rights. ● Accept the inviolability of all frontiers. ● Honour all commitments to disarmament and regional security. ● Settle by agreement or arbitration whatever framework replaces the old state. ● Accept the draft "convention" on Yugoslavia's future worked out by the Hague peace conference.

All but the last of these conditions come from a sovereignty fitness checklist devised by France to deal with all new states emerging in Europe. The last is supposed somehow to ensure the republics return to the negotiating table at the Hague (or possibly Lisbon, when Portugal takes over the EC presidency from the Dutch in January).

There was little difficulty in agreeing the "motherhood list" as a Dutch official termed it; but every difficulty in restraining Bonn from breaking EC ranks and recognising Croatia and Slovenia this week. Although EC constitutional lawyers attached to the Hague conference are supposed to decide which independence-seeking republics qualify for recognition, Germany may well keep Chancellor Helmut Kohl's promise to recognise Croatia and Slovenia before Christmas, and implement this decision automatically on January 15.

Senior Slovene officials say Mr Hans-Dietrich Genscher, Germany's foreign minister, told them Bonn will recognise the breakaway republics tomorrow. For the rest of the EC, there is nothing automatic about January 15's decision. It is easy to pick holes in this fudge. The criteria are simultaneously inadequate and over-reaching. Mr Hans van den Broek, the Dutch foreign minister, conceded that a standard international criterion for recognition, that a government be in effective control of its territory, could be a problem in Croatia, where Serbian irregulars and the Serb-dominated federal army hold enclaves they are fighting to extend.

At the same time, while Serbia and Croatia may be required legally to respect minority rights, there is nothing in international law which says they must accept the EC's blueprint for Yugoslavia's future drawn up at the Hague. Serbia's rejection of this loose confederation was one reason the conference broke down. At issue is not whether the EC takes sides. The 12's attempts to single out Serbia for sanctions, because of its expansionism, in practice does this already. As a UK official put it, the dispute was about "a judgment over the timing of recognition".

CDU sets out policy to forge a new Germany

By Quentin Peel in Dresden

GERMANY'S ruling Christian Democratic Union (CDU), senior partner in the governing coalition, succeeded yesterday in papering over divisions on a new manifesto for the 1990s. Its policy now makes the forging of genuine unity between the two halves of Germany the priority - with a clear implication that this means restraint in the west to pay for the east. It also calls for a more dynamic and forceful German foreign policy. Eastern deputies were outvoted when they called for an investigation of all CDU members of the Bundestag - western as well as eastern - to check for links with the former East German secret police. The so-called Dresden Manifesto was unanimously approved on Monday night and is intended to provide the party with a broad enough programme to accommodate all - from Catholic west to Protestant east.

On foreign policy it committed the party to creating a united states of Europe and calls for an end to the constitutional ban on using German troops "out of area", arguing for their use both in UN peacekeeping and peacemaking exercises, and in any future European force. It does not call into question the borders of the united Germany, but suggests that Germany has a special responsibility for Germans living in other countries. It also calls for the creation of a "Euro-region" - for example Silesia, Bohemia and Saxony - to promote special regional co-operation where Germans live on either sides of national borders. On internal policy the stress is on investment in the east, at the probable expense of greater social security in the west. As for the "sins of the past", the party wants both retribution and forgiveness for those who may have collaborated with the Stasi. Anyone guilty of bending the law should be banned from public office, it says. But "at the end of the necessary clarifications, reconciliation and social harmony must prevail". A last-minute vote at the party congress shelved any debate on the divisive issue of abortion, but lingering suspicions between east and west remain. The problem of reconciling an extremely liberal abortion law in the east with a highly restrictive law in the west will have to be left to the party's MPs to resolve.

Capital gripped by fear and anger

By Laura Silber in Belgrade

OUTRAGE and fear yesterday enveloped Belgrade, the Serbian and federal capital, after the Community decision to offer to recognise the six Yugoslav republics as independent states. Mr Dobrosav Velozovic, Serbia's deputy foreign minister, said: "The EC has not given up its intention of committing a unilateral act to break up Yugoslavia." The Socialist-controlled Serbian parliament yesterday went into closed-door emergency session.

Mr Samija Avramovic, Serbia's legal adviser, told Belgrade Radio: "The EC last night committed aggression on Yugoslavia with its decision. ... [It] means the endangering existence of a sovereign and internationally recognised country - Yugoslavia." The Serb-controlled state presidency appeared to reject the EC decision by saying it would "persist in defending the inalienable rights of nations and the dignity of Yugoslavia".

While official Serbia lashed out at the EC, Belgrade's inhabitants seemed anxious and confused. Thick fog in the city centre underscored the sense of hopelessness and the widespread fear that the war will spread to Serbia. Said Bojan, a 30-year-old lawyer: "The EC decision has pushed all of Yugoslavia, including Croatia and Slovenia, further into the abyss. Although the Community managed to preserve its unity, it leaves Serbia with little choice except war to protect the Serbs outside of the republic."

Some 2m Serbs live in Croatia and Bosnia-Herzegovina. Mr Radovan Karadzic, leader of Bosnia's Serbs, said: "The decision of the EC will definitely lead to the escalation of the bloody war instead of a peaceful, democratic solution." In the view of Mr Dragoljub Micunovic, head of the opposition Democratic Party: "The EC decision seeks the quickest solution. It's a dangerous half-compromise, because now there is a race against time: What will happen first? The blue helmets or the recognition of Croatia and Slovenia?"



Home from the war. A Croat soldier is welcomed at Zagreb railway station by his young son

Croats see no end to the fighting

By Judy Dempsey in Zagreb

THE people of Zagreb, Croatia's capital, yesterday showed little enthusiasm for the EC decision to recognise the republic's independence on January 15 if it meets certain criteria. Perhaps the bitter weather, the months of war, and the loss of thousands of lives, had numbed their feelings. But it was also the sense that recognition would not end the fighting, nor help heal the deep antagonisms now felt by

Croats and Serbs living in the republic. "Of course we will be recognised in January. We have met all the conditions. We have excellent rights for the Serbs here," said Dalia, a young student. "Once we have the recognition, we can buy arms to beat back the Serbian aggressors and the army. That is the only way to stop this war. Europe should now help us."

Another student, Tomislav, who left the federal army four months ago, is waiting to be called up to the Croatian army. "I will join. I have no choice. Recognition or not, the war will continue. I am very pessimistic," he said. And what is the prospect of living in peace with the 560,000-strong Serb community? "The Serbs who live in the cities do not support Serbia, or the army," said Dragan Susic, a 24-year-old engineer. "But there are many radical Serbs living in the villages

who will continue fighting. Personally, we will never be able to trust each other again." Maja Stasic, a 35-year-old dentist, could hardly refrain from crying when she was asked about what recognition meant for her. "There has been massacres of Croats by Serbs, and of Serbs by Croats. This has been a terrible war. How can we construct our lives together again, if and when the war ends?"

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Vital Signs of International Financial Markets

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INTERNATIONAL NEWS

Indian banking system 'should be autonomous'

By David Housego in New Delhi

INDIAN banks should no longer be required to channel credit in line with government determined priorities, according to an official report published yesterday that recommends sweeping changes in India's banking system.

The report, which describes the state-owned Indian banking system as "over-regulated and over-administered," says that increased autonomy over credit allocation and management is the key to improving performance.

The report, commissioned by Dr Manmohan Singh, the finance minister, is silent on privatisation which was deliberately omitted from the terms of reference of the committee that prepared it.

Warning of the risk of bank failures unless urgent measures are taken, the report recommends a capital restructuring to achieve internationally accepted capital ratios. It also argues for some of the state-owned banks to merge to achieve a top layer of three or four Indian banks of international dimensions.

The report, which should give renewed impetus to the government's flagging liberalisation programme, recommends that the government should be more generous in allowing foreign banks to open offices or branches in India.

It recommends the abolition of requirements that companies seeking to raise equity funds from the capital markets should first get government approval. "The issuer should be free to decide on the nature of the issue, its terms, and its pricing," says the committee.

It recommends that the capital markets "should be gradually opened up to foreign portfolio investment." At present foreigners are only allowed to purchase Indian stock indirectly through offshore funds.

The report was commissioned by Dr Singh as a way of preparing public opinion for big changes in the state-owned banking system. The recommendations of the committee, headed by Mr M. Narasimham, a former central bank governor, are in line with a recent World Bank report on the financial sector - itself seen as a forerunner to a World Bank sector loan.

The committee was divided,



Dr Manmohan Singh: silent on privatisation

however, on how to consolidate the autonomy of banks against interference from politicians or civil servants. The majority on the committee favoured the continuing appointment of officials to represent the government on the board of banks. A dissenting note by two members argues that full autonomy will only be guaranteed by the government not appointing officials to the boards of banks and by the abolition of the banking division in the Ministry of Finance.

Though the government has yet to pronounce on the report, it is expected to accept the bulk of its recommendations and the need for urgent action.

Warning of balance sheets burdened by bad debt, the report says: "The deterioration in the financial health of the system has reached a point where unless remedial measures are taken soon, it could further erode the real value of and return on the savings entrusted to them and even have an adverse impact on depositor and investor confidence."

The committee sees the heart of the banks' problems as lying in the government's pre-emption of bank resources and in its channelling of credit to priority sectors.

It says that 63.5 per cent of bank deposits are pre-empted for lending to the public sector or to fund the government deficit through statutory liquidity ratios and other reserve requirements. The report says this proportion must come down from this year's levels.

NZ budget outlook worsens

By Terry Hall in Wellington

MS Ruth Richardson, New Zealand's finance minister, yesterday disclosed worse-than-expected budget forecasts for the next three years, largely as a result of lower tax receipts brought on by the deep recession and the government's retreat on social cuts announced in the July budget.

She said the government had abandoned its plan to balance the budget in three years. This was due to weaker-than-expected economic growth, lower tax returns, changes in social costs, which would add NZ\$450m (\$250m) a year to the deficit in the next two years, and extra costs in implementing structural reform in the public sector.

Widespread protests and a dramatic slide in the opinion polls have forced the government to pull back from a major redesign of the social security system, notably in superannuation, which was announced in the budget.

Ms Richardson said the budget deficit for 1991-92 would be NZ\$1.1bn more than forecast at NZ\$2.7bn, or 3.2 per cent of GDP.

The 1992-93 deficit was projected at NZ\$2.3bn, or 3 per cent of GDP. For 1993-94, when the government had previously said the budget would be in surplus, it now forecasts a deficit of NZ\$2.25bn or 2.8 per cent of GDP.

The depth of the recession was illustrated yesterday by Reserve Bank forecasts showing that the economic climate was much worse than it had forecast.

It said it was surprised by the sharp fall in economic activity during the year, and was revising downwards its estimates from the 1.5 per cent growth predicted in August. However, it said the recession was now at its worst.

The bank forecast that economic growth would grow by 1.8 per cent in the 1992-93 financial year due to strong export growth.

But unemployment would grow to 13.1 per cent, and those with jobs would face real cuts in incomes.

Reprieve for Rainbow suspect

By Terry Hall in Wellington

NEW ZEALAND said yesterday it would not seek the extradition of suspected Rainbow Warrior saboteur Mr Gerald Andries from Switzerland, a move seen as reflecting fears of political and trade repercussions from France.

The decision halts a court case in Auckland that was seeking Mr Andries' extradition. He was arrested by Swiss police last month on a warrant issued by New Zealand police over the bombing of the Greenpeace ship Rainbow Warrior in Auckland Harbour in July 1985. A photographer, Mr Fernando Pereira, was killed in the incident.

Two French agents, Mr Alan Marfat and Miss Dominique Prieur, were sentenced to 10 years' jail after admitting manslaughter. But they served only a fraction of that time after being transferred to French Polynesia when New Zealand bowed to French pressure.

In April French Prime Minister Michel Rocard visited New Zealand to apologise for the incident and pay over a cheque for reparations. Mr Jim Bolger, the New Zealand prime minister, said then he hoped the matter was over.

Mr Doug Graham, the justice minister, said yesterday it was important that the international rule of law be respected. However Mr David Lange, who as prime minister in 1988 was castigated by Mr Bolger for his handling of the issue, said the decision was a "difficult pill to swallow."

Greenpeace said it was considering attempting a private extradition so that Mr Andries could stand trial.

Pretoria discloses trade links with Africa

By Philip Gawth in Johannesburg

THE South African government has released details of its trade relations with the rest of Africa, disclosing business links with nearly every country on the continent despite the sanctions campaign against Pretoria.

The figures are the first released since 1985 when publication of trade figures with individual countries was stopped because of the sanctions campaign.

The figures show that South Africa did more trade in 1990 with Botswana, Lesotho and Swaziland (members of the Southern African Customs Union) and the nominally independent TBVC states (Transkei, Bophuthatswana, Venda and Ciskei) than it did with the other 49 countries on the continent with which it traded.

Of these other countries, Zimbabwe is by far the largest trading partner, accounting for

31 per cent of South Africa's trade with the rest of the continent. Zimbabwe remains arguably South Africa's most vociferous critic on the continent.

The figures, released recently by the Department of Foreign Affairs, show a balance of trade overwhelmingly in South Africa's favour. Last year saw imports worth

R713.3m (\$280m) from Africa last year, while exports to the same countries totalled R477m.

Another feature of the data is that it confirms what has become common knowledge, namely that members - such as Zambia, Zimbabwe and Mozambique - of the South African Development Co-ordi-

nation Conference (SADCC), formed in part to lessen reliance on South Africa, are as dependent as ever.

After Zimbabwe, Zambia is South Africa's largest trading partner on the continent, followed by Mozambique, Zaire and Malawi, all SADCC countries.

Only ten countries exported more to South Africa than vice versa. The five biggest exporters to South Africa were Zimbabwe, Malawi, Ivory Coast, Mozambique and Zaire. The five biggest importers were Zimbabwe, Zambia, Zaire, Mozambique and Malawi.

South Africa's total foreign trade in 1990 was R80.5bn, so the R47.7bn from Africa was a modest share. However, this excludes trade with the BIS and TBVC states, reliably understood to have been greater than R6bn last year.

Although securing payment is a considerable problem in trade on the continent, South African traders must nevertheless be confident that, with political barriers falling away, they are ideally situated to take a greater share of the market.

South African exports to Africa grew by 40 per cent in 1989 and by 22 per cent last year.

Exports better than expected despite stagnant world trade

Thailand shrugs off world recession with 7.9% growth

By Peter Ungphakorn in Bangkok

BETTER-than-expected export growth this year has helped the Thai economy expand by 7.9 per cent in spite of recession in the leading economies and almost stagnant world trade, the Bank of Thailand said yesterday.

Bank officials, announcing the government's latest figures at an annual press conference, expressed satisfaction with the way Thailand's export-oriented economy has withstood difficult external conditions.

They said they expected the country's growth rate to continue at about 8 per cent next year because of predicted recoveries in the world economy and global trade, stronger prices for rice and other Thai agricultural exports, and gradual improvements in the country's competitiveness.

Important on-going policies designed to cut costs in Thailand include liberalisation in foreign exchange dealings, other activities in the financial sector and tax reform. The government is planning to follow recent cuts on import duties on machinery, vehicles and computers with further reductions on raw materials imports and personal and corporate income tax. Value added tax is replacing business tax on January 1.

Inflation and the trade deficit in goods and services, the two issues causing the greatest concern earlier in the year, appear to be easing off. Some uncertainty about the global environment and the implications of the Thai coup in February has slowed down investment.

"Tackling inflation has been the government's most successful achievement this year," said Mr Witit Supnith, Bank of Thailand governor. Estimates for the whole year, based on figures for the first 11 months, suggest the consumer price index, previously expected to rise 7.5 per cent this year, has declined from last year's 6 per cent to 5.7 per cent.

The current account deficit, estimated at Baht207bn (\$3.2bn) amounts to 8.7 per cent of gross domestic product, a slight improvement over the 8.9 per cent registered last year. It has been achieved in the face of a decline in earnings from tourism and Thai workers in the Middle East. An estimated 21.2 per cent rise in the value of merchandise exports and a slowdown in import growth to 17.3 per cent combined with the government's traditional caution in avoiding budget deficits and curbing bank credit expansion.

Economists agree that the deficit is still manageable because Thailand's foreign exchange reserves are enough to finance almost six months' imports.

Some are concerned that because the country is not saving enough, the current account deficit will continue at its present conservatively high level and could cause problems in the next four or five years.

Yesterday, central bank officials expressed optimism that the deficit would continue to decline as a proportion of GDP and that more savings could be mobilised through various tax and money market reforms that are scheduled to be introduced in the coming months.

the median rate and was already within the newly-set band. The shekel traded at about 2.31 to the US dollar.

Other measures taken included reductions in exchange rate subsidies for exporters and plans to eliminate travel tax, commission on foreign currency purchases and surcharges on imported services by the end of 1992.

This week's actions represent the first significant impact of the policies of Mr Jacob Frenkel, the Bank of Israel Governor who moved from a post at the International Monetary Fund in August.

He reportedly defeated speculation by hiking interest rates over the autumn and refusing to budge the shekel, which has helped to squeeze inflation at the same time.

The rate of the shift would be guided by market pressures on a day-to-day basis although the Bank of Israel began by adjusting the median rate downwards by three per cent yesterday.

There was little immediate change in the shekel rate because the currency is allowed to fluctuate up to 5 and per cent above or below



Victims of the 1984 Union Carbide gas leak in Bhopal in which 4,000 people died, campaign near Parliament House in New Delhi yesterday demanding that the government of Prime Minister P.V. Narasimha Rao provide better financial and living conditions. As deaths caused by the leak have continued to mount, frequent changes of government in India have politicised the issue, further complicating court actions and compensation claims. Six years ago, the government drew up a scheme for cash disbursements to various categories of Bhopal victims and their families. But continuous litigation left them bereft of any relief except for nominal interim compensation.

Welcome for repeal of Israel moves on exchange rates

By Hugh Carnegie in Jerusalem

ISRAELI yesterday warmly welcomed repeal by the United Nations General Assembly of a 1976 resolution equating Zionism with racism. But US hopes that it would help Middle East peace talks flopped as both sides continued to trade accusations over the issue.

Mr Yitzhak Shamir, the prime minister, telephoned President George Bush to thank him for initiating the removal of what he called a "historic distortion."

President Chaim Herzog, Israel's UN ambassador at the time the resolution was passed, said the landslide vote wiped clean a "shameful stain" on the UN. But officials were angry that a number of Arab countries joined the 25 nations

which voted to retain the resolution, including Syria, Jordan and Lebanon, with which it has opened peace talks.

They said these countries remained unwilling to acknowledge Israel's right to exist. Mr David Levy, foreign minister, said the vote would not affect Israel's refusal to allow the UN a role in peace talks. Syria and the Palestinians, who are also negotiating with Israel, both said the repeal of the resolution was irrelevant. "Israeli repression of the Palestinian people and their denial of their legitimate national rights, foremost that of self-determination, is racist in essence," said Mr Faisal Hussein, the prominent Palestinian leader in Jerusalem.

periodic bursts of devaluation speculation that have plagued the economy over the past two years, disrupting currency and foreign trade flows.

Instead of irregular shifts in the shekel's base, or median rate, the Bank of Israel said it would allow the base rate to move down by up to 12 per cent over the next year, roughly the difference between inflation in Israel and its main trading partners.

The rate of the shift would be guided by market pressures on a day-to-day basis although the Bank of Israel began by adjusting the median rate downwards by three per cent yesterday.

There was little immediate change in the shekel rate because the currency is allowed to fluctuate up to 5 and per cent above or below

Cracks begin to form in China's iron rice bowl

Fewer children and less state welfare mean big problems for care of the elderly, writes Yvonne Preston

CHINA's population is ageing fast. Old people make up 8.6 per cent of its 1.1bn people but by 2025 this will more than double to 19.6 per cent or 280m.

What this means to a country with only rudimentary facilities for the old and a primitive pension system which ignores the 80 per cent of people living in the countryside is beginning to dawn on the Chinese government.

Traditionally the burden of care for the elderly has fallen on their families. A recent survey showed 63 per cent of urban elderly living with either children or grandchildren.

In rural areas the end of the communes and collectivised farming has left the elderly with no alternative but to live with the extended family or, if they have no one, in bleak state

welfare homes.

Growing life expectancy and strict birth control policies are quickly changing China's demographic profile. In a pattern more familiar to the developed west than developing Asian countries, fewer and fewer productive workers are expected to provide for more and more old people.

The urgent need is to develop contributory pension schemes - "socialist non-commercial pension insurance schemes" - Cui Naifu, the minister of civil affairs, recently called them. Urban workers accustomed to rely on their employers until they die may soon be expected to contribute a substantial slice of a low wage to retirement funds. Pilot schemes are already under way.

Contributory rural pension insur-

ance schemes are also urgently needed. The magnitude of the rural problem is clear enough with 73m aged over 60, according to last year's census. Usual retirement ages are 60 for men and 55 for women.

The notion that the state will provide is becoming as out of date in socialist China as it was in Mrs Thatcher's Britain, but it may not prove easy to persuade the urban workers of the benefits of their brave new world.

Until now they have paid nominal contributions to draw lifetime pensions from their state employers. Known as the system of the "iron rice bowl", it is sustainable for state enterprises making money, but untenable for the loss makers and the heavily indebted which are being forced to

cut back on their retired workers' pensions.

The cost of urban workers' pensions, if nothing changes, will approach 90 per cent of state enterprises' wage bill by the 2020s.

The old style welfare system was never a universal social welfare system as non-socialist countries understand it. Beginning in 1949 it has been based on payment in kind. Instead of money workers had welfare, housing, medical provision and old age pensions. State enterprises are now called on to concentrate on making profits.

Creating a contributory rural pension scheme is more difficult because a certain income level is necessary before any contributions are possible. At around 800 yuan (\$200) it excludes many rural Chinese.

So far headway has been made only in the economically developed areas, where many peasant farmers have grown rich in the last ten years. Even here, as the summer flood toll made clear, people are reluctant to buy insurance cover. They prefer the old insurance of many children to care for them in old age.

Various pilot schemes are under way, including regional foundations covering employees in the state and private sector, private schemes requiring part employee-part employer contributions, and the encouragement of individual investment in the People's Insurance Company for old age cover.

The privatisation of welfare promises a bonanza for the PIC, which so far has no competition.

NEWS IN BRIEF

Time running out for Mideast negotiators

ISRAELI, Palestinian and Jordanian negotiators met again yesterday but time was running out for them to reach agreement on how to set up talks on Palestinian autonomy, Reuter reports from Washington.

Mr Yossi Ben Aharon, head of an Israeli delegation in separate talks with Syria, said this round of negotiations, now in its second week, would probably end this week.

Mr Benjamin Netanyahu, the Israeli deputy minister, said he expected the next round would take place in late January.

Four full days of direct talks in Washington have produced little progress and on Monday the negotiations, pitting Israel against Syria, Lebanon and a joint Palestinian-Jordanian delegation, seemed on the verge of breakdown.

The main sticking point is the disagreement between Israel and the Palestinians over the status of the Palestinian delegates, who want to negotiate self-rule for the West Bank and Gaza Strip independently of the Jordanian partners.

Ethiopia appeals for aid

Ethiopia yesterday appealed for 1.25m tonnes of emergency food relief in 1992 for 7.4m starving people, Reuter reports from Addis Ababa.

Mr Simon Mechale, Relief and Rehabilitation Commission (RRC) chairman, told representatives of United Nations agencies and western donor countries the crop yield in 1991 was too low to meet the country's needs.

Mr Simon blamed civil strife, tribal conflicts, drought, pests and widespread seed shortages for the poor performance.

Taiwan welcomes China move

China's decision to set up an organisation to promote further links with Taipei was given a cautious welcome by the Taiwan authorities yesterday. Mr Ma Ying-jeou, vice chairman of Taiwan's official Mainland Affairs Council, said China had displayed a new pragmatism in China-Taiwan relations, Lucretia Mudge reports from Taipei.

The Association for Relations across the Taiwan Straits was opened in Beijing on Monday. It marks a change in China's policy towards Taiwan, and means that the two sides will now have a semi-official channel through which to discuss trade, communications and transport links, as well as common problems such as piracy and smuggling in the Taiwan Strait.

Japanese plea to Burma

A senior Japanese official travelled to Burma yesterday to try to persuade its military junta, which suppressed student protests last week, to heed international opinion, Reuter reports from Bangkok.

The three-day visit by Mr Kunihiko Saito, deputy foreign minister, is Tokyo's first high-level official contact with the military government in Rangoon in recent years.

Sanctions 'kill 80,000 children'

Iraq said yesterday that 80,000 children had died because of shortages caused by UN sanctions imposed over its invasion of Kuwait. Reuter reports from Cairo. Mr Nabil Nefza al-Tajer, Baghdad's emissary to the 21-member Arab League, made the claim and urged member states to send Iraq medicine. The envoy said Iraq had run out of key drugs including cancer treatments.

Gaddafi blames the weather

Libyan leader Muammar Gaddafi said bad weather caused the 1988 Lockerbie air disaster which killed 270 people - not a Libyan bomb as charged by the US and Britain, who are demanding that Tripoli hand over two agents they accuse of planting the explosive, Reuter reports from Rome.

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British Gas in S to develop Tum

By Francis Giles

BRITISH GAS has agreed to develop a gas field in the Tumbes region of Peru, a move seen as a sign of the company's growing interest in Latin America.

The development of the Tumbes gas field, which is expected to start in 1993, will provide a steady supply of gas to the Tumbes region, which is one of the poorest in Peru.

The British Gas Group, which is a subsidiary of the British Petroleum Group, has been awarded a 25-year contract to develop the field.

The development of the Tumbes gas field is part of a larger programme of gas exploration and production in Latin America.

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مكاتب الأخبار

US sets deadline to end copyright talks with China

By Nancy Dunne in Washington and Agencies

MRS Carla Hills, US trade representative, has set January 18 as the "firm deadline" for ending negotiations with China over intellectual property rights protection.

Early deadlines have come and gone without retaliation, but this time Mrs Hills is ready to impose sanctions if Beijing fails to comply with US demands. Meanwhile, Mr Joseph Massey, assistant US trade representative, will go again to China for a last attempt to settle the dispute.

In Beijing, China's official stance is that the threat of punitive tariffs on Chinese goods was "discrimination" and warned Washington such measures would not compel it to take action to protect US patents and copyrights. Such foreign pressure did not work with China, and trade disputes should be solved through dialogue, China's official Outlook magazine said.

The official New China News Agency quoted the magazine as saying China still hoped to continue talks with the US.

But failure to achieve settlement before the deadline will mean US retaliation against \$750m (€418m) worth of Chinese goods. A preliminary "hit list" of possible sanctions includes clothing, textiles, beer, ores, pharmaceuticals, footwear, jewellery, hardware, electronic instruments and watches.

The Bush Administration's stance towards China has been hardened at the insistence of Congress. It could grow stiffer still as the Democratic presidential candidates have joined in criticism of the President's cordial relations with Chinese officials.

Mrs Hills began an investigation into China's "deficient protection of US intellectual property" on May 28, 1991, under a statute called Special 301. The law requires her to list offenders and initiate trade sanctions if no agreement is reached in six months. She is allowed to extend the negotiations by three months if enough progress has been made.

Although Chinese trade officials have been informed of US "willingness to continue negotiations until we determine which Chinese products will be subject to increased tariffs," that prohibitive tariffs will be put in place shortly after January 16 if no agreement is reached.

The US complaint centres specifically on China's copyright law and the "particularly poor protection provided to computer programmes and sound recordings". Failure to provide copyright protection for US works not first published in China; "deficient" patent laws and protection of trade secrets, and lax enforcement of trademark rights.

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US official warns on financial services threat to Gatt Round

NEARLY 100 US businessmen, 30 congressional aides, a Congressional delegation and most US trade officials are converging on Geneva in this final week of the Uruguay Round, hoping delicately-wrought compromises can beat the many obstacles to its completion, Nancy Dunne and George Graham report.

But a US Treasury official warned the entire round could be hit by an impending stalemate over trade in financial services. Mr Olin Wehington, assistant secretary for international affairs at the Treasury, said he was "quite pessimistic" about achieving an accord on the financial services sector, part of a broader negotia-

tion on trade in services. Mrs Carla Hills, US trade representative, said she might stop in Geneva on her way to the US-EC ministerial meeting on Saturday. She continued "to plan on success, not to speculate on failure". On Friday, Mr Arthur Dunkel, Gatt director-general, is to present draft final accords in

all areas under negotiation. Mrs Hills said parts of the text might be changed but not so as to mean reopening the talks. This week is likely to be the Round's last chance. "It's very difficult to continue this process indefinitely," Mrs Hills said. It would not be lack of time which blocked agreement, but nations' inability to

summon the will to surmount the "hurdles". One of those could be financial services. Mr Wehington said it was hard to conceive that Mr Dunkel's final text would "have the support of everyone because the differences are too vast. It will certainly not have our support if it does not contain major ele-

ments of our position". The US, a top exporter of financial services, has been fighting for access to financial markets, but has met resistance from countries such as Singapore, Thailand and India. The US is a "problem" country itself. In that foreign banks cannot do many kinds of business across state boundaries,

Wanted: anti-dumping deal by the end of the week

Gatt's Dunkel must find formula on which Uruguay Round's fate may depend, writes William Dullforce

URUGUAY Round negotiations on anti-dumping have ground to a halt, leaving Mr Arthur Dunkel, director-general of the General Agreement on Tariffs and Trade (Gatt), and his aides with the task of formulating by Friday compromises on matters that have defied governments for the past five years.

The issue is particularly delicate because of its importance for Japan and also because it ranges a broad alliance of industrialised and developing countries against the US and the European Community.

The interests of Japan, the world's third-biggest economy, have hitherto been overshadowed by the torrid dispute over farm subsidies between the EC and the US which still jeopardises the completion of the trade talks.

Resolution of the EC-US dispute will open the way for an agreement on agriculture that will be extremely painful for Tokyo because it will certainly stipulate that the Japanese rice market be opened to imports. The Japanese government needs to be able to put some solid benefits from the Round into the domestic political scale, in order to temper the expected backlash over rice.

One of Japan's principal negotiating objectives has been to secure clearer rules for



international trade that would be less open to abuse. Gatt's anti-dumping code, under which importing countries penalise exporters who dump goods on their markets, is one facet prone to misuse.

The code allows governments to slap extra duties on the products of foreign companies sold on their markets at prices lower than those at which they are sold at home or at prices which are lower than the cost of producing the goods.

Dumping, it is agreed, represents unfair competition but the 1980s saw a surge in the use of anti-dumping legislation, notably by the EC and the US, frequently on questionable

grounds and with the fairly obvious intention of protecting domestic producers.

In Europe action against imports of consumer electronics, such as typewriters and video recorders, has been in the limelight for years. Worldwide, governments have been aiming at an ever wider range of targets, including European and South American steel, Asian sweaters, Venezuelan and Mexican cement and Norwegian salmon. At the end of June 209 anti-dumping measures were in effect in the US, 143 in the EC and 71 in Canada, according to notifications to the Gatt secretariat.

Moreover, governments' appetite for anti-dumping is growing fast. Developing countries are passing their own laws. Last month even Japan announced that it was launching its first ever anti-dumping probe into imports of ferro-silico-manganese from China, Norway and South Africa.

The situation has become grotesque in the context of a Gatt system intended to promote international trade. It was generally accepted five years ago that the anti-dumping code needed to be tightened up and that controversial national laws against dumping should be changed to comply with a credible international set of rules.

NEW ANTI-DUMPING CASES INITIATED BY MAJOR GATT TRADING PARTNERS

	Australia	US	Canada	EC	Mexico	Total
1980	8	21	25	16	0	72
1981	20	13	24	34	0	94
1982	79	58	78	33	0	249
1983	90	49	26	90	0	186
1984	53	37	27	39	0	159
1985	61	76	37	32	0	208
1986	82	64	15	12	0	157
1987	21	15	32	32	17	123
1988	16	39	15	29	10	124
1989	21	23	13	14	3	85
Total	421	396	294	271	30	1456

*Total includes cases from other countries **First half only

Source: GATT/ITC

Washington and Brussels said they would agree to revision of the code in return for inclusion of provisions that would allow them to take action against exporters who circumvent legitimate anti-dumping charges by assembling products from imported components in the importing country or by assembling in a third country.

Japan and, with even greater vehemence, other Asian exporters such as Hong Kong and Singapore have said they could agree to reasonable rules against circumvention once they see firm discipline applied to anti-dumping action. Neither side feels that its conditions have been met.

Tentative understandings have been reached on technicalities that would force governments to be more stringent in the criteria they apply to determine whether an exporter is dumping and whether domestic producers are suffering injury. Procedures could be simplified and quickened, diminishing harassment of traders. But a draft working paper from Mr Dunkel at the end of November still listed a dozen open issues.

Some issues appear to be completely blocked. Japan insists that it is common and legitimate business practice for companies investing in new products to sell them at prices below costs in an initial marketing phase. The US has refused a compromise under

which, if an exporter persisted with low prices into a second or third year, dumping might be considered to have occurred and anti-dumping duties could be charged retroactively.

The big importers want rules against three forms of circumvention: the assembly of imported plants in the importing country, assembly in a third country and "country hopping" in which a globally operating company accused of dumping starts to supply an import market from a factory in a third country.

According to the Japanese, the Americans have hardened their stance in the last few weeks by claiming that anti-dumping duties on assembled products can be automatically applied to imports of components from third countries that go into the product. Charges levelled against, say, a Toshiba computer would also be slapped on components of the computer supplied by firms in Korea or Malaysia without separate investigations being conducted to prove dumping.

Feelings are running high on anti-dumping and the Japanese have strong support. Thirty countries last month singled out revision of anti-dumping rules as one of the areas in which the fate of the Uruguay Round would be decided.

Mexicans resist US on oil

By Damian Fraser in Mexico City

THE Mexican government has again denied it will open up oil to the investment as part of the proposed North American Free Trade Agreement, in the face of what appears to be growing US pressure to do just that.

Mr Jaime Serra Puche, Mexico's trade minister, said that Mexico would not violate its constitution concerning oil and that there would be no modifications to laws governing its extraction, refining and commercialisation.

At the weekend meeting between Presidents George Bush and Carlos Salinas, US officials were quoted as saying that, if Mexico wanted a treaty soon, concessions would have to be made by the Mexican government, including in the oil sector.

Mrs Carla Hills, US trade representative, said the Bush administration would seek to open up the Mexican oil sector as much as possible in the free trade negotiations. The US trade representative said that while the administration respected the Mexican constitution, this did not preclude liberalisation of oil in those areas not covered by the constitution.

Article 27 of Mexico's constitution states that Mexico's hydrocarbon resources belong to the nation.

British Gas in \$630m deal to develop Tunisian field

By Francis Gihlis

BRITISH GAS yesterday signed an agreement with Tunisia to develop the 30bn cu metre Miskar gas field, 100 kms off the south-eastern port of Sfax, at a cost of \$630m (€350m).

Production is expected to start in three years and rise to an annual figure of 1.6bn cu metres of commercial gas. The development of Miskar will multiply by five Tunisia's present production of gas.

It will enable the authorities to meet future needs and allow a gradual switch from oil to gas, in a country where environmental considerations are important, not least because tourism remains its main foreign income earner.

The development of the field coincides with work to double capacity of the Transmed pipeline carrying gas from Algeria to Italy, at a cost of \$700m.

The British Gas deal also coincides with the launch of Tunisia's Eighth Economic Development Plan and comes as the authorities seek to speed reforms aimed at liberalising the economy. The tax system has been simplified and the

maximum rate on incomes and profits halved to 35 per cent.

Two big moves are planned for next year. Quantitative curbs which have affected imports of goods competing directly with equivalent domestically made items are to be lifted, as are price controls on producers of many items.

These reforms are being supported by a \$250m economic support loan from the World Bank and Ecu40m (€28m) from a newly established EC Structural Adjustment Support Fund to help economic reforms in Mediterranean countries.

A number of Tunisian employers have protested at the moves but the government has been emboldened by the better performance of the economy.

After a poor start, receipts from tourism picked up and ended the year at \$725m, only one-fifth down on last year. Excellent rainfall and an 8.5 per cent growth in the exports of manufactured goods raised GDP 3.5 per cent and cut the balance of payments deficit by TD100m (€60.5m).

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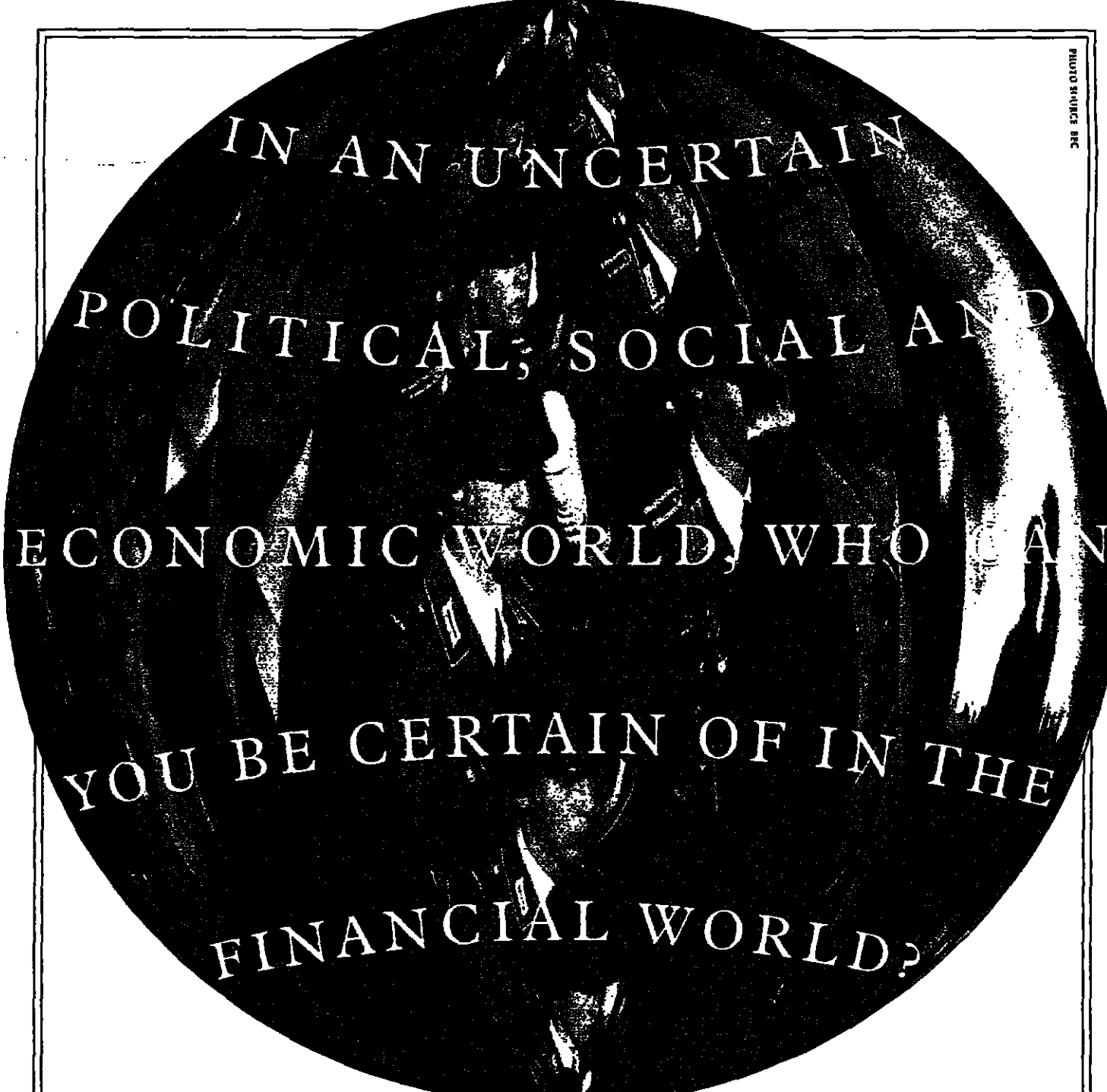
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AMERICAN NEWS

Kerrey bid runs into child labour charges

By George Graham in Washington

ONE day after he was acclaimed as the winner in a nationally televised debate between the six main Democratic presidential candidates, Senator Bob Kerrey has run into embarrassment over charges that the restaurant chain he partly owns repeatedly broke child labour laws.

Grandmother's Inc, the restaurant chain that the Nebraska senator founded with his brother-in-law and of which he owns 35 per cent, has been cited by the US Labor Department and fined \$64,000 (£35,000) for 116 violations of child labour protection laws.

The alleged violations mostly involve employing children under 16 years old after legal hours: 7pm during the school year or 9pm during holidays.

Senator Kerrey's success with the Grandmother's Skillet restaurants made him a mil-

US housing starts in line with weaker trend

By Michael Prowse in Washington

A DECLINE in housing starts yesterday provided fresh evidence of US economic weakness.

The Commerce Department said starts fell 2.1 per cent last month to a seasonally adjusted annual rate of 1.06m.

The decline follows other signs of renewed economic contraction, including a 0.4 per cent drop in industrial production and a sharp fall in employment last month.

The housing market has been sending contradictory signals in recent months. In October starts jumped 7.1 per cent, raising hopes that the market was recovering, having moved sideways for several months.

This view was reinforced by small increases in home sales.

Last month's figures, however, suggest the housing market has little forward momentum, despite successive cuts in interest rates. Although well above the trough hit in January, starts have risen little since July and were 6 per cent lower last month than in November 1990.

Starts fell 16 per cent in the first 11 months of the year, compared with the same period last year.

Building permits - a guide to future construction trends - also relinquished earlier gains, falling 3 per cent last month, after rising 4.7 per cent in October.

The weakness in starts last month was concentrated in apartment buildings for two or more families. Starts for detached houses rose marginally.

Starts were weak in most regions but the sharpest falls occurred in the mid-west and west.

Agreement gives semi-autonomous region to Inuit people

Canada carves out a new territory

By Robert Gibbons in Montreal

CANADA'S federal government and leaders of the Inuit people have agreed on the country's largest-ever aboriginal land claim settlement in creating the semi-autonomous Nunavut Territory.

The territory will comprise most of northern Canada and the Arctic islands, including known oil and gas and mineral resource areas. The Inuit will be given substantial powers over economic development in a 2m sq km area equal to a fifth of Canada's land mass.

out of the existing Northwest Territories. The NWT's remaining area will be renamed.

The Inuit will have direct ownership of 350,000 sq km and control the mineral rights on 36,000 sq km. They will be paid more than \$500m (£277.7m) by Ottawa over 14 years in exchange for giving up claims on most of the new territory, including the main offshore oil and gas exploration areas.

The Inuit have mostly co-operated in Arctic resource development over the past 25 years. This time, they want jobs and

economic opportunities guaranteed.

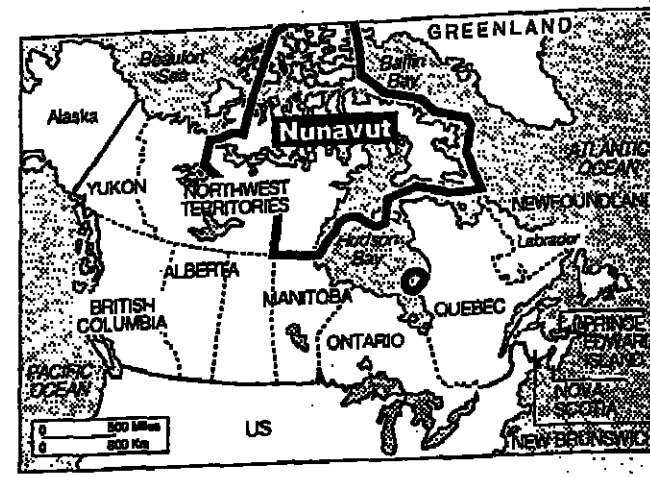
The pact means that most of Nunavut will remain federal crown land, and the Inuit will receive part of any future resource royalties. Three mines operate in Nunavut - one gold and two base metals.

The area excludes the Beaufort Sea above the Mackenzie Delta in the north-west, where most of the oil and gas exploration has taken place. However, it includes Baffin Island and Lancaster Sound, where seismic work has con-

firmed oil and gas pools.

Nunavut is now mainly populated by 18,000 Inuit. They will vote on the agreement next spring and Ottawa promises legislation next autumn. Nunavut will have an elected assembly and territorial representative government modelled on the Northwest Territories.

The western border will touch Great Bear Lake and territory disputed by the Dene Indians. This group, which succeeded in blocking the Mackenzie Valley pipeline from the north-west to Alberta nearly 20



years ago, is likely to object to the creation of Nunavut.

Ovide Mercredi, grand chief of the Assembly of First Nations, representing 500,000

Trinidad ousts Robinson

By Carole James in Port of Spain

MR Patrick Manning, a 45-year-old geologist, was sworn in yesterday as prime minister of Trinidad and Tobago, following an emphatic victory by his People's National Movement (PNM) party in general elections on Monday.

The PNM, which had governed for 30 years until defeated in 1985, took 21 of the 36 seats at stake and will be opposed in parliament by the United National Congress, led by Mr Basdeo Pandey, a former foreign minister, which took 13.

The National Alliance for Reconstruction of Mr Arthur Robinson, outgoing prime minister, managed to retain only two seats - Mr Robinson's own and another in Tobago.

The vote represented a rejection of Mr Robinson's handling of the oil-based economy. The NAR imposed an austerity programme four years ago to deal with contraction in the economy caused by a soft oil market. Currency devaluations, a reduction of government expenditure, wage cuts in the state sector and removal of a cost of living allowance for government workers seemed to have eroded support.

Mr Manning, energy minister in the former PNM administration, is unlikely to make big economic policy changes.

Sendero turns Lima slum into Maoist zone

Poverty and despair provide urban breeding ground for guerrillas, writes Sally Bowen

IN THE shanty-town of Raucana, six miles to the east of metropolitan Lima, they deliver their own babies and administer their own. Often, rough justice. There is no state presence, save a military encampment to maintain order. The settlers in this microcosm of urban living for Peru's poor have dug their own wells, installed the posts and cables for electricity and built communal soup kitchens to feed themselves.

But there is one sinister difference about Raucana. It is founded and organized by militants of the fundamentalist Maoist guerrilla group, Sendero Luminoso (Shining Path). State intelligence headquarters contains a scale model of the community, pinpointing locations of leaders' houses.

For 12 years, Sendero has based itself in Peru's rugged and inhospitable mountains. Fanning out from Ayacucho, where former philosophy professor Mr Abimael Guzman founded the movement, it has forged close contacts of mutual interest with drug traffickers in the coast-growing Huallaga and Apurimac valleys and penetrated almost every area of the Andes and jungle.

Forays into coastal cities were traditionally short and brutal. As the state's intelligence machine improved in the late '80s, it became dangerous for terrorists to stay in the capital more than a few days. Selective assassinations and

quick withdrawals became the norm.

But Sendero has always thrived where there is hunger and despair. With the tough economic adjustment programme applied by the government of President Alberto Fujimori, half of Peru's 22m people now live in "extreme poverty",



Fujimori: pursuing tough adjustment programme

according to the United Nations.

The principal bulwark against the Sendero expansion in Lima is popular organisation. In every shanty-town, women club together to buy in bulk and cook expensive communal meals; parents' clubs distribute food donated by

international organisations; and long-running government programmes such as the daily "Glass of Milk" for schoolchildren help blunt the edge of hunger.

Sendero has increasingly targeted these popular organisations. Community leaders have been assassinated and food warehouses dynamited. Local leaders and parish priests regularly receive death threats.

"Sendero has always had a great interest in Lima," says Mr Gustavo Gorriti, leading author on Sendero. "That intensified around 1989 with greater infiltration of unions. Now they are attempting to take over popular organisations - they co-opt, control, and threaten."

But the Raucana strategy is "both new and brilliantly conceived", according to one counter-insurgency expert. Mr Gorriti calls it "an interesting laboratory where Sendero can try out their capacity for controlling and co-ordinating larger groups of people."

None of Raucana's 1,000-odd settlers openly admits to being a Sendero sympathiser. Most disclaim any interest in a political system widely perceived by Peruvians as discredited.

Mr Felix Condor, Raucana's 27-year-old secretary-general, is more emphatic. "We don't permit political parties here," he says. "The only party is the people and the only way ahead is through our discipline."

Both the rhetoric and organi-

sation betray Raucana's affiliation, however. Discipline follows classic Sendero lines as practised for years in Andean communities in Peru's "red zones". The "thousand ears and eyes" of the party are ever watchful. Miscreants are denounced, tried in "popular courts" and publicly punished.

The UN estimates that half Peru's 22m people live in "extreme poverty".

In Raucana, this means democratically administered lashes, with each of the seven sectors participating. The offender is then paraded round the settlement with a placard detailing his crime.

Mr Condor claims that such methods have in effect eliminated crime from Raucana: "We've got rid of prostitutes, homosexuals, drug-dealers and petty thieves," he claims.

"Through our self-criticism sessions we attempt to correct anything we find that is bad."

In little more than two years, the settlement has advanced quickly. The seven sectors each have a neatly laid-out square with a 60 ft well, a communal restaurant and public toilets. There is no rubbish, no graffiti. Unemployed men make mud bricks from a small pit, while all those who work outside the walled community

contribute to feeding the women and children who stay at home "to guard our land".

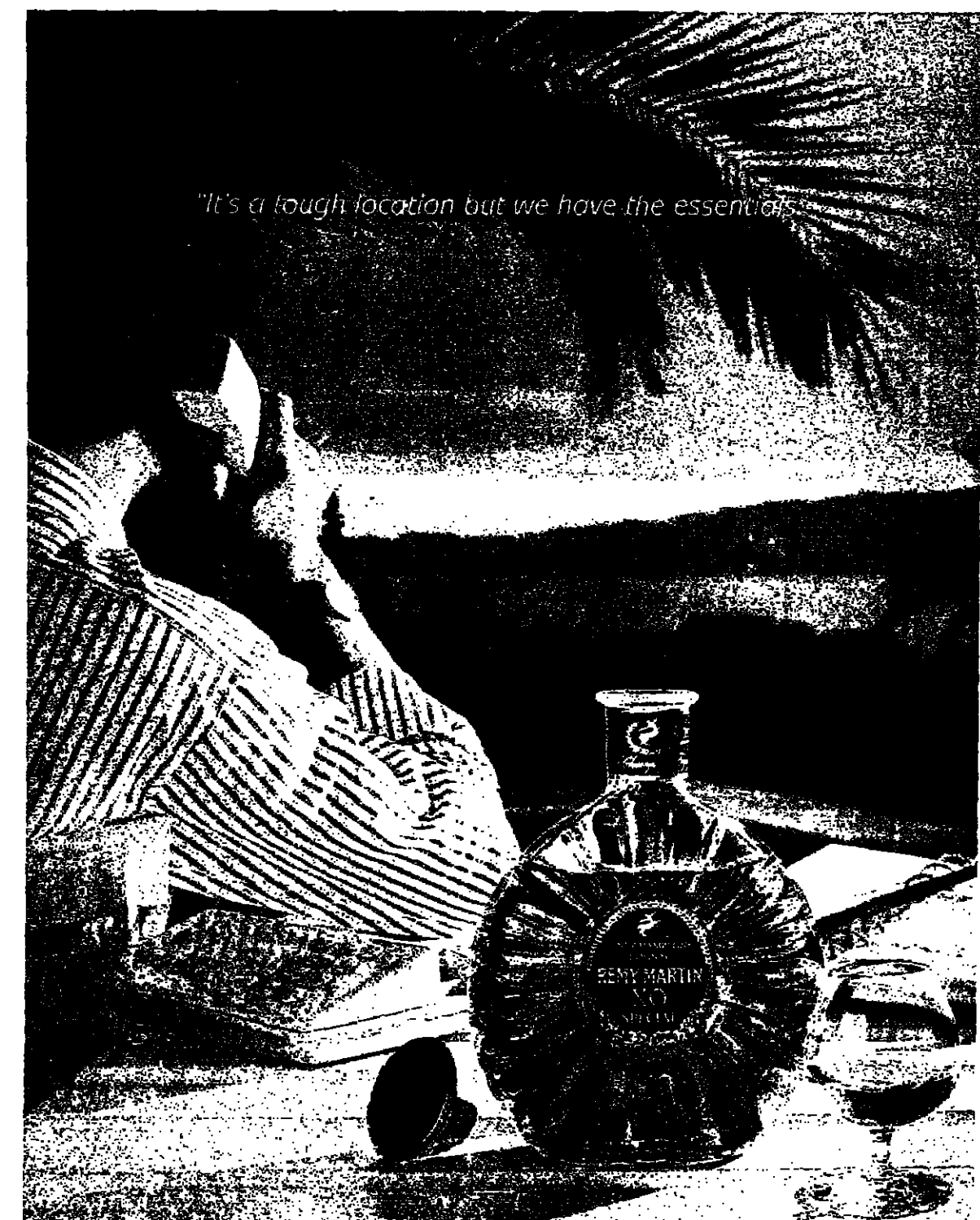
Defence of the land - a former stud farm legally owned by a wealthy Italian immigrant - has cemented Raucana's population. Two police attempts to dislodge squatters resulted in injuries, one "glorious martyr" and victory for Raucana.

"We've mostly done military service," explained Mr Condor, "so we used army methods". Settlers made mortar cocktails and dug trenches to impede the approach of armoured cars. Watchtowers give the community a beleaguered air.

Now the common enemy is the army of occupation. Camped in the former stables, some 250 soldiers theoretically keep the peace. Government-inspired "civic action" schemes, basically periodic handouts of food donations by the army, are scorned by Raucana's militants - though most settlers will take what they can get.

"And it's certainly a better strategy than house-to-house searches and arbitrary detentions," says one human rights worker.

Raucana underlines the craving of poor Peruvians for the order, organisations and basic services that for decades the state has dismally failed to provide. The challenge for the Peruvian government is to satisfy that craving before the subversives do.



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Labour tar vital election

By Ivo Dawny, Political Correspondent

BRITAIN'S Labour Party has made a last-minute bid to change the rules of the election and to force a general election on 10th April. The party's campaign strategy is to win a majority in the House of Commons by winning a majority in the House of Lords. The party's strategy is to win a majority in the House of Commons by winning a majority in the House of Lords. The party's strategy is to win a majority in the House of Commons by winning a majority in the House of Lords.



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مكازم الأصل

Lenders unveil scheme to help home owners

By David Barchard and Philip Stephens

BRITAIN'S top two mortgage lenders yesterday moved to defuse a growing confrontation with the government over the rising number of repossessed homes by unveiling schemes to allow some customers who cannot service their mortgages to stay in their homes.

The moves came as the big lenders braced themselves for today's second meeting with the government over the repossessions crisis which ministers regard as a threat to Tory prospects in an election.

Hallifax, the largest UK mortgage lender with 17 per cent of the market last year, said it had pledged £200m in low cost funds to help mortgage rescue schemes by housing associations and local authorities.

Hallifax will make its funds available at under eight per cent interest to housing associations which will buy up homes and rent them to their former owners.

In a separate move, Abbey National, the second largest lender, said it will spend £50m on buying up properties from customers facing repossession.

problems but who are still employed and so cannot benefit from payment of their mortgage interest by the Department of Social Security (DSS). They will then stay in their homes by paying rent instead of mortgage interest. Both schemes are targeted at low income borrowers who are still in work and so are not eligible for the proposed direct payment by the DSS.

In the House of Commons the housing crisis provoked clashes between Mr John Major and opposition leaders in spite of the prime minister's insistence that the government was helping to stem the tide of repossessions.

Facing charges from Mr Neil Kinnock, the Labour leader, that his policies were responsible for the crisis, Mr Major appeared to acknowledge that some lenders may reject the government's call for a moratorium on repossessions.

In a reference to today's talks with the lenders, the prime minister said he expected "sensible" lenders to play their part in assisting to those facing repossession.

UK deficit raises hopes on levels of borrowing

By Peter Norman, Economics Correspondent

BRITAIN'S public sector finances recorded a surprisingly low deficit of around £400m last month, raising hopes that the government might be able to hold its 1991-92 borrowing requirement at the £10.5bn level forecast in last month's Autumn Statement.

But yesterday's news that November's public sector borrowing requirement (PSBR) was sharply lower than the £2bn anticipated by financial markets largely reflected special factors, such as a higher than expected inflow of tobacco taxes and lower outgoings for European Community expenditure. As a result, the figures had little impact on markets.

The Central Statistical Office (CSO) reported that the November PSBR totalled £412m. The figure, which is not seasonally adjusted, followed a public sector debt repayment or surplus of £2bn in October and compared with a £1.3bn PSBR in November last year.

Britain therefore recorded a deficit of £3.2bn in the first eight months of the current financial year compared with £4.3bn PSBR in the same period of 1990-91.

The Treasury moved swiftly to dispel any belief that last month's smaller than expected deficit represented an underlying improvement in the nation's finances.

Officials explained that government income from tobacco duty was some £500m higher than anticipated as traders had taken goods out of bond in anticipation of price increases. At the same time, net departmental outlays for the EC were some £500m lower than expected, reflecting a technical adjustment to the ebb and flow of contributions to the community.

Analysts said last month's figures hinted at some improvement in parts of the public sector's finances. In particular, a year-on-year turnaround in local authority finances from a £75m borrowing requirement in November 1990 to a £454m surplus last month suggested that this part of the PSBR may be recovering from the "front end loading" of borrowing by local authorities earlier in the financial year.

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PORT PRIVATISATION

Sell-off threatens to backfire on government

By Richard Tomkins, Transport Correspondent

THE government's attempt to privatise the first of 16 trust ports yesterday threatened to turn into an embarrassing political debacle.

Unsuccessful bidders for the port of Tees & Hartlepool in north east England reacted furiously to Monday night's announcement that the port would be sold to Teesside Holdings, a consortium led by Powell Duffryn, the distribution and engineering group.

The government demanded to know why the consortium had triumphed not only over a higher bidder but also over the management-employees buy-out team, the strongly favoured candidate.

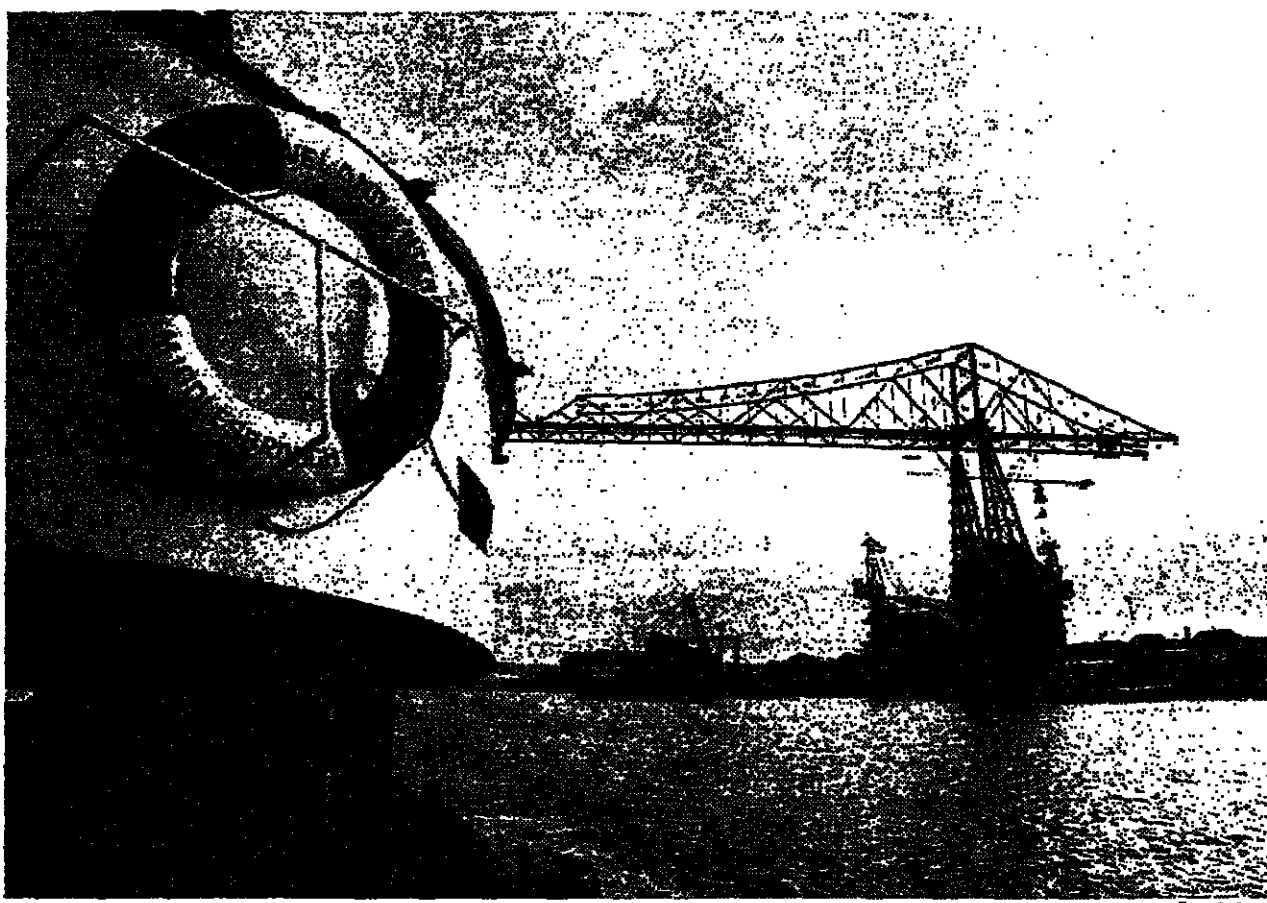
Further confusion emerged as Tees & Hartlepool Port Authority, which conducted the sale, seemed unable to agree with the Department of Transport whether a final decision on the sale had been taken.

The port authority's legal advisers said ministers had still not made their decision, but the transport department said it was subject only to formal parliamentary approval of an order providing for the government to claw back a portion of any future property profits.

Meanwhile Mr Stuart Bell, Labour MP for Middlesbrough, called for an emergency Commons debate on the sale; six Cleveland MPs demanded a meeting with Mr Malcolm Rifkind, the transport secretary in an attempt to overturn it.

Maritime Transport Services, the highest (but unsuccessful) bidder called for a meeting with Mr Marwick, the sale's auditors, and Mr Patrick McLoughlin, the transport minister responsible for shipping, agreed to meet a delegation of protesters drawn from the port's middle management.

The row has been triggered by the government's decision to approve the sale of Tees &



Bridge over troubled water: the landmark Transport Bridge looms over the port whose sale prompted angry reactions

Hartlepool to Teesside Holdings, a three-way venture between Powell Duffryn, the private Humberside Holdings and 31, the venture capital group.

Powell Duffryn, which has its roots in the South Wales coal mines, sees the port venture as part of its effort to take capital out of ships and to develop land-based services.

Its involvement in Teesside Holdings prompted an 8p rise in the share price yesterday to 285p.

The venture will contribute to its storage and shipping division, which accounts for about 15 per cent of group turnover.

Teesside Holdings' bid of £150m was only the second highest for the port. The highest bid, believed to be for £210m, came from Maritime Transport Services, operator of the Thamesport container terminal on the Isle of Grain, Kent. The two other bidders, Ocean Group and the manage-

ment-employees buy-out team - are believed to have come in at about £150m.

The government had indicated that preference would be given to management-employees buy-out teams when privatising the trust ports, and several other ports have launched privatisation plans on this basis.

The Department of Transport said yesterday that preference for a buy-out team would only prevail if bids were equal or slightly disparate on other merits.

The Tees & Hartlepool Port Authority said the Teesside Holdings bid was "the most consistent with the authority's privatisation objectives."

But Mr Stuart Bell MP has alleged that Powell Duffryn associated companies in Immingham and Grimsby avoided the need to make redundancy payments during the abolition of the dock labour scheme by going into liquidation.

FT staff authorise strike action on RSI

By Lisa Wood, Labour Staff

JOURNALISTS at the Financial Times yesterday voted to authorise strike action over plans by management to consider nine members of the staff for ill-health retirement. The journalists, all members of the National Union of Journalists (NUJ), are protesting at the announcement by management last week that the nine, long-term sufferers of repetitive strain injury (RSI), would probably be retired on health grounds. The RSI and the union have complained that the offer of disability pensions, ranging up to two thirds of current salary, is compulsory. Industrial action was held off last night after a mass meeting of about 200 journalists agreed to their representatives holding further talks with the management. Journalists had voted by 173 to 87 to take strike action and 217 to 22 to take

industrial action, excluding strike action.

Mr Alan Pike, father of the NUJ chapter (office branch) told the meeting: "We do not believe that there is anywhere near enough on offer at the moment from management to resolve this issue."

The nine individuals wanted a choice of options said Mr Pike. These would include being allowed to stay on the newspaper longer to see if they recovered and an improved financial package for those who might elect to leave.

The Financial Times management said that it did not want to be in conflict with its staff. It wanted to hold discussions over the next four weeks with both the individuals and their representatives on the terms although it stressed that scope for improvement was bound to be limited.

Labour targets London as vital election battleground

By Ivo Dawney, Political Correspondent

BRITAIN'S opposition Labour party has made up a 15 percentage point poll deficit in London since the 1987 general election and is now running neck and neck with the Tories, Mr Jack Cunningham, the party's campaigns co-ordinator, told a conference of prospective candidates yesterday.

Warning that the coming election outcome in London was "critical" to the party's chances nationally, he said a new opinion poll showed the two parties were now level on 44 points each.

The survey, conducted for the Labour-dominated Association of London Authorities from a sample of 2,000 voters in November, compared favourably for the party with an October poll giving the Tories 46 points against Labour's 40.

It also contrasts strongly with Tory claims this week

that their private polling showed Labour still trailing, with voters' still expressing distrust of the so-called "money left" fringe that widely influenced public perceptions of the party in the 1980s.

The Conservative party claims it is ahead in the capital, citing a Gallup poll last month which showed the Tories to be 4 per cent ahead in London. The war of words comes as the parties are now sharply stepping up their campaigning in London - a key battleground in next year's election.

At Labour's Walworth road headquarters, meanwhile, it is privately accepted that additional initiatives will be needed to raise Labour's current representation of 24 of the 84 Greater London area constituencies to the 50 thought necessary to be sure of an overall

majority in Parliament.

Yesterday's half-day seminar was just the latest move to build on the developments with frontbench spokesmen targeting transport, environmental policies, public services and housing as areas where voters are warming to Labour.

In a rallying address to the meeting, Mr Neil Kinnock, the party leader, also paid close attention to the recent controversy over evictions from homes by mortgage lenders. He attacked the government's efforts to "patch together" a response with building societies today as a tragic shambles.

Next month, senior party officials are planning meetings aimed at fleshing out the detail of a plan to create an elected Greater London Authority to take strategic decisions for the capital. The proposals are due to be launched in February.



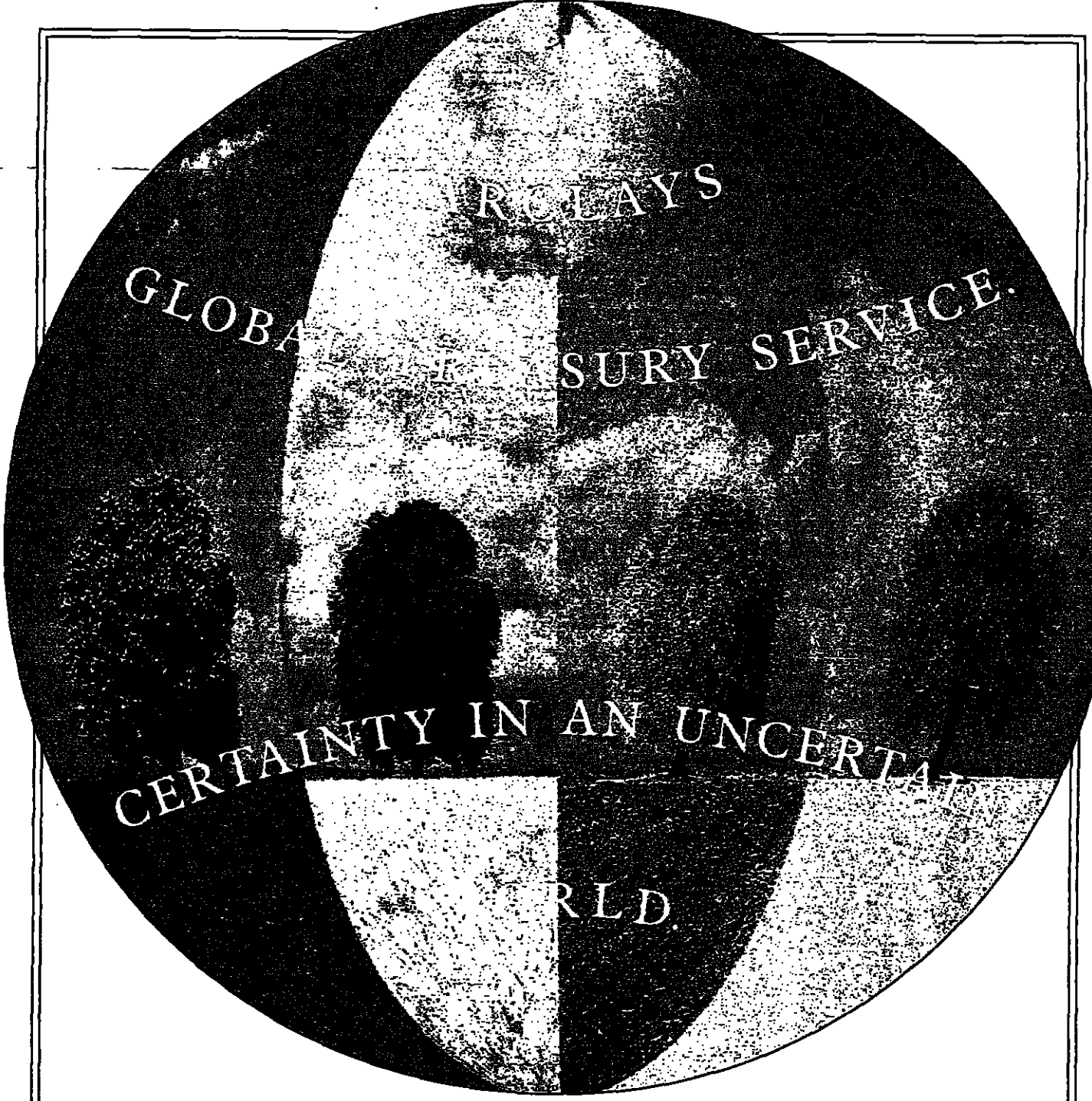
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UK NEWS

Military women win pregnancy test case

By Our Labour Staff

THE GOVERNMENT agreed in the High Court yesterday to pay £25,000 compensation to two military nurses dismissed after becoming pregnant.

Mr Tom King, defence secretary, agreed that the women were unlawfully sacked and, for the first time, conceded that service personnel have the right to take employment grievances to industrial tribunals like any civilian.

The Equal Opportunities Commission, which backed the women's case, said the government's concession meant "potentially hundreds, if not thousands," of pregnant women dismissed from the armed services could now bring similar compensation claims.

A former sergeant with Princess Mary's RAF nursing service, receives £15,000, and a former corporal in Queen Alexandra Royal Army Nursing Corps, £10,000.

The awards came at the end of a sex discrimination claim after counsel for the defence conceded both women were unlawfully dismissed for being pregnant under an employment policy, now abandoned, which was in breach of the 1975 Sex Discrimination Act and the EC Equal Treatment Directive.

Mr Archie Hamilton, the armed forces minister, announced in Parliament on Monday that new maternity leave procedures were now being introduced for women.

A Ministry of Defence spokesman said after the case: "Applications for compensation from ex-servicewomen who were compulsorily discharged between August 1978 and August 1990 will be considered on their merits."

In August 1990, the Government abandoned its old policy of dismissing pregnant women and brought in its interim measure of allowing limited unpaid maternity leave which was in force until yesterday, when paid leave was introduced.

The spokesman said service women would not be able to claim compensation for being denied paid maternity leave between August 1990 and yesterday.

UK split over EC funds for mining rejuvenation

By Alison Smith in London and David Gardner in Brussels

A SPLIT by the cabinet over the government's handling of £109m in EC funds which is blocking the release of the money intended to help coalfield communities was revealed yesterday by Mr Gordon Brown, Labour's trade spokesman.

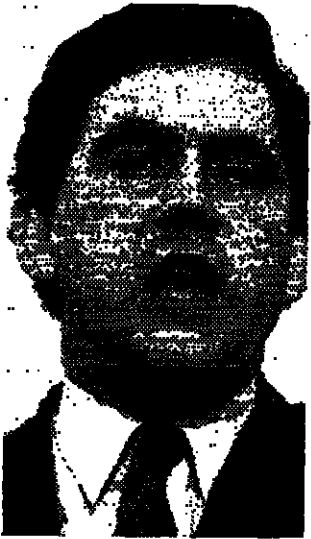
He published a leaked draft letter from Mr Michael Heseltine, the environment secretary, which says the arrangements for dealing with the money are "no longer tenable."

The letter also warns that the arrangements jeopardise not only the money aimed at regenerating former mining areas, but also future regional development cash totalling some £380m a year of European funds to be given to regions in England, Scotland and Wales.

Mr Bruce Millan, the commissioner for regional policy, said last week that the total EC funds for the UK, excluding Northern Ireland in 1992, amounting perhaps to £700m-£800m "could all be in jeopardy" over the additional rules.

At present, the UK government includes the regional development fund money in setting public expenditure programmes, but lacks a mechanism for channeling the money to the local authorities directly involved. It therefore falls foul of the EC's rules which say the money must clearly be over and above what the domestic government would spend.

Mr Heseltine is to meet Mr David Mellor, the Treasury chief secretary, today to discuss EC receipts, with the intention of agreeing a concerted government approach to



Brown: seeking climbdown

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Mr Heseltine is to meet Mr David Mellor, the Treasury chief secretary, today to discuss EC receipts, with the intention of agreeing a concerted government approach to

the Commission. The department of the environment said it was in close touch with the Commission on the matter, which was under review. It hoped that a satisfactory outcome could be agreed.

Ministers have argued that Mr Millan is behaving unreasonably in delaying the money.

The draft, which Mr Brown said formed the basis of a memorandum from the three cabinet ministers to Mr Norman Lamont, the chancellor of the exchequer, suggested that the most complete solution would be to remove these European funds from the public expenditure planning total.

It says the regional development fund money should be politically beneficial to the government, but comments: "Instead it has become a constant source of friction and recrimination both from the EC and from local authorities and MPs. We cannot afford such an 'own goal' in areas which are politically important to us."

Mr Brown demanded "an immediate climbdown" from the government and "an end to their spiteful campaign against Britain's mining communities in every region can be guaranteed long-delayed millions."

BRITAIN IN BRIEF



Steel industry fails to win tax incentives

Mr John Major, the prime minister, has dashed hopes within the steel construction industry of special tax incentives for export work or for lifting the burden of value added tax (VAT). In a letter this week responding to a number of requests from the British Constructional Steelwork Association, Mr Major said he could not hold out any hope of new VAT relief for the industry, because of European Community obligations under the Sixth VAT Directive. The association represents 80 per cent of the UK steel construction industry, which is the biggest in Europe.

Du Pont plans withdrawal

Du Pont, the US chemical engineering giant, has withdrawn plans to construct a toxic waste incinerator for the whole of Ireland in Londonderry. Management said the scheme was not viable in the current economic climate and, while the plan for a national incinerator has been shelved, the company would be proceeding with proposals for a smaller incinerator at its Maydown plant to burn its own waste.

Transmanche seeks ruling

Transmanche Link, the consortium of construction companies building the Channel tunnel, will today ask the Court of Appeal to quash last month's High Court ruling which effectively prevented it stopping work on the project in a dispute over costs. The five British and five French building groups will be appealing against the ruling last month



Battle-ready: Nissan Motor, the Japanese carmaker, is massing thousands of cars at its Sunderland plant in north east England ready for a New Year assault on the depressed British market after a year which saw demand for all new cars in the UK fall by a fifth and Nissan

which dismissed their case against an injunction sought by Eurotunnel the Channel tunnel operator to prevent the contractors halting work in a dispute over the cost of fitting out the tunnel.

BA cabin crew call meeting

British Airways said it did not expect its flights to be disrupted this morning in spite of plans for mass meetings by BASSA, a union representing cabin crew. The meetings, over management plans to change working patterns, are due to be held in airports throughout the country, including Heathrow and Gatwick, between 8am and 10am. BA said only 2,070 of its 10,000 cabin crew had voted in favour of the meetings being held.

CBI promotes environment

More than 3,000 UK companies have been invited by the Confederation of British Industry to join a voluntary initiative intended to promote better environmental standards throughout industry. The environmental business forum, first announced at the CBI's

annual conference last month, is to begin work in January. Companies who join will be expected to demonstrate their support for improving the environment by implementing a series of targets.

Production of beer falls

UK beer production in October was 3.4m barrels, an increase of 2.5 per cent on the same month last year, but despite indications of stocking up for Christmas, the underlying market trend remained depressed, said the Brewers' Society.

Spending cuts are postponed

Western Isles council, which lost £23m in the collapse of BCCI, has voted to postpone decisions on cutting its spending and raising its poll tax to make good the losses. Late on Monday night a special committee of inquiry ordered the immediate dismissal of Mr George Macleod, chief executive, and Mr Donald Macleod, director of finance, holding them primarily responsible for the loss of money. Mr George Macleod, 49, who along with

Nissan Motor takes advice

Nissan Motor, the Japanese car maker, said it was taking legal advice over the move by Nissan UK, its privately-owned UK vehicle importer/distributor, to block a series of payments to it totalling around £10m for vehicles already delivered from Japan. Nissan UK confirmed that it had won a court order in Switzerland preventing banks from making the payments on letters of credit for cars which have already been delivered to it.

£250m scheme for midlands

Rosehaugh, the financially troubled property group, has lodged with Birmingham City Council an application to build a £250m development of shops, offices and leisure facilities on a site of 15 acres next to the new International Convention Centre and National Indoor Arena. The development would complement the Centre and Arena.

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Oil tax allowance based on total receipt

**BP OIL DEVELOPMENT LTD
INLAND REVENUE
COMMISSIONERS**
House of Lords
(Lord Keith of Kinkaid, Lord
Ackner, Lord Goff of
Chieveley, Lord Jauncey of
Tulchelt, and
Lord Browne-Wilkinson)
December 12 1991

TARIFF receipts allowance for petroleum revenue tax purposes applies to the total consideration received by a participant in an oil field for use of its assets or facilities by another. Held during the chargeable period, and not to separate receipts for each asset or facility made available to the user.

The House of Lords so held when dismissing an appeal by BP Oil Development Ltd from a decision of the Inland Revenue Commissioners upholding the Inland Revenue's method of calculating tariff receipts allowance for petroleum revenue tax (PRT) purposes.

LORD KEITH said that BP owned the Forties oil field in the North Sea about 100 miles east of the Scottish coast.

The assets of that field included a pipeline which ran from the field to the coast at Cruden Bay and then across country to the Kers of Kinnell.

Some 70 miles north of the Forties field lay the Brae field owned by the Marathon Oil group. A pipeline owned by Marathon ran from that field to Forties, where it was connected to BP's pipeline to Scotland.

On August 15, 1985, BP agreed to transport and process pipeline liquids from Marathon's Brae field.

The facilities to be provided by BP fell into three parts: (i) transportation of pipeline liquids from Forties to the Kers of Kinnell; their separation into crude oil and raw gas; temporary storage; and deliv-

ery to a shipping terminal. The consideration payable for those operations was 80 pence per barrel.

(ii) Processing raw gas to produce dry gas, propane, butane and C5 condensate; temporary storage; and delivery to Grangemouth Dock or other delivery points. The consideration for those gas operations was £14.50 per tonne of raw gas.

(iii) Further processing of dry gas and propane (known as "sweetening"), at 10 pence per barrel of the original pipeline liquids.

Section 6(1) of the Oil Taxation Act 1983 provided that in computing assessable profit or allowable loss accruing to a participant from an oil field in any chargeable period ending after June 30 1982, the positive amounts (price received for oil won) included his "tariff receipts" attributable to that field.

By subsection (2) the tariff receipts were the aggregate of the amount of consideration received by the participant in respect of (a) the use of a qualifying asset, or (b) the provision of services or other business facilities.

The pipeline by which the Brae field oil and gas were transported to the Kers of Kinnell, and the storage and processing facilities used in connection with that oil and gas, were qualifying assets (see section 8(1)).

So payments received by BP from Marathon were tariff receipts, to be included in BP's positive amounts in respect of the Forties field.

By section 9(1) tariff receipts allowance was deductible for tax purposes from "an amount of qualifying tariff receipts" received by a participant in an oil field ("the principal field") from a user field.

By section 9(5)(a) "qualifying tariff receipts" meant receipts attributable to "the use of any asset for extracting, transporting, initially treating or ini-

tially storing oil won otherwise than from the principal field", or to the provision of "services or other business facilities" in connection with that use.

By section 9(5)(b) any reference to "qualifying tariff receipts" received from a user field was a reference to receipts from a participant in the user field "in respect of the use of an asset" for extracting etc, or the provision of services or facilities in connection with that use.

Paragraph 1(2) of Schedule 3 to the Act provided that in relation to a user field, reference to the oil to which any qualifying tariff receipts related, was a reference to the oil won from that user field, extracted, transported, initially treated or initially stored "by means of the asset".

It was common ground that all the sums received by BP from Marathon during the relevant periods in respect of use of facilities, were qualifying tariff receipts within the meaning of section 9(6).

During the six months up to December 31 1983, the total consideration for all three facilities provided by BP to Marathon came to £8.6m.

Applying a statutory formula, the Revenue assessed BP to PRT on the basis of a total consideration of £8.6m, resulting in chargeable receipts of £5.4m.

BP appealed to the special commissioner against the assessment to PRT, claiming it was entitled to separate tariff receipts allowance in respect of each of the qualifying assets which it made available for use by the Brae field.

On BP's basis, the chargeable amount would be £3.9m. The special commissioner rejected BP's contention. BP appealed. Mr Justice Vinelott reversed the special commissioner. The Court of Appeal reversed Mr Justice Vinelott. BP now appealed.

The argument for BP depended on reading "asset" in section 9(5)(a) and (b), and in paragraph 1(2) of Schedule 3, as restricted to the singular, and not as including the plural as it would normally do under the Interpretation Act.

It was contended that each particular amount of qualifying tariff receipts derived from use of a particular asset for any of the specified purposes, ie extracting, transporting, initially treating or initially storing oil won from the user field, was entitled to a separate tariff receipts allowance.

It was said anomalies would arise from a contrary construction. One of the supposed anomalies was that if a contract for use of a particular asset used up the whole of the tariff receipts allowance, the participant would be liable to PRT exceeding the total amount of tariff receipts under a second contract for use of a different asset.

It was said that would frustrate the Act's purpose of encouraging participants in established oilfields to make facilities available to new and more outlying fields.

On a true construction of the relevant provisions of the Act it was plain that its intention was to make only one tariff receipts allowance available to a participant in a principal field in respect of use of its assets for the specified purposes.

In the first place, section 6 required the whole of the tariff receipts to be included in a participant's positive amounts for the purpose of computing his assessable profit or allowable loss.

Section 8(1) referred to the "amount of qualifying tariff receipts" from a user field to be taken into account.

That must be the whole amount of the qualifying tariff receipts, not particular parts of them derived from use of a particular qualifying asset.

Schedule 3 dealt with the method of determining the cash equivalent of the tariff receipts allowance. It was apparent that different assets were likely to be used in carrying out each of the four specified operations ("extracted, transported, initially treated, initially stored").

So quite apart from the Interpretation Act, it was apparent that "asset" was to be read as including "or assets", thus indicating that the qualifying tariff receipts might be referable not to one asset only, but to a group of assets.

The amount of qualifying tariff receipts to be reduced under section 9(1) was the whole of the qualifying tariff receipts - not particular discrete amounts of qualifying tariff receipts derived from the use of particular assets.

The Inland Revenue's method of calculating the cash equivalent of the tariff receipts allowance was correct.

There was no ambiguity in the provisions to warrant construing them to give fuller effect to what BP claimed was the purpose of tariff receipts allowance, namely encouraging participants in established fields to make their facilities available to new fields.

But the question at issue related to the allowance Parliament had actually thought fit to grant. That could be ascertained with reasonable certainty from the language used in the Act.

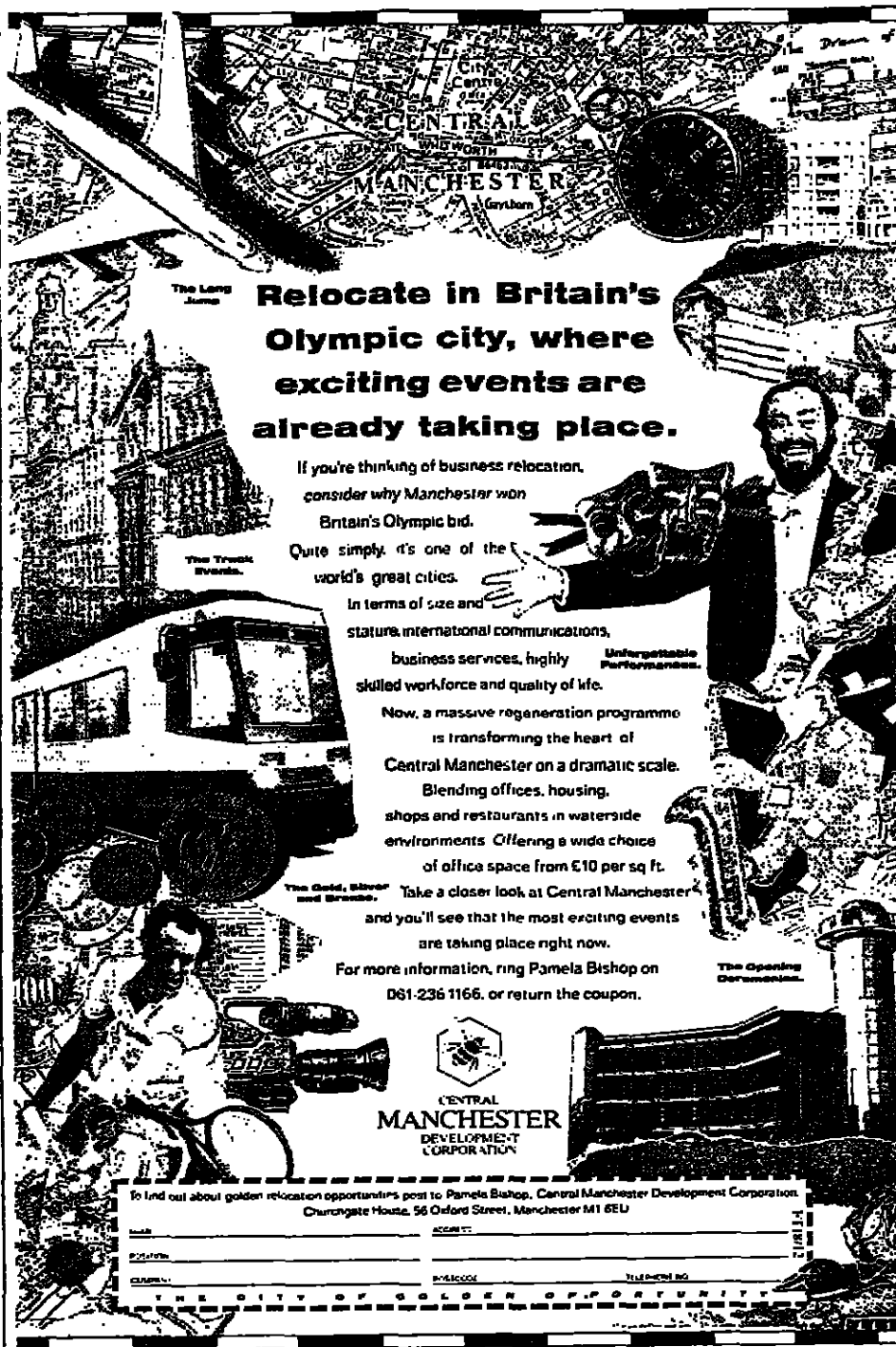
The appeal was dismissed. Lord Ackner, Lord Goff and Lord Browne-Wilkinson agreed. Lord Jauncey gave a concurring judgment.

For BP: Peter Whiteman QC and Marion Simmons (BP solicitors).

For the Revenue: Alan Moses QC and Laurence Henderson (Inland Revenue solicitors).

Rachel Davies

Barrister



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Company doctor offers prescription

Girl Lewis Robertson's opinion on what causes corporate disasters is succinct: feeble management.

For Sir Lewis, the 69-year-old Scottish company doctor, other reasons won't wash. The workforce? Not an appreciable cause of trouble. Recession? Tends to expose companies that already have weaknesses. Bad luck? Good managers ought to be prepared for it.

But Sir Lewis last week presented his analysis of corporate failure at a lecture in Glasgow. He is now on his seventh corporate rescue in a decade, that of the hotels group Stakis where he had to sack the chief executive Andrew Stakis, son of the founder Sir Rep.

His other rescued of medium-sized quoted companies include Borthwicks, the meat wholesaler, as well as a family business, the 11th-century Scottish construction company which almost collapsed in 1986, and Havelock Europa, the shopping company which lurched badly in 1989, causing investors to insist that Rep should move in to buy it.

First in his list of corporate defects came:

- **Financial controllers:** had to be changed in all but one of his rescues because they were either too weak, or too inexperienced, or, if adequately trained, had become discredited because the board was not paying a blind bit of attention to them.
- **Weak finance director:** to be effective he must be his own man, stand firm against the board, and cut and quench too much optimism.
- **Growth in size but not in competence:** the men who successfully ran one foundry may be out of their depth running 10, or handling a conglomerate of separate businesses.
- **Ill-judged acquisitions:** "it really and truly isn't possible to overdo the due diligence of studying a company before it is acquired". The next most common error is to sink back and fondly imagine that nothing can go wrong and that the new owners have effective control.
- **Attention to markets, products and innovation:**

frequently lacking: often a company keeps hoping that its traditional customers are merely flirting with a new supplier or technology and will come back: "they never do".

- Loose financing: such as snatching at short-term borrowing opportunities. Multiplying banking relationships for no good reason, and casting a wide net of covenants (like those on interest cover). When the chips are down, multi-bank relationships expose companies to the demands of the least accommodating.
- Lender softness: in good times the banks don't take the time to examine the borrower in depth, or to find out what other borrowings may later turn out to stand alongside them and which rely on the same security.
- Sliding decisions: it is striking how thorough, even inventive, weak management can be in devising excuses for postponing unpalatable decisions.
- Overconfident chairman and chief executive: it is far better to separate the functions and go for balance and complementarity.
- Weak boards: boards and their composition "are far more important than I believed when I was a bright-eyed and bushy-tailed young chief executive".
- Family relationships: "Four of my seven rescues have reflected either the internal problems of owning or formerly owning families, or the effect of finding the right way of achieving the transition from family to professional management".
- Shareholder inattention: "the larger institutional shareholders bear a responsibility which they too often shirk themselves to discharge." Shareholders should be more interventionist.

A corporate rescuer must have enough experience to recognise the underlying patterns, enough credibility to attract support, and good enough timing. He will also need "a strong will and unshakable self-confidence".

Ray AbuZayyad represents the new face of IBM. As general manager of IBM's newly-formed data storage products business group, he is in the forefront of the computer giant's plans to transform itself into a commonwealth of increasingly independent business units.

Earlier this month, AbuZayyad was handed world-wide responsibility for IBM's \$1.1bn (£8.1bn) disk drive, tape and optical data storage product business.

He is charged with shaping this technology development and manufacturing division into a company that can compete with any other disk drive maker. That will entail speeding up product development and expanding the market frontiers, as well as ensuring that IBM's Blue remains ahead in data storage technology.

The IBM storage products group is a microcosm of the changes that have been set in motion throughout the giant computer company.

The data storage products group is at the back track — it is leading IBM's charge toward decentralised management for two reasons. Data storage is an easily defined segment of the computer systems market, with technologies that span a wide range of past, present and future disk drives for portable personal computers to high capacity data storage units for mainframes. More important, however, is the independent spirit of this West Coast group.

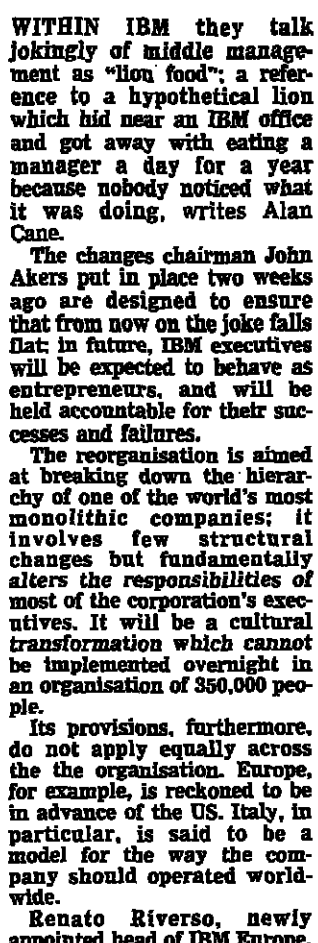
The disk drive operation "has long had a strong-minded, aggressive spirit," says Jack Kuebler, IBM president, who himself began his IBM career at the company's disk drive development and manufacturing facility in San Jose.

"They are less willing to accept top down management than other parts of the company," Kuebler says, "acknowledging that not all of IBM's corporate executives at its distant Armonk, New York, headquarters have appreciated the independent spirit of the Californian group in the past.

Recently, for example, the data storage products group has let IBM's efforts to establish its third-party OEM (original equipment manufacturer) sales. As well as supplying much of IBM's computer product groups with disk drives, the group last year rang up about \$200m in non-IBM sales.

With his new found freedom, AbuZayyad plans to expand IBM's OEM sales to \$1bn by 1993, or one third of IBM's total projected

Off into the Big Blue yonder



John Akers (top) and Jack Kuehler: reorganising IBM

WITHIN IBM they talk jokingly of a middle management as "lion food", a reference to a hypothetical lion which hid near an IBM office and got away with eating a manager a day for a year because nobody noticed what it was doing, writes Alan Cane.

The changes chairman John Akers put in place two weeks ago are designed to ensure that from now on the joke falls on the future managers. They will be expected to behave as entrepreneurs, and will be held accountable for their successes and failures.

The reorganisation is aimed at breaking down the hierarchy of the world's most profitable companies. It involves five structural changes but fundamentally alters the responsibilities of most of the corporation's executives. It will be a cultural change, which cannot be implemented overnight in an organisation of 350,000 people.

Its provisions, therefore, do not apply equally across the organisation. Europe, for example, has been put in advance of the US. Italy, in particular, is said to be a model for the way the company should operated worldwide.

Renato Rivero, newly appointed head of IBM Europe, says: "We are in the driving seat". The changes will there-

fore be less noticeable in Europe than in the US.

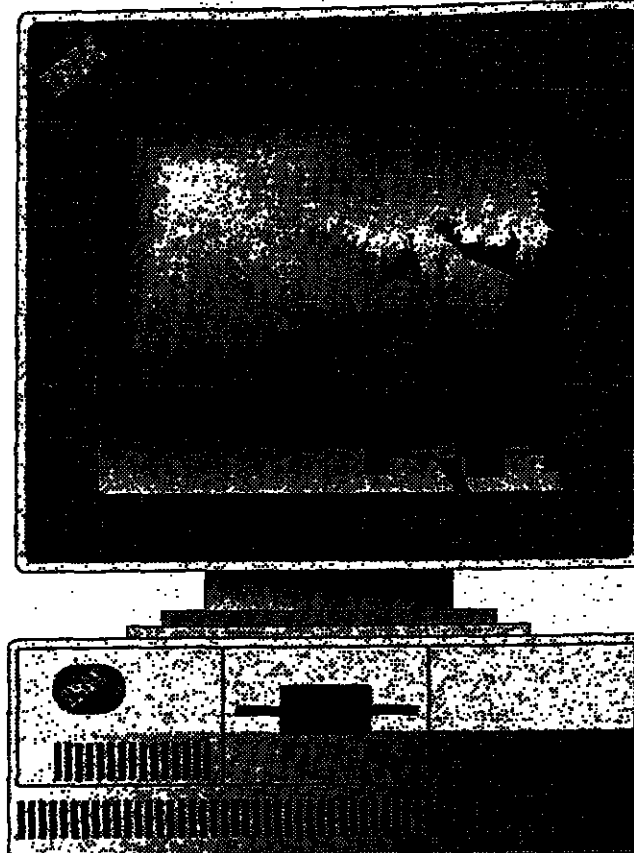
Essentially the idea is to divide the company horizontally as well as vertically to create a "commonwealth" of semi-autonomous business units. These will be of two kinds: product business units like the existing "lines of business" with responsibilities for development and manufacturing, and sales and marketing business units focused on specific markets.

The existing lines of business cover products like Enterprise (mainframe) systems, mid-range computers and personal computers. Data storage products, featured in the annual report, are also a new line of business which is a model for the development of IBM's product business units.

Product business units will have considerable autonomy to decide how to develop, sell and market their products; they will also have their own marketing staff to sell their products outside IBM.

Sales and marketing business units may, but do not have to, be part of a product business unit. They can buy from any supplier to meet their customers' requirements. Furthermore, they cannot return unsold goods to an IBM production unit. They are responsible for their own inventory.

The intention is that eventually each business unit will



publish its own accounts and so be publicly accountable for its commercial performance. The plan is grand but can

the fabric of the company take the strain? IBM's real problem remains how to convert lion food into hungry tigers.

Product group managers will now be required to make their own decisions on issues such as product development and manufacturing priorities and pricing. No longer will development of a new disk drive be delayed if one of IBM's computer divisions needs a new hard disk behind schedule. "If they are not ready then I will sell to somebody else first," says Abu-Zayyad.

Another element of the IBM reorganisation that could be the cause of resentment is the realignment of management responsibility for many of the company's plants outside the US. Abu-Zayyad and his team in San Jose are now responsible

ble, for example, for data storage, product factories and assembly plants, facilities in Britain, Japan, Germany, Thailand and Argentina.

AbuZayyad is confident that he will continue to have good relations with country managers. "They are also our customers," he points out.

IBM's marketing and sales organisations will "buy" products from the development and manufacturing units. Like the product groups, the sales organisations will be measured in terms of their financial performance.

Country managers will also have greater say in future in how they market IBM products. These marketing and service groups will now focus on market segments based on

"We are embarking upon creating a very different IBM company," says John Akers, IBM's chairman. IBM's corporate executives intend to withdraw from the operational aspects of management as rapidly as possible, he emphasizes. They are going to concentrate on managing and individual increased entrepreneurial activity and decision making and accountability. Some people (within IBM) will not take to this," Akers acknowledges.

"In parts of the business where we do not have the prerequisite skills," IBM is "aggressively considering" hiring outsiders for senior management posts. That would be another big change for Big Blue.

THE WATER industry feels vulnerable to criticism from customers because of escalating charges, under pressure

In the last of a series on the UK water industry, **Richard Evans** assesses the impact of the regulators on this 'privatised monopoly'

would repel investors.

Although these fears have yet to be fulfilled, there have been a number of clashes between the industry and its two main regulators, Ian Byatt of Ofwat and Lord Crickhatch of the National Rivers Authority (NRA). The situation remains unpredictable.

The relationship between private companies and Ofwat provides an essential service and its regulators was never going to be easy, and the issue of regulation is set to dominate the industry's politics for the foreseeable future. *The one safe bet is that regulation will not be too tough, but is set to get tougher.*

In the first year after flotation, most of the industry's criticism and anxieties were directed at NRA chairman, Lord Crickhatch, the tough, conservative cabinet minister who pushed hard for an accelerated environmental improvement programme in addition to that already recognised as necessary at the time of privatisation.

The open-ended additional costs involved were widely regarded as unacceptable by water chiefs, and they had the tacit support of Byatt. He was primarily concerned to keep down charges that were already set to increase well ahead of inflation in order to fund the industry's massive capital investment programme.

The NRA was effective, however, in raising public awareness about water pollution and the need to improve river quality. Its most spectacular success was securing a £1m fine against Shell for pollution of the Mersey. There have been a clutch of other prosecutions, including some against the former water authorities.

The NRA has been having its own problems in recent months, with the surprise resignation in the summer of John Bowman as chief executive because of "serious shortcomings" in the running of the

organisation, and it has been keeping a low public profile. Sir David, secretary of the Water Services Association, which represents the 11 privatised companies, has warned that further environmental improvements would be increasingly costly, with more and more expenditure going to obtain less and less benefit. "It is essential that proposals for further improvement should be subject to the most rigorous medical, scientific, risk and cost assessments before decisions are taken."

Pressure is being maintained on the industry to achieve environmental improvements, however, and the NRA has just published a disturbing report on river quality in England and Wales which showed there had been a "real and significant deterioration" in rivers.

Tough new clean-up measures have been proposed, and legally binding standards for water quality are to be introduced.

Nevertheless, it has become increasingly clear over the past year that Byatt is not going to the industry's future. It is no exaggeration to say that the recommendations of Ofwat and the developing relations between the companies and the economic regulator will decide between success and failure for the industry and affect its relationship with its customers and shareholders.

Byatt, a former Treasury economic adviser skilled in the ways of Whitehall, has a difficult task. He has to balance his obligations to protect customers' interests with his responsibilities to ensure that the companies have sufficient capital to function properly and that investors get a "reasonable" rate of return.

The basic problem Ofwat, and the government, faces is who pays for rising standards. The NRA does not have to concern itself with the financial state of the companies; it just



political pressures could corrupt the regulatory regime carefully set up by the government and consumers. Control of the rate of return earned by utilities, a system deliberately rejected at the time of privatisation.

Roy Watts, chairman of Thames Water, the largest of the 10 privatised companies says: "The concern of the industry is that, without justification and after much loss of time, the business is heading in the direction of a role uncommonly like the government role of yesterday both in substance and timescale."

"It is much too early to change the principles on which the industry was floated. We need to get back to basics. Recognising the fundamental engineering principles the business was based on, there must be responsible maximum freedom to manage, a comprehensive and searching long term review... and severe penalties for failure to perform. We're in danger of tinkering with the engine before we've driven the car."

But the regulator's recommendations for increased competition, and he has proposed stricter rules on financing diversification away from the core businesses so that outside ventures do not endanger water supply and sewage treatment by pre-empting scarce resources.

He is also insisting that he should be notified informally of any big or potentially controversial moves into unregulated businesses in advance. Most controversially, he has said that he will review the financial structure of the industry and the cost of capital. His proposals that the industry does not need to make such high returns and should borrow more and scale down its dividends conflict sharply with the industry's assessment.

The outcome of extended discussions over the next two years will decide the structure of the next big review of charges due in 1996, which will cover the following five years.

Although apprehensive, the companies are anxious not to be too confrontational. It would not be sensible politics to make an enemy of the regulator, particularly in an industry where the public relations problems. There is an admission that Mr Byatt has political and public opinion on his side in his efforts to protect the consumer.

Previous articles on the UK water industry appeared on December 4 and 11.

John Barham on a new initiative to rid South America of Chagas

Chagas is an insidious incurable and deadly disease that is slowly killing millions of people in South America. Because it affects mainly poor, rural and remote people who lack political clout, it has never been a high priority for governments.

That, however, is changing. At a conference in Montevideo last month, scientists, donors and health officials from seven countries where Chagas is rampant, the first concerted onslaught against the disease in a ten-year campaign due to start in mid-1992 at a cost of between \$300m-\$400m.

Corporate support will be an important part of the strategy. Business participation in environmental projects and in safeguarding the environment is well-established. But private sector involvement in public health campaigns is still in its infancy.

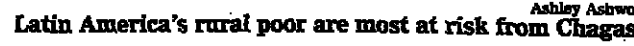
Scientists say they want more than corporate funding to fight Chagas. They are asking for help in organising what promises to be a logistically complex operation covering a huge region.

A regional approach is important because the insects that spread Chagas do not recognise borders. Chagas is caused by a parasite spread by blood-sucking triatomine insects. About 18m-18m people have the disease, most of whom are unaware of it. Every year about 300,000 people are infected by the bugs that infest Argentina, Bolivia, Brazil, Chile, Peru, Paraguay and Uruguay.

Dr Chris Schofield, a British scientist who helped organise the Montevideo meeting, says: "Chagas has been in their work go nowhere because governments have not organised properly, so we got together to organise a campaign ourselves."

He reckons that eliminating Chagas will yield savings in health costs, productivity gains and other benefits of \$1.3bn annually. Meanwhile, the problem is growing as migrants bring Chagas cities and spread the illness through blood transfusions. Chagas has even appeared in North American and European blood banks.

National campaigns to eradicate triatomine insects have languished, even though effec-



live (and environmentally-sound) insecticides have been available for 20 years.

In Brazil, the worst-affected country, a campaign that began in 1983 eliminated the bug from 90 per cent of its endemic area in five years. But the campaign was abandoned in Brazil scaled down its effort in 1988 for budgetary reasons.

As well as co-ordinating the attack on Chagas, scientists hope the involvement of seven nations will maintain continuity — one country's programme can be picked up after the next. It will also help to counter political pressure from the scientific community and neighbouring countries would ensure momentum.

Most funding should come from governments in Europe and the USA, as well as from the seven Latin American countries. Corporate funding and support will also be important.

Companies will be approached for cash contributions, donation of equipment and supplies. They will also be asked to second staff and provide management services.

Organisers say they need private sector skills, such as stock control, logistics and financial management. For example, British Airways has been asked to help organise an information management system to co-ordinate data from the seven countries.

Organisers are also pressing governments to allow private companies and banks to use existing debt conversion schemes to increase funding for the campaign. This approach, in which foreign debt trading at a heavy discount is redeemed for its full face value in local currency, has been widely used to

finance environmental projects throughout Latin America.

Hard-nosed business methods could also avoid waste and inefficiency. Chemical companies are alleged to bribe officials to win sales and recover the bribe by inflating prices of the deadly insecticide on exportation. Scientists believe a well-organised campaign would be immune to corruption, would win discounts and ensure correct concentrations.

Groups like ICI, Bayer, Sumitomo and Roussel are interested in helping, not least because of the insecticide sales could exceed \$100 million a year. Furthermore, public health campaigns have considerable public relations appeal.

Merck, the US drug group, developed one of its veterinarians to find a cure for African river blindness and donated the drug Mebendazole. West African health campaigns.

Dr John Horton, worldwide products director at Smith Kline Beecham, the Anglo-American drug company, says the Chagas campaign could also include public health efforts. SB has little to offer the Chagas campaign, but it does sell drugs to kill intestinal worms endemic in Chagas-infested regions. The payoff would come from increased sales and a public relations coup.

Despite the scientists' enthusiasm, cautious backing from companies and rising awareness in the seven governments means work lies ahead. The campaign is already driven by internal bickering, strategy is still being plotted, and funding raising has yet to begin. Meanwhile, 800 people catch Chagas disease every day.

INTERNATIONAL ARTS GUIDE

TODAY'S EVENTS

■ **BERLIN**

Schauspielhaus 20:00 *Der varieté*
conducts the *Solo + Symphonic*
Orchestra in *Berlin's Allegro for*
Symphony, Tchaikovsky's Fourth
Symphony and Wagner's Götterdämmerung
Tomorrow: *Wagner's Die Walküre*
Orchestra: *Eug. Smetana's Chamber*
Philharmonic *Concerto in D minor*
20:00 *Bernard Herrmann conducts*
the *Berlin Philharmonic Orchestra*
in music by *Mozart, Beethoven and*
Haydn, repeated tomorrow and
Fri (West Berlin, 25:00-25:30)
Deutsche Oper 25:00-25:30
Prick conducts Elektra, with a cast
led by Janus Marnett and Lucette
Alysane Tomorrow: Handel and
Grétri (West Berlin, 24:00-24:30)

■ **BOLOGNA**

Teatro Comunale 21:00 *Wagner*
Said Europe's Lyon Opera Ballet
and Sat in Ch. 25:00-25:30
Domenico: *Valery Gergiev, conduct*
Stravinsky and Mozart (22:30-23:00)

■ **BUDAPEST**

CONCERTS

Zoltan Kocsis is conductor and

yonder



Played to the hilt: Anja Silja and Helena Doose in 'Lohengrin'

Lohengrin and Königskinder

FRANKFURT AND WIESBADEN

It was just like the old days, when every new production at the Frankfurt Opera ended in uproar. Else sits front-of-stage, dreaming of the new Fährer. Telramund rants from the despatch-box of the old Reichstag, facing ranks of pliant Prussian officers. Heinrich, an impotent figurehead in morning coat and top hat, is a Hindenburg look-alike. A glowing red triangular projection represents the swan, symbol of national salvation. Lohengrin - modelled on the anti-hero of Heinrich Mann's novel *Der Untertan* - is a concealed political upstart who arrives in a student cap.

It sounds like one of those disastrously wayward productions with which the Germans try to come to terms with their Nazi past. But the biggest surprise about Nikolaus Lehnhoff's new Frankfurt staging of *Lohengrin* is that it has nothing to do with navel-watching and everything to do with living music-theatre. We may be far removed from the world of 19th century Romanticism, but we are unerringly close to the martial undertones of Wagner's score. And because Lehnhoff (and his designer Gottfried Pilz) are clever enough to avoid making visual references too close to history, the work preserves its allegorical mystery. This is an opera about the exercise of force and individual responsibility, about ideals and reality, rational and irrational power - themes which emerge with astonishing clarity in this fascinating, brilliantly-executed performance.

Lehnhoff's biggest conceit is to pin-prick the opera's set-piece ceremonial, draping it in comic-tragic terms. Telramund fumbles with half-moon spectacles and speech notes as he approaches the despatch box. Lohengrin - a chubbable fellow among hand-shaking superiors but disdainful of fawning females - executes a series of arty stunts and turns during his Act one duet. A trickle of chic party-goers flick coins at Telramund in a show of mock sympathy at the start of Act two. Conversation in the bridal chamber is punctuated by Sempri-

nist-style by Lohengrin's doodling at the grand piano. *Lohengrin* takes all this in its stride. Lehnhoff's theatrical craftsmanship is a big advantage: it shows in his minute choreography of the Frankfurt chorus, his precise control of lighting and imagery, and grading of dramatic contours. The biggest casualty is Lohengrin himself, who is reduced to a cipher. The biggest gain is Ortrud, who becomes a study in psychological manipulation - contrite and subservient one moment, tyrannically confrontational the next. As in his Glyndebourne *Jenny*, Lehnhoff brings out the best in Anja Silja, whose Ortrud, a fur-coated femme fatale, transformed the stage even in her long periods of silence.

The rest of the cast played the roles to the hilt as Telramund, Siegmund Nimsgern offered one of his better performances, while Manfred Schenk's Heinrich and Andrzej Dobber's Herald were nobly sung. Helena Doose was a pretty and passionate Elsie, with a juicy soprano that carries well. Thomas Sunnegard sang the title role with a pointed head-voice curiously appropriate to the personality he was portraying. Steven Sloane conducted fluently, but stumbled over the large choral ensembles.

It is difficult to think of two cities so near each other as Frankfurt and Wiesbaden, and yet such poles apart. Frankfurt has the banks, the skyscrapers and sex shops. Wiesbaden is all spacious boulevards and sedate facades. The contrast is equally strong in musical life. Frankfurt, with its glass-and-concrete opera house overlooking a notorious rendez-vous for drug addicts, has always associated itself with the avant-garde. The State Theatre in Wiesbaden is a majestic late 19th century Felner and Helmer design, with a colonnaded entrance at one end, a park at the other and a spectacular restaurant-ballroom at the side. The company's production style seems equally rooted

in the past. This season's programme includes a rare German revival of Humperdinck's *Königskinder* (King's Children). Premiered at the Met in 1910, *Königskinder* has never matched the popularity of *Hänsel und Gretel*. The music goes through a Wagnerian maelstrom in Act one, takes on the air of a Smetana comic opera in Act two and ends with a poetic *Liedes*. The melodic inspiration is fitful, but the work still commands a devoted band of admirers. It was staged at Wexford with some success in 1986, and David Pountney is about to give it a dose of his ENO treatment.

Wiesbaden's *Königskinder* is of the old-fashioned variety. It takes the story at face value and has the ageing subscription audience cooling at the work's fairy-tale charm. Alois Michael Heigl's production, designed by Götz Loepelmann and Reinhard Wust, sets the other-worldly first act around a paddling-pool, where the Goose-girl meets her equally naive Prince and the Witch practises voodoo. Act two, in which Prince and Goose-girl are re-united in the real world of greed and malice, resembles a feeble Christmas pantomime. The final act includes an eloquent scene, as the lovers die of hunger and poison.

There must be more to the work than this. The production's one bright idea was to give a fully-dressed stage role to the violinist who plays the Angel of Death music dressed in white tie and tails, Gabriela Köhler had a haunting, statuesque presence and played faultlessly. Other assets included Heidrun Kordes' pure, blonde Goose-girl and the Minstrel of Espey Fegran, a rich-toned baritone of the Hermann Prey school. Gunnar Gudbjörnsson's Prince had a small, light tenor. Natalie Reese was the braying Witch. The strings and horns of the Wiesbaden orchestra, conducted by Wolfgang Müller, made the most of their forest murmurs.

Andrew Clark

TELEVISION

When progress is not what it seems...

Terry Jones, a former *Python*, spent half an hour on BBC2 recently in a programme called *So This Is Progress...* questioning the received wisdom that successive changes in all aspects of life from dentistry to holiday entitlement represent "progress". The teeth of those who died on the Mary Rose were not worse than our teeth today, as most of us might assume, but better. Three hundred years ago ordinary people could settle cases of slander and libel in a cheap local church court; today only the very rich can afford such cases. The properly cured surface of a cast iron frying pan used to get better and better (or some of us still does) whereas today's "non stick" surfaces deteriorate. It was a fascinating and deeply satisfying programme, and the extraordinary thing about it, in 1991, was that it was not part of a series but a one-off. We would be richer for more single programmes of this sort, whether 30 minutes or four hours long, with powerful ideas to convey, and the more iconoclastic the better. Thank goodness BBC2 can still find time for such work.

The absurdity of Lord Rees-Mogg's piano-leg-draping-committee, the Broadcasting Standards Council, becomes ever more clear. This month they report on 30 complaints. Mrs Jones of Harrogate, for instance, complained about a scene in *Wilt* which had been shown by ITV between 9.15 and 11.05 pm. The BSC reports: "The Council's Complaints Committee viewed a recording of the film, an adaptation of the Tom Sharpe novel about a polytechnic lecturer... to cause him embarrassment the hostess tied him to Angelica, an 'anatomically correct' blow-up doll. The scene showed Wilt desperately attempting to free himself from Angelica. In the Committee's view the scene, in the farcical style of Tom Sharpe, was unlikely to have caused much offence among those watching". Can you imagine the BSC sitting there on a Monday morning in their half-moon spectacles at this stuff? Like 27 others, mostly of a similar nature, this complaint was not upheld. But what of the three that were?

The first was against Radio 4 for a Victor Lewis Smith piece in *Loose Ends*. The BSC acknowledged that the item went beyond the bounds of the acceptable, and "steps had been taken to ensure that there would be no repetition of the incident". What they actually did was ban Lewis Smith straight after the programme and long before the BSC had even viewed. So what has the activity of the BSC (financed, inci-

dentally, out of your pocket and mine) achieved? The second was also against Radio 4 for broadcasting the commonest four-letter swear word on *Kaleidoscope*. This was a live programme, the presenter apologised on air for the contributor's use of the word, and it was cut from the repeat. Now the BSC says the complaint from Mrs Kirkpatrick of Exeter has been "upheld". So what?

The final complaint upheld was against Sky TV for broadcasting an advertisement for an 18-certificate film at 5.30 pm. Sky apologised to the complainant, Ms Dawson of Essex, noted that the screening of the trailer had been an error, and announced that after a review of commercial booking procedures a loophole in the system had been closed. Again, what was achieved which

and repetitive. The disappearance of Ronald Reagan and Margaret Thatcher from the world stage must have been a blow, of course (the cigar-chomping Mafia godmother was a superb confection) but good cartoonists have always achieved a high level of comedy with whatever political material has been available. Programme 1 of this new series crept into the ratings at No.27, since when it has disappeared entirely from the Top 30. Hardly surprising.

Now that *Radio Times* is, supposedly, independent of the programme makers at the BBC and standing on its own feet, it is time it started telling the truth about cinema movies and BBC dramas. Today the BBC is screening a repeat of one of its own television dra-

mas: *Heading Home*, but *Radio Times* is not only billing it with the white-on-black "Film" logo used for real movies, it is also omitting any indication that this is a repeat. Probably most readers will assume it is being shown for the first time. This sort of dishonesty arose originally in the days when BBC personnel were able to lean on the *Radio Times* (and usually get their own way with billings). BBC staff know that viewers like to watch cinema movies - generally they have bigger budgets and are less nannish about sex - so they made every effort to tell us into believing that their television dramas were really movies. *Radio Times* should now assert its independence, stop this misleading malarkey, reserve the "Film" logo for real films (those which have run successfully in cinemas) and announce honestly when repeats of old BBC programmes are being shown.



Spitting Image: President Bush and John Major; Mrs Thatcher and Ronald Reagan are sorely missed

would not have been achieved by Ms Dawson writing straight to Sky? There is one thing to be said in favour of the BSC: it appears to be ineffectual. If it were scrapped it might be replaced by something much more obstructive. Perhaps the best course is to tolerate it as a harmless steamcock and ignore it; so no more reports here.

Unless they can get the original producers to come back it scarcely seems worth going on with *Spitting Image*, it has become so embarrassingly unfunny. It is surely not a question of going on too long as some have suggested: like cartoons in newspapers, this form ought to be endlessly adaptable and renewable. In the beginning the puppets seemed brilliantly clever and the scripts rather witty. Then they worked hard at the writing and made it much funnier, the songs too, and the programme became a weekly must. Now it feels uninviting, dreary

and repetitive. The disappearance of Ronald Reagan and Margaret Thatcher from the world stage must have been a blow, of course (the cigar-chomping Mafia godmother was a superb confection) but good cartoonists have always achieved a high level of comedy with whatever political material has been available. Programme 1 of this new series crept into the ratings at No.27, since when it has disappeared entirely from the Top 30. Hardly surprising.

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Before they began doing "live obitu-

Christopher Dunkley

Poulenc

RADIO 3 & ROYAL FESTIVAL HALL

Poulenc's 1956 *Stabat mater* for soprano, mixed choir and orchestra provided Monday's all-French programme by the BBC Symphony Orchestra and Chorus with a notably impressive second half. This is one of the most substantial and heartfelt of all Poulenc's works: it looks back to Bach, across to Stravinsky, and ahead to his own opera *Dialogues des Carmélites*, while being at the same time a sensitive advocate of Poulenc. The various expressive pulls of the music were kept in an acutely well-judged balance. Compared with the scratchy choral singing on the early-1960s French EMI recording, the execution here was admirably secure and unblemished; occasionally, though, one might have welcomed a touch of French forwardness, even edge, in clarifying projection of bass and tenor lines.

In Régine Crespin that same EMI record possesses a solo soprano of incomparable zest and beauty of tone. Amanda Roocroft's youthfully gleaming, full-toned high phrases left their own distinctive mark; lower down the sound was sometimes curiously murky.

Yet it is the indefinable rightness of scale and proportion in each section that one constantly registered in Monday's performance, and the

accumulation over the whole sequence of a peculiarly personal kind of gravity - also the way in which, in spite of incursions of lushness, Poulenc's religious vision utterly eschews sentimentality. The final "glory of paradise" is by no means triumphantly proclaimed; the gently swaying, grief-stricken mood of the close proves deeply affecting.

The conductor, Andrew Davis, showed himself a strong, sensitive advocate of Poulenc. The various expressive pulls of the music were kept in an acutely well-judged balance. Compared with the scratchy choral singing on the early-1960s French EMI recording, the execution here was admirably secure and unblemished; occasionally, though, one might have welcomed a touch of French forwardness, even edge, in clarifying projection of bass and tenor lines.

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Max Loppert

Christmas Eve

COLISEUM

Rimsky-Korsakov's fairy-tale comedy was first seen at the English National Opera three years ago, and now David Pountney's production has been energetically revived by David Sulkin. It does make a good family show for Christmas; the music is well worth discovering; and among the large, keen cast the two new principals are a particular pleasure to hear.

Drawn from Gogol, the story was used for a Tchaikovsky opera too, *Vakula the Smith*. The scene is a Ukrainian village, represented here with any amount of winsomely jokey resource in Sue Blane's designs. Vakula loves the teasing Oksana, and his efforts to win her involve him with the local Witch, the Devil and eventually the Tsarina herself. Rimsky's version emphasises the homely magic: striking colour-effects in the orchestra (expertly conducted by Michael Lloyd), strictly folk-based music for the singers. The latter has its limitations so far as individual character-drawing goes - Rimsky was no Musorgsky - but it is generally tangy, often rousing and sometimes surprisingly poignant.

A fine example of that is Oksana's yearning last-act

song, "ethnic" but highly chromatic, with a lovely solo strings accompaniment. With it the new Oksana, the young Australian Cheryl Barker, crowned a fetching portrayal which developed from modern knowingsness to enthusiastic surrender. Her bemused swain is the young Canadian Richard Margison, who wields not only a bluff, disarming manner but a hugely robust tenor voice - large, full, warm, natural, tireless and with exemplary diction. He is a splendid find; other roles will have to show what subtleties he may be capable of, but here he offers everything needed and much more.

As often before in comic opera, Pountney goes for frenetic cartoons. Anne-Marie Owens' Witch is ripe enough to make a solid mark (and she lends the invisible Tsarina an authoritative voice too); so is John Connell's Chub, Oksana's crusty, lecherous father. Andrew Green's sounds formidable as the "medicine man" Patsyuk - though that description in the cast-list doesn't sound quite right: a translation problem?

Pountney's own translation of the libretto sings tolerably well, with some awkward bits.

Terry Jenkins' Devil and the lesser old lechers, Gordon Sandison as the Mayor and Alasdair Elliott as the Priest, sing and cavort briskly, but a more humane production would give them better opportunities in the scene where they all wind up hiding in the giant bath (a Gogolian twist on bedroom farce). I suspect that seasoned Russian singer-actors could make more genuine comedy of it; come just before the interval here, it starts to feel like a *longueur*. Pountney's version of the long *divertissement* at the Tsarina's court - which would probably be tedious in anything like the original conception - is crowded with hit-or-miss ideas, but lively enough to be disarming.

The chorus, like the dancers and the jester/prop-changers, are called upon to do all sorts of strenuous things, and do them with a will. They attacked the grand setpieces Rimsky allotted to them with stirring fervour. All in all, the whole show is determined, colourful that it could need a very severe spirit to take a sniffy view of it.

David Murray

INTERNATIONAL ARTS GUIDE

TODAY'S EVENTS

BERLIN

Schauspielhaus 20.00 Alan Miller conducts the Berlin Symphony Orchestra in Barber's *Adagio for strings*. Tchaikovsky's Fourth Symphony and Mozart's Clarinet Concerto, with Michael Simm. Tomorrow: Württemberg Chamber Orchestra (East Berlin 2272 261) Philharmonie Kammermusiksal 20.00 Bernard Haitink conducts the Berlin Philharmonic Orchestra in music by Mozart, Dvorak and Haydn, repeated tomorrow and Fri (West Berlin 2614 383) Deutsche Oper 20.00 Christoph Prick conducts Elektra, with a cast led by Janie Martin and Leonie Rysanek. Tomorrow: Hansel and Gretel (West Berlin 3410 249)

BOLOGNA

Teatro Comunale 21.00 Violin recital by Uto Ughi. Tomorrow in Sala Europa: Lyon Opera Ballet. Fri and Sat in Chiesa di S. Domenico: Valery Gergiev conducts Stravinsky and Mozart (529999)

BUDAPEST

CONCERTS Zoltan Kocsis is conductor and

piano soloist in a concert tonight with the Budapest Strings at the Academy of Music. At the Budapest Convention Centre, Karl Anton Rickenbacher conducts the Hungarian Radio and Television Chorus and Budapest Symphony Orchestra in works by Bach. Tomorrow at the Academy of Music, there is a Vivaldi concert by the Concertus Hungaricus. On Sat, Andras Ligeti conducts the Hungarian State Symphony Orchestra to mark the 150th anniversary of Dvorak's birth.

OPERA Tonight at 17.00, the State Opera performs Die Meistersinger von Nürnberg. Tomorrow: Don Pasquale. Fri: Anna Karenina ballet. Sun: The Evil Theatre has Hungarian-language performances of Hansel and Gretel tonight, Fri and Sat, with Johann Strauss' operetta Der Zigeunerbaron tomorrow.

Pre-booking for concerts at the National Philharmonic Booking Office (Vorosmarty ter 1) and for opera at the Central Theatre Booking Office (Andrassy ut 18), also at theatre box offices.

GOTHENBURG

Konserthus 19.30 Nicholas Cleobury conducts the Gothenburg Symphony Orchestra in a programme of operatic arias sung by the German mezzo-soprano Doris Soffel (167000)

HAMBURG

Staatsoper 19.00 Fabio Luisi conducts Otello, with Vladimir Atlantov in the title role, Franz Grundheber as Iago and Gabriela

Benackova as Desdemona, also Sun. Tomorrow, Fri, Sat: German-language version of Bernstein's musical On The Town. Sun and Mon in the Musiktheater: Christoph Prick conducts Strauss' operetta Die Fledermaus and Beethoven's Fifth Piano Concerto, with Tzimon Barto (351555) Deutsches Schauspielhaus 19.30 Shakespeare's Romeo and Juliet, directed by Michael Bogdanov. Sat and Sun: J P Donleavy's play The Ginger Man. Next Mon, Wed, Thurs: Hamlet (248713)

LONDON

MUSIC Covent Garden 19.00 Jeffrey Tate conducts a revival of Johannes Sebastian's 1987 production of Le nozze di Figaro, with Lucio Gallo in the title role, Thomas Allen as the Count, Marie McLaughlin as Susanna, Felicity Lott as the Countess and Anne Sofie von Otter as Cherubino. Runs till Feb 12, with next performance on Fri. Tomorrow: Mozart's Mitridate (071-240 1066)

Coliseum 19.30 Adam Fischer conducts Richard Jones' ENO production of Die Fledermaus, with a cast led by Vivian Tierney, Donald Maxwell and Lesley Garrett, also Sat. Tomorrow: Le nozze di Figaro (071-436 3161) Royal Festival Hall 19.30 Wolfgang Sawallisch conducts the London Philharmonic in Brahms' First Symphony and Second Piano Concerto, with Maurizio Pollini (071-928 8800)

PARIS

Palais Garnier 19.30 Opera Ballet in Rudolf Nureyev's production of Romeo and Juliet. Runs till Dec 31, with next performances

Company (071-928 8800) THEATRE National Theatre Tonight and tomorrow, the Olivier is showing The Resistant Rise of Arturo Ui, Brecht's grim comic parable about Hitler, starring Anthony Sher. Fri, Sat and Mon: Alan Bennett's acclaimed adaptation of The Wind in the Willows, directed by Nicholas Hytner. The Lyttelton repertoire includes Alan Bennett's new play The Madness of George III starring Nigel Hawthorne (tonight and tomorrow), and Edward Bond's 1973 play The Sea (Fri, Sat and Mon). The Cottesloe has Lorca's Blood Wedding and a classical Indian play, The Little Clay Cart (071-928 2232)

Royal Shakespeare Company The repertoire at the Barbican Theatre currently includes Much Ado About Nothing directed by Bill Alexander (tonight and tomorrow), and David Edgar's stage adaptation of Robert Louis Stevenson's classic tale The Strange Case of Dr Jekyll and Mr Hyde (Fri and Sat). The Pit has Sam Mendes' production of Troilus and Cressida and Peter Whelan's new play about the conflict of fame, wealth and ideals. The Bright and Bold Design (071-538 8891)

PRAGUE

Tonight's Prague Symphony Orchestra concert in the Smetana Hall is conducted by Petr Altichrty. and includes Dvorak's Suite in A and Elgar's Cello Concerto, with Gustav Rivinius in Praesne brany 2, tel 232 5858)

STRASBOURG

Palais de la Musique 20.30 Jerzy Semkow conducts the Strasbourg

opera, Fri and Sat (4017 3535) Opera Bastille 19.30 Friedemann Layer conducts Die Zauberflöte, with a cast led by Hans Sotin. (6837 8777) Theatre Municipal 20.00 Ballet du Rhin in a new production of choreographies by Claude Brumachon, Oscar Araiz and Jorma Uolinen. Daily till next Mon (8875 4823)

ZURICH

Opernhaus 20.00 Two ballets by Bernd Roger Bieri. Tomorrow: Die Zauberflöte with a cast including Dean van der Walt and Hermann Prey. Fri: Le nozze di Figaro. Sat: Elihu Inbal conducts first night of Tony Palmer's production of La forza del destino, with a cast led by Mara Zampieri, Francisco Araiza, Giorgio Zancanaro and Simon Estes. Sun: Lohengrin with Grace Bumbry as Ortrud (262 0909) Tonhalle 19.30 Christoph Eschenbach conducts the Tonhalle Orchestra in Ravel's G major Piano Concerto, Gershwin's Rhapsody in Blue, Tchaikovsky's First Piano Concerto, with piano soloist Tzimon Barto. Eschenbach also joins Barto and orchestral soloists in Bartok's Sonata for two pianos and percussion. Repeated on Fri (201 1580) Fraumünster 19.30 Michela Petri is flute soloist in a concert with the Swiss Chamber Orchestra (221 2283). Fri and Sat: Zurich Chamber Orchestra and Concert Chorus in a programme of Christmas music by Bach and Corelli (252 1737)

Philharmonie Orchestra in Mozart's Divertimento K136 and Piano Concerto No 26 with Maria Joao Pires, plus Beethoven's Sixth Symphony. Repeated tomorrow (6837 8777)

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CNN 0730-0800 Moneyline 0900-0930 World Business This Week - a joint FT/CNN production 1540-1610 Moneyweek 1900-1930 World Business This Week

SUNDAY

Super Channel 0600-0630 Business Viewers 0630-0700 Business Insiders 2130-2200 (Tues) East Europe Report - weekly in-depth analysis from FTV 2130-2200 (Wed) FT Business Weekly - global business report with James Bellin 2130-2200 (Thurs) Talking Heads - international issues Sky News 1200 International Business Report 1130, 1230, 2130, 0430, 0530 (Thurs) FT Business Weekly

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A French
Euro-blockage

EDITH CRESSON, the French prime minister, is probably hoping it will be third time lucky. After the rejection of her plan for a MTT-style industry ministry and her failure to stop Japan's NEC buying a 5 per cent stake in Bull, the state-owned computer maker, she is now sponsoring a sketchy plan to create a sprawling, public sector, high-tech conglomerate. The aim is to generate "critical mass". It may well turn into a critical mass, instead.

The combine would pool the activities of state-owned groups in nuclear power, biotechnology, electronics, computers and telecommunications. The capital equipment and consumer goods businesses would move on different economic cycles, so offering the conglomerate financial stability. The profitable France Telecom could support Bull and Thomson's loss-making consumer electronics division. Such a national rationalisation of electronics and engineering would not itself be novel. In the past decade the British electronics industry has consolidated around a few major players: General Electric, Philips, Siemens and Daimler-Benz have reinforced their leadership in engineering and electronics.

The consolidation plan is partly the latest twist in Mrs Cresson's struggle over industrial policy with Mr Pierre Bérégovoy, the finance minister, who controls the industrial portfolios. But there is also a European dimension. The French returned from Maastricht smarting over the watering-down of clauses on industrial policy. Mrs Cresson would be a message to Mrs Cresson's critics that her belief in an activist industrial policy is unshaken.

Driving force

The driving force behind the plan is the obsession among French policy-makers with Germany's industrial structure. The French public banks, Credit Lyonnais and Banque Nationale de Paris, are playing a quasi-German role in industrial restructuring, through their stakes in Usinor Sidor, the steel producer, and Air France. Now the government has come up with a plan for a do-it-yourself Siemens.

Hong Kong
in transition

THE important changes in the life of Hong Kong are unlikely to occur overnight on June 30 1997, when it ceases to be a British colony and becomes instead a special administrative region of China. They are taking place now, but as a result of the airport agreement they now have twice-yearly meetings at foreign secretary level.

On the other, the important decisions about the territory's future are made by London and Beijing. Not only do the two sides meet in the Joint Liaison Group, but as a result of the airport agreement they now have twice-yearly meetings at foreign secretary level. The manner of resolution of the issues raised gives grounds for concern about Hong Kong's well-being in these years of transition. This year has seen the agreement between Britain and China on the building of Hong Kong's new airport. The result of a protracted dispute reflected realistic recognition that Beijing had to have a role in matters which straddled the hand-over. Through the British prime minister said on a visit to China made to seal the deal that there was "no question of the Chinese government seeking any veto, condominium or joint administration" before 1997.

Then came the first elections to the Legislative Council, which will have a rising number of elected seats under agreements made with China - which, however, views Lego as an advisory body with no relevance until 1997. This month saw the first expression of partial democracy: a Lego vote condemning an agreement between Britain and China on the composition of the Court of Final Appeal, which is to replace the Privy Council as Hong Kong's ultimate judicial body.

Dangerous divergence

The arguments over the court reveal the huge gulf between Britain, which was seeking to ensure specialist competence and therefore some judges from outside Hong Kong, and China which viewed the issue as one of sovereignty and wanted no outside interference. (The compromise, still to be approved by Lego, allows for at most one out of five sitting judges to be from overseas.) The gulf in itself underlines the difficulties of reaching amicable solutions on Hong Kong's future.

But the issue also reveals a dangerous divergence in the governance of Hong Kong. On the one hand, democratic pro-

resident George Bush begins a long-planned trip to east Asia later this month with two goals. He wants to correct the impression that US foreign policy is tilted toward Europe; and he intends to convince his hosts that the US will remain a visible Pacific power.

The theme of "America in Asia" may not be an easy sell in Japan, Australia, South Korea and Singapore when Mr Bush sets out on December 30. Calls for more presidential attention to domestic affairs forced Mr Bush to postpone his Asian tour in early November, sending ripples of unease through the region. In the run-up to next year's presidential election - and after ceremonies to mark the 50th anniversary of the Japanese attack on Pearl Harbour on December 7 - the air is thick with mildly xenophobic "America First" rhetoric among Democrats and Republicans alike.

Most Asian governments feel that a continued strong US presence, and a close understanding in Washington of the region's problems, are essential for its future security. They are watchful for any sign that US commitment might be wavering.

The US has pushed one regional issue to the top of the international agenda. North Korea's efforts to develop nuclear weapons - evidence suggests that they are far further advanced than western intelligence had previously thought possible - were described recently by Mr Dick Cheney, US defence secretary, as the "number one threat to security" in the region. He postponed proposed troop cuts in South Korea.

But it is not only North Korea that arouses unease. While the rest of the world is adjusting to the end of the cold war, many Asian countries nurse animosities and mistrust among themselves, stemming from imperial occupations and wars both recent and long ago. "We're never sure exactly who the enemy is," says one expert on Asian geopolitics. The fear is that the end of the clear-cut superpower divide will create a vacuum in which such tensions could grow.

This has prompted calls from Asian academics and some governments for creation of a multilateral forum in which regional security issues could be aired, but there is no consensus on how this should be done.

Proposals for an Asian version of the Conference on Security and Co-operation in Europe are viewed as premature; there has even been resistance among the Association of South-East Asian Nations (Asean) to discussing security at annual ministerial meetings with main trading partners - the US, the European Community, Japan, South Korea, Canada, Australia and New Zealand.

Mr Chung Min Lee, a South Korean university professor, says: "The need for a realistic regional security institution will be enhanced in the years ahead as economic and technological competition both within the region and with other major trading partners - the US, the European Community, Japan, South Korea, Canada, Australia and New Zealand."

Why is it so difficult? Mr Taro Nakayama, until recently Japan's foreign minister, said in a speech this year that the region did not have a clear-cut east-west dichotomy. "The alliances are mostly bilateral; the conflict of interest among nations is complex; their threat perceptions are diverse; all of which makes the overall security configuration extremely complex."

The US military presence in east Asia has reflected this. It has never been shaped exclusively by the need to contain Soviet power, but as a "balancing" where, or honest broker remains important, underpinned by a network of essentially bilateral alliances, of which the lynchpin is the US-Japan security pact.

Coutts' new
banker

■ Coutts & Co, the Queen's banker, prides itself on being terribly discreet. So no one is making any visible sign of the fact that a mainstream clearing bank from parent National Westminster is being parachuted in for the first time to replace managing director Julian Roberts who is taking early retirement.

Unlike his predecessors, Mr Roberts' replacement is not an old Etonian, nor is he a member of one of the founding families. There is still a Roberts' office in Lombard Street and chairman Sir David Money-Coutts is the great, great, great-grandson of Thomas Coutts.

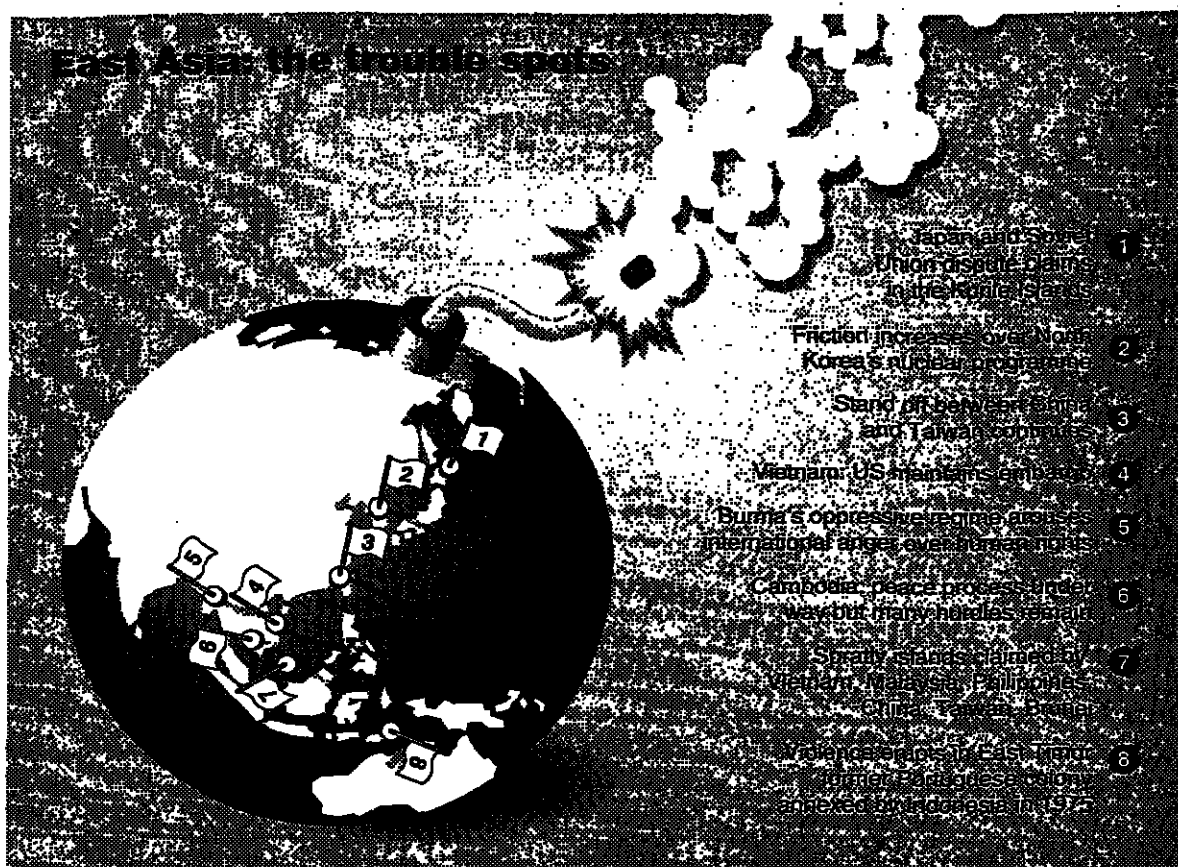
By contrast, the 53-year-old Farnsworth started as a humble bank clerk in Nottinghamshire. But he is clean shaven and promises that he will do a "rock" when on duty. He is also very enthusiastic for his new charge claiming that "the era of the private banker is making a comeback".

Although the 400-year-old Coutts has been under the NatWest umbrella since 1919, it has always been run at arms length and has never been a real money spinner. With close to 2000 staff and just 45,000 customers in the UK, its return on capital is mediocre, yet its potential is considerable.

Whereas other UK clearing banks, such as Barclays, have ditched their famous regional banking brand names like Martins, NatWest still has a chance to exploit one of the great names in private banking. Farnsworth's arrival is long overdue.

Two-card brag

■ Northumbria police, the geniuses who brought us card-board cut-out policemen to deter shoplifters, are marking Christmas with a different sort of card: vinyl sheet.

A continued strong US commitment to Asia
remains important as tensions linger, write
Lionel Barber and Alexander NicollOn the safe side
of a security risk

In an article in the winter issue of Foreign Affairs magazine, Mr James Baker, US secretary of state, calls for a new Asian security order built upon three pillars: a framework for economic integration to support an open global trading system; a push for democracy; and a defence structure for the Asia-Pacific theatre.

Even before the collapse of the Soviet Union, the Pentagon had drawn up plans for a cut of slightly more than 10 per cent in its base force of 135,000 deployed in Asia; these cuts are to be coupled with higher contributions from Japan and South Korea as host nations. By 1993, Tokyo will contribute 73 per cent of the non-salary costs of US deployed forces.

The aim is to beef up mobility, and create military stations tailor-made for US forces, similar to Saudi airbases which proved their value in the Gulf war. In this respect, US officials play down the upcoming US withdrawal from Subic naval base in the Philippines, citing as an alternative a new port and air base in Singapore which can host the latest F-16 jets.

Asian countries see ample reasons for maintaining a strong US military presence. Asia brings together the interests of five important powers - the US, Soviet Union, China, Japan and India, of which the military might of the last two is growing. The rapid economic growth of many countries in the region also creates the risk of discord. They are fiercely competing for investment, and their drive to maintain their growth rates could be at each other's expense.

Most worrying to many Asians has

been the strong military presence of the Soviet Union. Mr Kiyoshi Araki, a Japanese diplomat, writes: "While unilateral or negotiated reductions in Soviet forces are steadily under way in Europe and other parts of the world, (the north-west Pacific) is the only region left where the relentless qualitative upgrading of Soviet conventional and nuclear capabilities is progressing."

True, the Soviet Union has had a new posture. It has established diplomatic relations with South Korea, and has held talks - not resolved - with

The north-west Pacific
is the only region where
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of Soviet conventional
and nuclear capabilities
is progressing

Tokyo on the issue of the Kurile Islands seized from Japan in 1945. Relations with Beijing have improved. Moscow has withdrawn its forces from Mongolia and reduced its military presence in Vietnam. However, the current break-up of the Soviet Union and extreme uncertainty about the form and identity of future leadership in Moscow - and control of the nuclear arsenal - keeps concerns very much alive.

The US also has strong economic reasons to maintain its presence. The Asia-Pacific region is America's largest trading partner. Two-way trade

amounts to more than \$300bn a year - nearly a third more than transatlantic trade. US companies have invested more than \$61bn in the region, and there are more than \$91bn of Asian investments in the US.

The US has pushed successfully for a multilateral forum to reflect shared economic interests. The Asia-Pacific Economic Co-operation grouping included the US and 11 other Pacific basin economies when it was formed two years ago; in November, the club extended membership to China, Hong Kong and Taiwan. Despite fears about its being a regional economic bloc to counter the EC and "contain" Japan, Mr Baker insists it will be a catalyst for economic integration and trade liberalisation.

US interest in multilateral approaches applies throughout Asia. Mr Baker, in his article in Foreign Affairs, cites the Cambodian peace process in which the combined efforts of Asean members, Japan, Australia, and the permanent five members of the United Nations Security Council all pushed the parties towards a fragile agreement.

There are other problems in Asia to which such an approach could be applied. The most obvious example is that of the two Koreas, though they have recently made striking progress with the signing of a pact of non-aggression pact and reconciliation, their substantial accord since the end of the 1950-63 Korean war. Both have joined the United Nations, and are holding regular talks as well as stepping up cross-border trade.

At the same time, there are signs

that the multilateral pressure on North Korea over the nuclear issue may be paying off. North Korea recently shifted its position to say that it would sign an agreement permitting international inspection of its nuclear facilities when the US begins withdrawing nuclear weapons from South Korea. The withdrawal is thought to be nearly complete. North and South Korea also agreed to work toward a nuclear-free peninsula.

But the nuclear concerns remain, and it is uncertain what will happen in Pyongyang after the 79-year-old Kim Il Sung, the communist dictator who has ruled the north for 43 years, dies. There have been suggestions for "four-plus-two" discussions involving the two countries and four powers: the US, the Soviet Union, China and Japan. But South Korea firmly rejects any Japanese participation in the determination of its future.

Elsewhere, there are a number of other potential points of future instability. Burma's regime has stepped up its oppression by closing universities in response to student demonstrations; violence in Indonesia; political and economic problems in the Philippines; and the long-running dispute between China and Taiwan.

Many issues in Indonesia remain unresolved: the fragility of Suharto's peace agreement was undermined when Khmer Rouge guerrilla leaders were beaten up on their return to Phnom Penh to take part in the transition process; and Vietnam's communist leadership, striving to win international acceptance and financial backing for market-oriented economic reforms, remains stymied by a US embargo. Washington, still smarting from defeat 16 years after the fall of South Vietnam, has made only small moves towards normalising relations.

Against this background, the posture of each of the region's main powers is critical. In Japan, the close relationship with the US is seen as pivotal, and confirmed as it remains strong. Japan itself can wield considerable influence over regional security issues through its economic clout. Japan's defence spending has been steadily growing as a proportion of general government expenditure, to nearly 12 per cent in 1990. However, the Japanese remain wary of any increased military role. Mr Kiichi Miyazawa, the new prime minister, failed to win parliamentary approval this year for a bill to authorise the despatch of Japanese troops for UN peacekeeping forces after the legislation stirred worries that it would infringe the country's peace constitution.

Perhaps the greatest unknown in the future of east Asia still comes way off the region's best hope is that recent relaxations of tension will foster stepped-up bilateral discussions, with concentrated international efforts to solve persistent problems, along the lines of the diplomatic efforts which produced the Cambodian peace agreement.

This will require sustained US engagement, but it may also demand a greater political role for Japan. In Europe, the US has shown itself able to adjust to the growth of German power; the test for President Bush in Asia will be to spell out how he sees the oft-mentioned, but still ill-defined, global partnership with Japan working out in practice.

* *The Asia-Pacific Community in the Year 2000: Prospects and Challenges*. Skjov Institute, Seoul 1991.
** *Japan's Security Policy in the Regional and Global Context*. RITA Discussion Paper No 37 Chatham House, London, 25.

OBSERVER



Baring plus

■ Julian Baring's switch to Mercury Asset Management, along with his £45m gold fund, is remarkable. After almost a quarter of a century at James Capel - including 16 years as the number one rated gold analyst - capturing Britain's number one gold bug is quite a coup for the House of Warburg.

In one respect it can be seen as a family reunion. The 56-year-old Baring, and cousin Oliver, both learn the gold trade in South Africa's Anglo American Corporation. Oliver joined Rowe & Pitman, now part of Warburg, and is the key man in maintaining Warburg's close ties with Anglo. Julian says that his cousin's presence is pure coincidence. Nevertheless, it does mean that Warburg now has the most formidable group of mining-related talent in the City.

The track record of Baring's gold fund is impressive but this probably has more to do with the fact that the fund was not committed to putting all its money into the yellow metal. Baring has been less successful when it comes to forecasting the gold price itself. When pressed he falls

back on his old favourite of relating the price of a gold sovereign to the cost of dinner at the Savoy.

In 1914, a sovereign would pay for dinner for 3.3 people. A decade ago, it would buy dinner for six. At today's price of £48.25 the ratio drops to 1.3.

Baring has been wrong before, but he thinks it means that gold is cheap rather than the Savoy is too expensive.

Currency quiz

■ For the second year running the boss of Goldman Sachs' economic research team in London has rung to boast that no one has yet been able to crack his annual Christmas quiz. Any reader who can answer the following three questions is in line for a case of champagne:

Which currency would be most audible when the wind blows, especially in the US and Scotland?

Which currency would a Goldman Sachs economist use while running backwards on

court in a Latin tennis tournament?

Who does this describe? He was an academic international economist, a soldier in the Finnish army, an adviser to a Wall Street investment bank, involved in one of 1991's major bank scandals, and whose initials are a cheek of chewing gum's brand name.

In the event of a tie, the overall winner will be the producer of the best completed himeck the first two lines of which are as follows:

There was a young man called George Bush
Whose economy needed a push.

Answers to David Morrison by close of business tomorrow. Telephone 071-774-1000; fax 071-774-1181.

Mind-boggling

■ Incredible though it will seem to anyone condemned to make shortish trips to work by British Rail, the cure for the resulting stresses may be to lengthen the journey by moving home further away. Or so it would appear from research by Nene College's Dr Tony Cassidy, reported to the British Psychological Society's London conference.

People working more than 70 miles from home have "better psychological well-being" than their locally working counterparts, he said. They are also on the whole physically fitter.

Another trait that might make them attractive to employers is that they're significantly less interested in material rewards while at the same time being keener to win promotion to high-status jobs.

Hail fellow

■ A couple of farmers are discussing ways of surviving in their depressed industry. "I've taken out hail insurance," says one.

"I can understand fire insurance," says his friend, "but how do you make it hail?"

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LETTERS

Amendment of pensions

From Mr C.E. Busk

Sir, The recent amendment to Article 119 of the Treaty of Rome has supposedly clarified the retrospective effect of Barber v GEC. Notwithstanding the clarity with which the amendment is worded it may, in the event, not have the effect which it intends because the right to a pension is a property right in Barber the European Court confirmed that Article 119 applied and always has applied to pensions; male members of pension schemes, therefore, have and always have had a right to the better benefits provided for their female counterparts, on the assumption that Barber does have some degree of retrospective effect, the amendment to Article 119 has the effect of taking away a pre-existing property right.

The effect of the amendment may therefore be contrasted to (a) Article 1 of the First Protocol of the European Convention on Human Rights which provides (inter alia) that "no one shall be deprived of his possessions except in the public interest and subject to the conditions provided for by law and by the general principles of international law", and (b) the provisions of the constitutions of various member states against the expropriation of private property.

This amendment may well lead both the European Court of Human Rights and the various national constitutional courts to consider whether the amendment may validly form part of national law.

C.E. Busk,
Shannon & Shannon,
14, Dominion Street,
London EC2M 2RJ

Non-executive directors can have different role

From Lord Marsh

Sir, Sir Owen Green is undoubtedly correct in suggesting that the title "non-executive" is misleading when applied to directors of companies. He is, with, as they say, the greatest respect, completely incorrect in suggesting that there is no difference in the role of "part-time" or "independent" directors and their full-time executive colleagues. Over recent years I have as an independent director of a mixture of quoted and unquoted companies been directly involved in the removal of one chief executive and two cases where the post of CEO was combined with that of chairman.

In both the latter cases I became acting chairman pending

the appointment of a new CEO.

I have also been a member within the past three years of two ad hoc committees of the board formed to deal with issues from which the full time directors were disqualified as a result of conflicts of interest. There is nothing particularly exceptional in this experience. It is typical of the increasing realisation that the role of directors not financially dependent upon the company upon whose board they serve can be, and increasingly is, different in significant respects from that of the full-time employed director.

Richard Marsh,
Laureston House,
Barnwood,
Gloucestershire

When 20 years of tradition with one bank counted for nothing

From Mr P.E. Marks

The Financial Times could provide a great service to the smaller business by publishing some of what I suspect will be a torrent of letters in response to Mr Gary Neville's comments on companies' expectations of banks (Letters, December 13).

Twenty years of tradition even with one bank was worth nothing in our case, at the onset of the recession. Is Mr Neville suggesting that there was no banking relationship prior to the big about-face? Mr Neville's assessment of the failings of small business would also seem to describe accurately the short-

comings of Brent Walker and Polly Peck. So what?

His final paragraph comes straight from the bankers' standard handbook. Tell 'em where to go!

If there is to be any charity, it would take the form of a suspicion that the banks should be the rap for an old-fashioned credit squeeze, the antidote to a politically motivated need for reduced interest rates.

P.E. Marks,
Crop Link (Agriculture),
Norfolk Ferris,
Kilminster,
Wiltshire BA12 7ET

Confronting Maxwell

From Mr William Shawcross

Sir, Brown's Maddox's review ("A mirror on Maxwell," December 13) of Tom Bower's book, "Maxwell, The Outsider," did not do the author full justice.

Bower was almost alone among journalists in daring to confront Maxwell. He did so as a freelance, with no massive resources behind him. The extent of his courage was shown by the way in which he withstood the fury unleashed upon him by Maxwell and his men. His book was painstaking and serious and it is a shame that other journalists, newspapers and bankers did not do more to support Bower and did not learn from his calm exposure of Maxwell's methods.

William Shawcross,
Friston Place,
Eastdean,
Eastbourne, Sussex BN20 9AH

Another shunt

From Mr R.J. Hunt

Sir, Observer's comments ("Last word," December 16) on Sir Roy Welensky and Harold Macmillan, later Lord Stockton, on hunting and shunting are not original - hence why not covered by the obituaries and pre-date their meeting. They are ascribed to many, usually to Sir Fred Burrows on his appointment in 1946 as a governor in India via Ross on Wye station and the railway unions.

R.J. Hunt,
Lloyds Bank Financial Services,
Canterbury Centre,
Canterbury, Kent

German instincts on Croatia are not based on wartime past

From Julia Glickner

Sir, Re your article, "Germans instinctively back self-determination" (December 16), I hope that one day even the British nation will stop measuring all political actions in Germany by reference to our second world war past.

Do you really think that Chancellor Helmut Kohl is going to recognise Croatia because he feels obliged to the old "Ustasha" regime for its support of Nazi Germany? Do not be absurd!

I myself was 28 years old and had worked in Croatia for several months before I learned about the wartime relationship between the two nations. If you make any attempt to ask an average German in the street about the meaning of the "Ustasha" I am sure that more than a few would take it to be the name of a new toothpaste.

All we see at the moment is that a republic, which is fighting for political and financial independence from a corrupt communist government, is being left to stand alone by the EC, as well as the United

Nations. Inactivity or fruitless discussions are not a way to rescue lives in both parts - Serbia and Croatia.

Fourteen ceasefires were signed and afterwards violated by Belgrade. Nevertheless, many governments (as well as our correspondent, Quentin Peel) speak of a "one sided picture of Serbian aggression". It is really unbelievable.

Is it possible that the UK refuses to recognise Croatia and Slovenia because of its own unsolved problem in Northern Ireland?

Please do not criticise Mr Kohl's decision to support Croatia. We solved our national conflicts and wish that Serbia and Croatia had been as lucky to do so also in the same unbloody way.

Julia Glickner,
Kirchstrasse 12,
5241 Gebhardshain,
Germany

Fax service
LETTERS may be faxed on 071-875 5835.
They should be clearly typed and not handwritten. Please get fax machine for fax resolution.

Edward Mortimer

A curious role reversal

Yesterday's EC compromise on the crisis in Yugoslavia should be welcomed



FOREIGN AFFAIRS

A question for your Christ-mas quiz: on what issue of European politics in 1991 did Mrs Margaret Thatcher agree with Germany, in opposition to the British, French and US governments?

Answer: the former both favoured early recognition of Croatian independence. The latter opposed it.

Mrs Thatcher says that had she still been in power she would have recognised the Croats and supplied them with arms to defend themselves. I wonder. This is one issue on which Whitehall and her cabinet colleagues would probably have talked her into a more cautious policy.

Still, by voicing her gut feeling, she has drawn attention to a curious role reversal between Germany and its Nato allies. Remember all those columns inches you read at the beginning of the year, during the Gulf war, about the fundamental difference between the victor powers of the second world war and the defeated powers?

The former, we said, felt an instinctive responsibility for the maintenance of world order, and liked the idea of taking action to reverse aggression even well outside their own borders. The latter, traumatised by defeat and occupation, had become allergic to any suggestion of intervention in other people's conflicts, or to sending their armed forces abroad even in a peacekeeping capacity, and looked for ways of solving any conflict by negotiation and compromise.

In the Yugoslav context the line-up is different. Not that the German government is actually proposing to send troops to Croatia: indeed, the fact that it would almost certainly not do so explains the irritation at the German attitude so widely expressed in Whitehall and elsewhere. But German public opinion, including left-wing sections which vociferously opposed the Gulf war, is insisting that "the killing must be stopped" and demanding that the German government, with or without its Nato partners, take action to stop it. Meanwhile British public opinion seems largely indifferent - there has

been nothing like the outburst of popular outrage which greeted the sufferings of the Kurds in the spring - and the British government makes no secret of the fact that it is concerned above all to avoid military involvement.

What is going on? One explanation should be firmly discarded. This is not a replay of the second world war. Between Serbs and Croats it may be; but between the former Axis powers and former Allies it is not.

Of course certain basic facts of European geography do not change. Germany and Italy will always feel more directly concerned by events in Danubia and the Balkans than do countries further west. But that observation does not justify anyone saying, or hinting,

defend the Serb minority but evidently also with the object of creating a "viable" Serbian state with an outlet on the Adriatic. The rest of Europe has indeed become involved, but Germany and Italy feel more involved than most. They have backed the attempt by the EC and Lord Carrington to negotiate a compromise peace, but that has not succeeded either. The rest of us may conclude that "if these people are determined to kill each other there is nothing we can do about it", but for Germany and Italy, doing nothing is not such an easy option.

That is on the level of governments. On the level of public opinion, something else has happened, which in turn (precisely because these are democ-

crats) feeds into government policy. German media coverage of the war has been more extensive than British, and no doubt more uncritically pro-Croat (though the British coverage has hardly been pro-Serb). The Croat diaspora in Germany is much larger and more influential than in Britain, and the Catholic church being one important vehicle of its influence.

But that does not mean German public reaction can be written off as the product of a Croat conspiracy. One does not need to think the Croats model democrats (which clearly they are not) to see that they are indeed victims of aggression, who are being punished for an ill-advised attempt to exercise their right of self-determination.

It is hard for Germans, who after all started the current bout of frontier changes in Europe by an act of self-determination of their own, not to sympathise with the Croats' attempt to follow their example. And it is hard for them to understand, after being so roundly abused for their wim-

plishness in the face of Iraqi aggression against Kuwait (compared to which Croatia is almost a model of democracy, why the same people who abused them now refuse to do anything to check Serbian aggression against Croatia).

Of course there are good reasons, the most important being practical rather than legal. Bitter experience in Northern Ireland and elsewhere has taught the British that there are no easy solutions to this kind of conflict, and that it is much easier to get involved than to get out afterwards. It is also easy to argue that a given action, including recognition of Croatia and Slovenia, will only make matters worse. The trouble is that they are getting worse anyway.

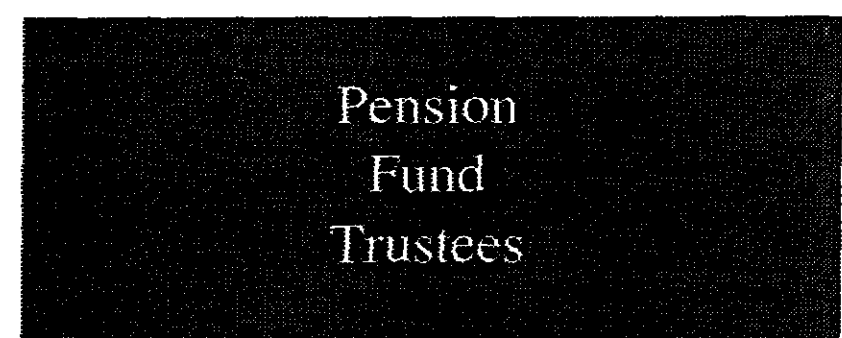
The "even-handed" approach so far adopted by the EC and Lord Carrington is suspect for two reasons. First, it is not really even-handed to withhold recognition from the two breakaway republics. On the contrary, by preserving the fiction of a single Yugoslavia that approach gives a spurious legitimacy to the so-called Yugoslav National Army. Secondly, it is not necessarily right to be even-handed between the strong and the weak, or between the aggressor and his victim.

Not recognising the republics has made it very difficult to apply any kind of sanctions to Serbia and the army without penalising their victims at the same time.

The compromise reached in Brussels early yesterday should be welcomed. It is certainly better for the EC to act together in this issue than for different west European states to back opposite sides (which would be dangerously reminiscent, not of 1941, but of 1914). And it is right in substance for recognition to be made conditional on respect for human and minority rights and on willingness to settle frontier and other disputes peacefully: a precedent which should be followed when recognising the successor states of the former Soviet Union.

Whether such conditions can actually be enforced in the middle of a war is another matter. With hindsight, it seems a great pity that this approach was not tried when Slovenia and Croatia first declared their independence, before the serious fighting started.

FROM THE FINANCIAL TIMES



AN INSURANCE POLICY

The role of the pension fund trustee has recently come under the spotlight. More accountability. More public concern. More pressure on you.

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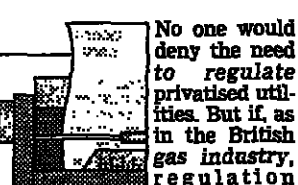
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PERSONAL VIEW

Heavy hand of regulation creates policy dilemmas

By John Surrey



No one would deny the need to regulate privatised utilities. But if, as in the British gas industry, regulation spreads beyond the original statutory intent as approved by parliament, it can create public policy problems.

Policy dilemmas are starkly illustrated by the five-year battle between British Gas and the regulatory authorities. British Gas was privatised in 1986 virtually intact. The interests of the 17m or so tariff consumers were to be protected by a public supply obligation on British Gas and a price cap formula. For customers in the contract market, only a "light touch" of regulation was considered necessary. The regulator was to be a mere umpire adjudicating between the consumer and producer.

Five years on, government policy has changed significantly. In March 1991 the regulator tightened the price cap formula to encourage British Gas to buy the cheapest gas available and to prevent excess profits. That apart, numerous regulatory interventions since 1988 have all sought to "kick-start" competition in the contract market. Yet nowhere have the public policy advantages and disadvantages of competition been set out by the regulatory authorities or the government. The regulation just seems to have spread.

The initial impetus to intensify competition was an inquiry by the Monopolies and

Mergers Commission (MMC) which forced British Gas to publish price schedules of firm and interruptible supplies on a non-discriminatory basis, and to publish the information on third-party carriage necessary to assist competitors.

To boost the pace of competition, the regulator pressed British Gas to release gas it already had under contract. British Gas responded reluctantly with a system of swaps whereby it gave up some of its contracted gas supply to the oil companies which would replace it later with an equal volume of new gas. The regulator wanted competitors to obtain 30 per cent of the "firm gas" element of the industrial market by October 1993.

The effects of these artificial props to competition were that:

● Following large reductions in British Gas carriage charges the regulator concluded that there were no longer an obstacle to competition.

● The price schedules created losers as well as winners. When the schedules were adjusted to accommodate the losers, the schedules became increasingly complex and difficult to operate.

● The oil companies obtained 75 per cent of the new power station market for gas and a growing share of the traditional "firm gas" market.

● In the year to June 1991 contract gas for power generation had risen from nil to 4m therms a year, representing a 60 per cent increase in the whole contract market and equalling 20 years' growth of the much bigger tariff market.

Despite these measures, the

competition authorities were still not satisfied. At the Conservative party conference in October, the trade and industry secretary, announced that British Gas must have off transmission as a separate activity, and must also release more of its contracted gas. It was also announced that the monopoly over the tariff market was to be abolished and that unless British Gas accepted these changes the MMC would conduct a further inquiry.

Regulation has spread far beyond the "light touch" intended. Although regulatory intervention should wither as competition intensifies, it shows no sign of doing so.

Yet there are limits to how far the regulator can go. The regulator must take account of British Gas's legitimate business interest and its statutory public supply obligation. The government's own position is delicate, since it has to consider the impact of an evolving regulatory policy on, for example, share prices and the general uncertainty this creates.

It is important that the heat of the battle does not obscure the public policy issues which have arisen as the regulation has spread.

First, the large volume of gas contracted for power generation has transformed the gas market from one of abundant to tight supply and accelerated the depletion of North Sea gas reserves. Market forces demand that most gas that becomes available goes to the power station market as producers prefer long contracts with large volumes. Opinion is

divided on how long the reserves will last and the effects of new gas imports; but prices are likely to rise due to competition for the limited gas supplies available in the 1990s.

Second, deciding when competition would be sufficient was always going to be difficult. The regulator reported that British Gas should give up 75 per cent of the whole contract market is arbitrary, the more so because most of the competitors so far are oil companies. They themselves are vertically integrated and are selling gas into the market in which they have a large stake as oil suppliers.

Third, if it wishes to open up the tariff market to competition, the government should show that it is technically feasible without excessive costs and without compromising supply security.

Fourth, the role of regulators is to implement policy as approved by parliament. Yet regulation has spread far beyond the statutory intent without the involvement of parliament. It is therefore important for parliament to oversee developments in regulatory policy, perhaps through a joint committee of both Houses given the limited terms of reference of the existing select committees.

It is time to stop pursuing "competition" as an end in itself and to consider these wider public policy issues. The author is a professor at the Science Policy Research Unit, University of Sussex. This article is summarised from a book to be published by the Max Planck Institute in March.

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A TOWN TRANSFORMEDantism
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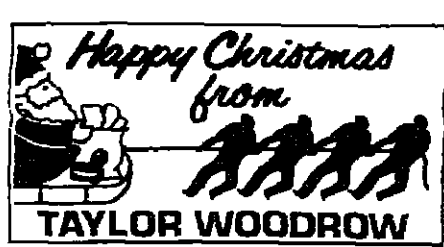
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FINANCIAL TIMES

COMPANIES & MARKETS

THE FINANCIAL TIMES LIMITED 1991
Wednesday December 18 1991



INSIDE

A&P supermarket chain falls to \$3.92m

Profits at Great Atlantic & Pacific Tea Company, better known in the US as the A&P supermarket chain, slumped to \$3.92m after tax in the three months to end-November, compared with \$32m in the same period a year before. The fourth-largest supermarket group in the US, with 1,251 outlets, has now registered net profits of \$54.6m in the first three quarters of its financial year, against \$119.4m last time. Page 17

Hoesch and Mannesmann link up

Germany's heavy industrial core, which is feeling the pressure from overseas competitors and poor market conditions, was knitted further together by the announcement yesterday that Hoesch and Mannesmann, two of the country's leading steel and engineering concerns, are to join forces in the manufacture and marketing of precision tubes and pipelines. They will each take a 50 per cent stake in the new venture, which will be based near Dortmund and employ 4,500. Page 16

Top marks for Mexican market

Mexico's bolsa, one of the world's top performing stock markets, showed relief after a presidential meeting at the weekend which confirmed Mexico's and the US's commitment to push through a free trade agreement "as soon as possible". Although the bolsa had shown steady falls in the past few weeks, it remains 1991's best performer, of those markets included in the FT-Achilles World Index, with a gain of 115 per cent in local currency terms. Page 38

Babcock shines through gloom
Babcock is one of the few companies to stand out from the gloom surrounding UK engineering companies. After an 11 per cent rise in pre-tax profit in the six months to September 30, the annual figure is expected to approach £50m (\$81.3m) compared with last year's £46.7m. Page 20

Oppenheimer taps into tantalum

Mr Harry Oppenheimer, former chairman of Anglo American of South Africa, is backing a project in Western Australia designed to bring long-term price stability to the tantalum market. He is investing, through a family company, in Gwalia Consolidated, an Australian group which owns Greenbushes, one of the world's three big operating tantalum mines. Page 22

Southern Electric dividend rises

Southern Electric, the electricity utility serving the south of England, yesterday reported a pre-tax profit of £13.7m (\$25m) for the half year to September 30, against £3.2m on a pro forma basis the previous year. The interim dividend of 4.9p per share gave a real increase of 8.5 per cent. Page 21

Japan revises new share sales

The Japan Securities and Dealers Association and the Tokyo Stock Exchange plan to revise the auction system for companies offering shares to the public for the first time. Page 18

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Chief price changes yesterday

FRANKFURT (DM)		LONDON	
Aschen Mch	815 + 50	Paella	242 + 10
Dalme Mch	455 + 15	Garment	610 - 28
Leibniz	430 - 10	Martin-Gott	482 - 17
Paella	630 - 10	Polen	387 - 23
AG Ind & Wark	120.5 - 5.5	Sole Designing	749 - 20
Berlin-Art	510 - 20	TOKYO (Yen)	
NEW YORK (\$)		LONDON (Pence)	
A & P	26 1/2 - 1 1/2	Hagy Medical	5800 + 400
Anger	59 1/2 - 2 1/2	Kanata Tashan	540 + 50
Dillard Dept	118 - 7	Novell Inc	570 + 55
Federal Express	32 1/2 - 1 1/2	Nippon Luce	533 + 46
Intl Paper	62 1/2 - 1 1/2	Uchida Oil	533 + 46
Union Camp	45 1/2 - 1 1/2	Paella	
PARIS (FFr)		LONDON (Pence)	
Risken	988 + 23	Best Denki	1320 - 50
BSN		Fujitsu	702 - 57

New York prices at 12.30.

LONDON (Pence)		LONDON (Pence)	
Risken	988 + 23	Bertelsmann	18 - 3
Baldwin	63 + 4	Blue Circle	212 - 13
Cycledealers	25 + 3	Costan	58 - 15
Conder	159 + 3	Harvillat-BWA	105 - 15
Hama	136 + 6	Mannheim-Peal	157 - 19
Harris (Ph)	108 + 4	Novell Inc	570 + 55
Lee (Arthur)	40 + 4	Novell Inc	570 + 55
Office Best	93 + 3	Novell Inc	570 + 55
Seas	265 + 14	Novell Inc	570 + 55
Ultramar	265 + 14	Novell Inc	570 + 55
Paella	265 + 14	Novell Inc	570 + 55
Autent Assoc	265 + 14	Novell Inc	570 + 55
BET	185 - 7	Novell Inc	570 + 55

French group's expansion into Italian market signals new shake-up of industry

BSN to control Italian water brands

By William Dawkins in Paris

BSN, the leading French foods group, yesterday announced that it was poised to take full control of four Italian mineral water brands, thereby signalling a fresh reorganisation of the European mineral water industry. The acquisition, from Ifil, an Agnelli family holding company, makes BSN Italy's leading supplier of mineral water.

The deal is also part of a wider extension of BSN's interests in Italy, where the French group

has been expanding since a share exchange in 1987 with interests controlled by the Agnelli group, its powerful local partner. This comes weeks after the Agnelli family launched a bid for the company that controls Perrier, the leading French mineral water group, and after Nestlé, the Swiss food multinational, bought out the minority shareholders in Società Generale des Eaux Minérales de Vittel, another French brand.

BSN said it was to buy the

50 per cent of shares it does not already own in Sift, a holding group it jointly owns with Ifil, which controls the Saggiemini, Ferrarelle, Soario and Fabbia mineral water brands. There was no connection with the Perrier bid, BSN emphasised.

Sift also owns 8.12 per cent of Peroni, which as Italy's largest brewer controls 40 per cent of the domestic market.

This will lift BSN's stake in Peroni to 24.5 per cent, with the

rest in the hands of the Peroni family. The French group is already Europe's second largest beer group, through its ownership of brands such as Kronenbourg and Kanterbräu.

In addition, BSN is to buy from Ifil 10 per cent stakes in Star and Starlux, the Italian and Spanish groceries groups, thereby lifting the French company's holding in both to 45 per cent. The remaining shares are held by the Fossati family.

BSN's other main Italian interests include Galbani, the leading cheese group jointly owned with Ifil, and the Panzani and Agnelli pasta brands, the second largest suppliers with a 12 per cent combined market share.

Ifil, which is the second largest shareholder in BSN, with 5.7 per cent of the French group's share capital, will continue to advise the French group on how to develop its Italian food interests.

Thyssen profits decline for third year

By Christopher Parkes in Bonn

THYSSEN, the German industrial and trading group, suffered its third consecutive profits fall in the year to the end of September as its steel and engineering interests were squeezed by low demand and falling prices. Net profits fell by a quarter to DM528m (\$325.4m) from DM698m last time and DM85m in 1989-90. Turnover was unchanged at DM36.6bn compared with DM35.2bn in the previous year.

Declaring the results "satisfactory" and announcing an unchanged DM10 dividend, the group warned that it could see no clear signs of an early upturn in its main overseas markets, and that growth was slowing noticeably in Germany. Further steps would have to be taken to restrict costs and reduce costs in its steel operations, it said.

Turnover at Thyssen Edelstahl, the special steels division, fell

14 per cent to DM3.3bn. The company said, however, that losses would not be as high as the pre-tax deficit of DM176m reported in 1990.

There has been no discernible progress in negotiations over co-operation in special steels with Krupp, and there have been unconfirmed reports that Thyssen Edelstahl plans to reduce costs by a third over the next 12 months. About 10 per cent of

the division's 15,000 jobs might be in danger.

Sales at Thyssen Stahl, the mainstream steel business, rose 7 per cent to DM10.4bn, but the result was distorted by the inclusion of turnover from businesses absorbed by the division from the group's recent acquisitions. In manufacturing and investment goods, sales rose 6 per cent to DM3.4bn. Thyssen Handelunion, the trading and services arm,

reported a 19 per cent sales increase to DM15.3bn.

The results were better than many analysts had feared in the light of conditions in the steel market and Thyssen's role as Germany's leading steel manufacturer. Even so, most expected the current year's results to be flat at best.

The group's shares rose DM2.50 in Frankfurt yesterday to close at DM182.40.

When giants start to feel threatened

Norma Cohen on what is at stake in the row over 'polarisation'

To lose one member might be regarded as a minor nuisance; to lose two looks like carelessness. Yesterday, the UK's Unit Trust Association lost its second big insurer in two days.

On Monday Prudential, the UK's largest insurance company, left the association over the group's public attack on the sales tactics of life insurers. On Tuesday, Legal and General followed suit, and several others say they may also leave.

There is more at stake in this dispute than a trade association statement. This disagreement reveals an increasing acrimony over the future of the distribution system for retail financial services. "The person who controls the distribution controls the business," says Mr Peter Taylor, managing director of Sun Alliance Life Assurance.

There is a lot at stake for years, UK households have become used to buying investment products through the big insurance companies. Yet the insurers' traditional door-to-door insurance sales force is an increasingly ineffective tool. So the insurance companies have rushed to sign up other outlets - such as banks and building societies - who will sell their products exclusively.

That is where the regulatory battle starts, with a rule known as "polarisation". As part of the reform of UK financial markets in the 1980s, the regulators forced anyone engaged in marketing investments from sole insurance salesmen to a 3,000-branch clearing bank - to choose between tying to a single investment company or selling the products of all companies on an equal basis.

Recently, the Securities and Investments Board reaffirmed that principle - but went on to ask whether polarisation should apply to all investment products or simply to those whose lack of transparency requires particularly careful selling.

This seemingly minor change is in fact of great importance. If

some investment products, such as unit trusts, are to be freed from polarisation rules, it will give them access to far wider channels of distribution than are available for other investment products such as life assurance. De-polarising unit trusts would allow the products of one provider to be sold even by an agent tied to a competing provider.

Since polarisation rules came into effect, life insurers have scrambled to create exclusive distribution networks that would sell their products as tied agents.

On average, as much as 12 per cent of life insurance sold in 1990 was sold through tied building societies or bank agents, and that percentage is rising rapidly.

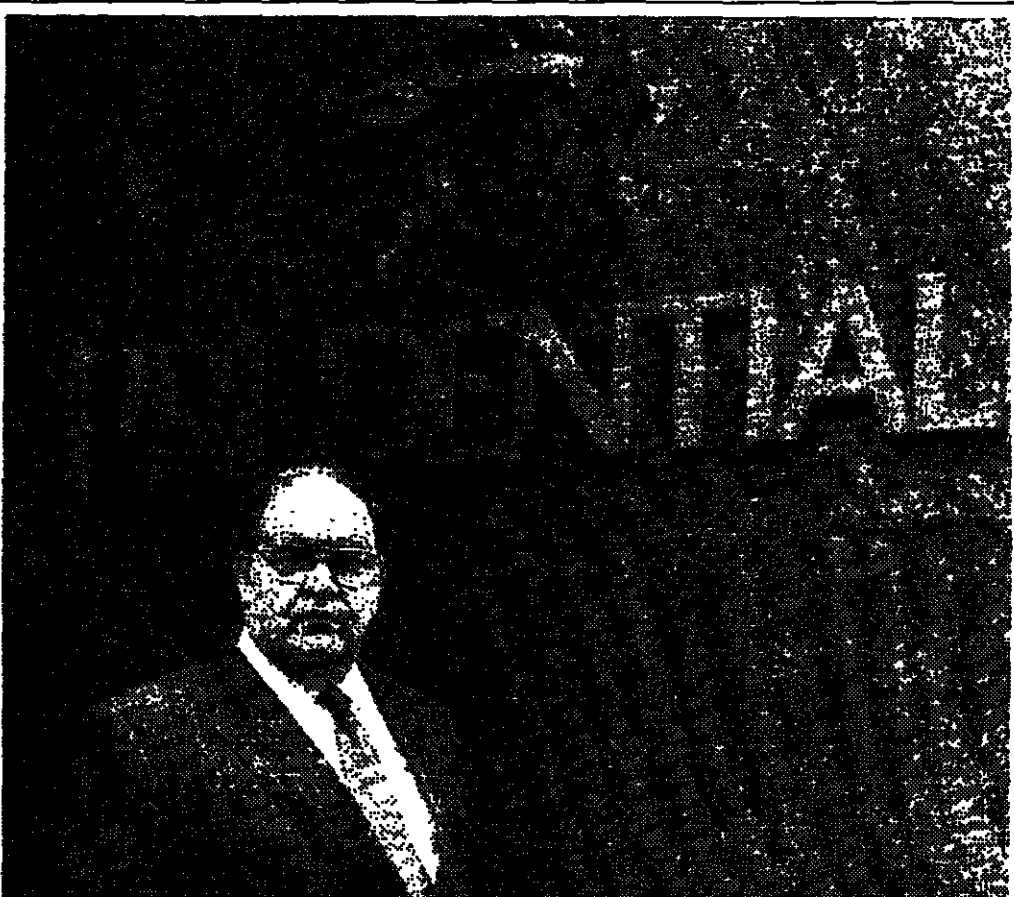
Insurers initially opposed polarisation when it was first introduced by regulators in the mid-1980s, but now that they have built big tied distribution networks, they have come to embrace it wholeheartedly. "We support the retention of polarisation because we think it's helpful all around," says Mr Brian Sharp, of the Association of British Insurers.

Without polarisation, say insurers, consumers will not know whether they are receiving independent advice or the advice of a salesman whose job it is to promote one company's products.

However, the UTA argues that polarisation is a fiction. Yesterday, the UTA released a Gallup survey showing that 35 per cent of all salesmen failed to disclose the nature of their relationship to the product provider when they sold a savings plan to the customer. And only a third of those who did disclose their status provided the customer with a written statement.

Recent data from the SIB show that one quarter to one third of all investment products are cancelled within the first two years, suggesting that far too many people are being sold unsuitable products. The UTA argues that it is the commission system itself which encourages that.

The insurers flatly deny these



Mike Newmark, chief executive of Prudential, which left the Unit Trust Association after the group's public attack on the sales tactics of life insurers.

arguments. But if the UTA is right, there is little point in arguing about whether one distribution system or another is better for the consumer. Implicit in the UTA's submission to the SIB is that something must be done about way insurance salesmen are remunerated.

Others join the UTA in arguing for de-polarisation. Halifax Building Society, currently a tied agent for Sun Alliance, is also a supporter.

Mr Michael Fearnside, managing director of Halifax Financial Services, says that while the company is very happy with its current arrangement, it believes it should have the option of selling the unit trusts of other providers. Halifax has no plans to start making its own products, but it is an option that has probably occurred to other building societies.

Whatever the regulatory structure, the competitive pressures are likely to shift the advantage towards those who directly sell the products to the public, particularly the banks and building societies. The bitterness of the UTA row is an indication of the concern with which the big insurers view the challenge.



Some ideas were never meant to fly.

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INTERNATIONAL COMPANIES AND FINANCE

Allianz to buy remaining stake in east German unit

By David Waller in Frankfurt

ALLIANZ, Europe's largest insurance company, has agreed to buy the 49 per cent of Deutsche Versicherungs which it does not own from the Deutsche Treuhandanstalt - the east German privatisation agency - for DM440m (\$278.4m).

The price to be paid for the stake in what used to be the east German state insurance monopoly is significantly higher than the DM270.7m Allianz paid for its original 51 per cent stake in June last year - and a lot higher than Allianz had said it wanted to pay in view of the east German operation's heavy losses.

Losses at the subsidiary will

mean that this year the Allianz group will report its first deficit on its mainstream underwriting activities. The business, which generates premium income of around DM1.8bn a year, is not expected to break even until 1996-98, having made cumulative losses in excess of DM1bn by then.

It is estimated that Deutsche Versicherungs losses DM30 for every DM100 it earns in premium income.

Allianz did not comment on the price yesterday, but analysts said it had been obliged to pay a "political premium" given that the sale of the monopoly to Allianz was highly controversial in the first

place and the prices obtained by the Treuhand are widely scrutinised in Germany.

Allianz has long made clear it wanted to buy the remaining stake.

Analysts added that Allianz had little room for expansion in western Germany and so had been willing to pay a high price in the hope of long-term growth; premium income in the east is expected to rise to DM3bn-DM3.5bn by 1996-98.

The Treuhand said yesterday that as part of the deal 25 per cent of the shares in Deutsche Versicherungs will be listed in future. The deal is subject to the approval of the German Finance Ministry.

Macy losses stretch to \$155.4m in quarter

By Karen Zagor in New York

R.H. MACY, the New York-based department store chain, yesterday said it had extended its first-quarter net loss to \$155.4m from a deficit of \$66.5m a year ago.

Excluding income tax benefit and extraordinary gains in the 1990 first quarter, Macy suffered a \$99.2m loss last year. Retail sales in the latest quarter rose to \$1.6bn from \$1.55bn. Selling, general and administrative expenses rose to \$583.5m from \$490.5m.

The week Macy's bankers are nervous about the prospect of slow and heavily-discounted Christmas sales.

Earlier this month, Macy's bankers, led by Manufacturers Hanover and Bankers Trust, agreed to amend covenants of a \$587.7m revolving credit facility.

Macy's problems stem partly from the depressed economy and from the debt burden following a management-led \$3.5bn buy-out in 1988.

Macy's said: "With one week to go until Christmas, our earlier expectations that this would not be a particularly robust holiday season is proving out. Nonetheless, we believe we continue to gain market share, and the recent amendments to our bank agreement provide us with the necessary flexibility to keep growing our business."

In addition, the lack of a firm cash offer to counter Lasso's paper bid has undermined confidence in asset valuations for the oil exploration and production sector as a whole.

Dasa expects return to profit

DEUTSCHE Aerospace (Dasa), the aerospace unit of German industrial group Daimler-Benz, said it expected double-digit group earnings this year after a loss of DM135m (\$85m) in 1990, Reuters reports.

Mr Juergen Schrempf, management board chairman, said the swing into profit was mainly due to a large profit from its Deutsche Airbus unit. Airbus lost over DM100m last year because of currency losses. He said Dasa also expected the parent company to remain profitable this year.

La Cinq losses to deepen amid staff cuts

By Alice Rawsthorn in Paris

LA CINQ, the ailing French television station, yesterday announced it was shedding 292 staff, just over half its workforce, in an emergency cost-cutting package.

The station, which is run by Hachette, the heavily-indebted French media group, also disclosed that it was on course for operating losses of FF1.12bn (\$207m) this year, higher than the worst expectations.

La Cinq's future has for some months been clouded by uncertainty. The station, despite being best known in France for its late night pornography, has been trying to establish itself as a mainstream channel in direct competition with TF1, the most powerful French channel, since its launch in 1986 as part of the

French government's television de-regulation drive.

Hachette, which has run La Cinq since buying a significant stake last year, announced last week that it was searching for new investors to provide additional capital.

La Cinq has already gone through a number of changes of ownership in its short life. Originally it was run by Mr Silvio Berlusconi, the Italian media magnate who still has 25 per cent of the equity, and Mr Jerome Seydoux, head of Chargeurs, the French industrial group and a close associate of Mr François Mitterrand, the socialist president.

Mr Seydoux was dislodged in the following year when Mr Jacques Chirac's conservative government brought in Mr

Robert Hersant, the right wing newspaper proprietor. Mr Seydoux severed his connection with La Cinq when Hachette stepped in last year. Hachette then appointed Mr Yves Sabouret, its vice-president, as director-general.

Mr Sabouret cut costs at the station but failed to get to grips with its financial problems. La Cinq's share of the French television audience is believed to have fallen to 11 per cent in the first half of this year from 12.5 per cent in 1990, at a time when TF1, its arch-rival, raised its share to 44 per cent. This has created a vicious cycle whereby it is even more difficult for La Cinq to attract advertising revenue.

Mr Sabouret, another leading French media group, yesterday announced it had abandoned plans for a merger with Canal Plus, the successful pay TV station, because of the unstable state of the financial markets.

Mr Pierre Danzier, president of Canal Plus, said on French radio that the two companies had decided to "close the dossier for the moment", but the idea of a merger was still "interesting" as it offered an opportunity to create an international media group.

Group net profit at Canal Plus is likely to rise by about 10 per cent in 1992, which is what it had forecast, said Mr Andre Rousselet, chairman, Reuters reports. He said Canal Plus was on track to meet its 1991 profit forecast of FF1.05bn.

German groups in tubing pact

By Christopher Parkes

HOESCH and Mannesmann, two of Germany's leading steel and engineering concerns, are to join forces in the manufacture and marketing of precision tubes and pipelines.

They will each take a 50 per cent stake in a new company which is to take over the precision tube activities of both groups. Mannesmann specialises in seamless products and Hoesch in welded precision tube.

A joint statement issued yesterday said the decision to link up had been taken against the background of sharpening international competition and the development of the single

European market.

The new company, based in Hamm, near Dortmund, will employ 4,500. It will also absorb Hoesch's production facilities and workforce in Hamm, currently employed in making welded pipeline sections.

Hoesch's pipeline output will be marketed jointly with similar products made by Mannesmann.

The deal, which has yet to be approved by the cartel authorities, marks another stage in the tentative process of knitting together Germany's heavy industrial core, which is feeling the pressure from larger overseas competitors

and poor market conditions.

In their 1990 annual reports, Hoesch and Mannesmann complained of low demand for pipelines and other tube products from east European and Middle Eastern oil producing countries. Mannesmann's tube sales fell 12 per cent in the year.

Overall group turnover in the first six months of the current year, affected by turmoil in eastern and central Europe and recession elsewhere, was down 6 per cent.

First-half profits at Hoesch, which is resisting a merger bid from Krupp, tumbled from DM412m to DM140m.

Kolbenschmidt to cut payout as profits slide

KOLBENSCHMIDT, the quoted motor components subsidiary of Metallgesellschaft, the German engineering group, will have to reduce its dividend after a slide in profits for the financial year to September 30. It has already cut its German workforce, with further reductions on the way, writes Andrew Fisher in Frankfurt.

Group pre-tax profits were down to DM200,000 (\$125,000) from DM725m, mainly due to losses in the US and restructuring costs of acquisitions there.

The company also made losses in France, Spain, and Italy. In Germany, it benefited from the strong demand for cars following unification, but said domestic profits had been harmed by high wage settlements at a time of stagnating prices.

Kolbenschmidt did not say by how much the dividend would be cut from the previous DM5 a share. Parent company profits, which do not include foreign business, were down to DM3.5m from DM56m, before tax. Group turnover was flat at DM1.6bn. Without acquisitions, however, there was an 8 per cent drop.

The parent group has posted a 35 per cent drop in pre-tax profits to DM318m due to lower metal prices, the worsening of the car market and the weaker world economy.

Rémy Cointreau merger approved

By Alice Rawsthorn

PAVIS and Rémy & Associés, the French drinks groups, have secured shareholders' approval for their proposed merger to create Rémy Cointreau.

Rémy Cointreau, which will control a wide range of French drinks brands including the Krug and Piper Heidsieck champagnes as well as Rémy Martin cognac and Cointreau liqueur, will be one of the largest players in the French drinks industry. Its formation follows a number of other mergers and alliances within the international drinks trade.

After the merger, 31 per cent of Rémy Cointreau's shares will be in public issue. Orpar, a company controlled by the Hérard Dubreuil family, will be the largest shareholder with 45.5 per cent of the equity - Mr André Hérard Dubreuil will be president of the new group - with Rémy Martin holding 20.8 per cent.

The new company will be listed on the Paris bourse on December 24 and on the Frankfurt Stock Exchange on December 27.

Rémy Cointreau estimates

that its combined turnover for the financial year to March 31 would have been FF6.5bn (\$1.2m), with group profits of FF214m. It has indicated that its dividend should show an increase this year over the dividend paid by Rémy & Associés last year.

The group said yesterday that the merger would not mark a change of strategy. It does, however, plan to consolidate its champagne businesses, including Krug, within Piper Heidsieck, which is quoted on the Paris Stock Exchange.

Lasso raises Ultramar stake

By Deborah Hargreaves in London

LASSO, the UK oil exploration company which has launched a \$1.2bn (\$2.18bn) bid for fellow oil and gas group Ultramar, could have tipped the balance to a closely run offer yesterday when it bought 3.56 per cent of Ultramar's shares.

The company bought the shares for 23 each yesterday lunchtime from several institutions which had offered them, leading analysts to suggest Lasso is quietly confident of succeeding in its bid.

However, Ultramar suggested the share purchase was the result of a failed raid by the exploration company which is allowed to buy up to 10 per cent of the shares before the offer closes today.

The results of the takeover offer, which will be revealed later today, are, in any case,

likely to be extremely close after a battle that has seen little credit won by either side.

Lasso has offered a one-for-one share exchange plus 40p which, at current prices, values Ultramar at 294p, or 23 Lasso shares for 20 Ultramar shares.

Ultramar has mounted a spirited defence which included the resignation of three senior directors and the announcement of the sale of some £350m of its assets in a bid to reduce gearing below 50 per cent.

Lasso has stressed the confused strategy on the part of Ultramar. But its own plans for unlocking shareholder value by selling off Ultramar's North American oil refineries has been called into question as some shareholders have raised

doubts about the market for these assets.

Lasso said it received interest from about "eight to 10" possible purchasers, but declined to specify any further.

"If the bid fails, it will not be seen as a vote of confidence in Ultramar's record, or its vague promises for the future, but as unwillingness among shareholders to accept a largely paper offer," said an analyst at County NatWest.

Both companies' share prices have drifted downwards since the bid was announced, in line with a \$4 decline in the price of oil.

In addition, the lack of a firm cash offer to counter Lasso's paper bid has undermined confidence in asset valuations for the oil exploration and production sector as a whole.

SCA to shed 1,200 further jobs

By Robert Taylor in Stockholm

SVENSKA Cellulosa Aktiebolaget (SCA), one of Sweden's leading forestry companies, is shedding an extra 1,200 jobs from its 33,000-strong payroll and cutting its profits forecast for this year. It is now forecasting a drop of 40 per cent from the SKr2.1bn (US\$364m) achieved in 1990.

It was only in September that the company announced it intended to shed 3,500 jobs - nearly 12 per cent of its workforce - by 1993.

The company blamed its troubles on the impact of the global price war in newsprint and other printing paper which has already reduced prices by 5 per cent to 10 per cent.

SCA intends to allocate the SKr500m achieved in earlier savings to its 1991 accounts to cover the expected costs of its expanded rationalisation programme.

The group's moves follow similar measures taken by its big Swedish rivals Stora and MoDo at the end of last week.

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London: Ignacio Cerezo (44-71) 779 3000

New York: Hervé Huas (1-212) 648-2150

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The Coupon Amount shall be FRP \$44.50 for each Note of FRP 10,000 nominal amount and FRP 2,445 for each Note of FRP 100,000 nominal amount.

The Interest Payment Date with respect to each Coupon Amount shall be 16 March 1992.

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BY: BANQUE INDOSUEZ, Agent Bank

Notice of Interest Rate

To the Holders of

The United Mexican States
Collateralized Floating Rate Bonds Due 2019

NOTICE IS HEREBY GIVEN that the interest rate covering the interest period from December 16, 1991 to June 16, 1992 is detailed below:

Series Designation	Rate	Interest Amount	Interest Payment Date
DMK Discount Series	10.375 Per P.A.	DMK\$52.74 Per DMK1,000	June 16, 1992

December 18, 1991

CITIBANK, N.A., Agent

مكزاتن التحصيل

A&P profits tumble to \$3.92m

such Ontario, metropolitan New York, and Michigan. Mr. Wood claimed that these objectives "have been accomplished." Analysts in New York said yesterday that they believed A&P had seen "sharply deteriorating" same-store sales - one pundit talked of a 6 per cent decline in the latest quarter - and decided to fight back, at cost to its bottom line.

Sales during the three-months totalled \$2.61bn, unchanged from a year ago. Operating profits, however, fell from \$74.3m to \$24.8m, while interest charges eased slightly, from \$19.8m to \$18.2m.

Aires bank, said: "There will be plenty of demand for shares in privatised companies. Investors are encouraged by the strong growth possibilities of telecommunications in Argentina and by improving economic conditions."

Telefonica officials say they expect earnings to rise by an average of 15 per cent a year for the next five years.

Bankers forecast Telefonica's 1992 profit at between \$200m and \$240m, compared with \$117m for the 11 months to September 30.

discussed the purchase of the troubled refiner's assets with the aim of reducing its debt and bringing it back to profitability.

Yoshihiko Oita said that the agreement with Fujii Kosan and the establishment of the joint venture company will mean the "more efficient use" of its facilities, particularly a refinery in the city of Joazeiro.

The company said that further joint ventures will be considered with Fujii Kosan, which has been in difficulties since the late 1970s.

The deal highlights the close relationship between Japanese companies and their lead banks, which are reluctant to allow an important client to fail. It also reflects the ability of powerful companies, such as the refiner, to attract investment, largely through their influence by taking a relatively small stake in a targeted company.

FEDERAL Express, the troubled US express delivery service, still stung by losses from its international operations, has reported a fall in second-quarter profits to \$26.5m after tax. This compares with a profit of \$37.5m in the same September to November period last year.

Federal Express said that revenues were down by around 2 per cent at \$1.94bn. However, it pointed out that last year's figures included revenues from its non-express package business in the UK - which was pruned in the third quarter of 1990-1991 - and "significantly more" charter business as a result of the Des-

[illegible]

Treasuries rise on hopes of imminent interest rate cut

By Patrick Harverson in New York and Sara Webb in London

US TREASURY prices firmed at the short end of the market yesterday morning after news of a decline in housing starts buoyed already high hopes of an imminent interest rate cut.

By midday, the benchmark

GOVERNMENT BONDS

30-year government bond was down 1/4 at 102 1/4, yielding 7.756 per cent. The two-year note, however, was up 1/4 at 100 1/4, yielding 5.006 per cent.

The market opened firmer in anticipation that the Federal Reserve's Open Market Committee, which met yesterday, would sanction a cut in the discount rate from 4.5 per cent to 4 per cent, and perhaps a cut in the Fed funds rate from 4.5 per cent to 4.25 per cent. These hopes, aided by news of a 2.1 per cent drop in November housing starts, were behind buying of short-dated securities.

Prices eased later, however, after the Fed initiated overnight matched sales in the Fed funds market, a clear sign that it was not easing. Although there is still plenty of time for the Fed to ease, its message was not warmly greeted by investors and dealers.

GERMAN government bonds made strong gains yesterday, with the futures market reaching its highest level for the year. Traders said the market was boosted by the strong D-Mark, lower-than-expected producer prices figures and the announcement that there would not be a further bond issue this year.

The March Liffe bund

futures contract, which opened at 86.77, broke through the important technical resistance level of 86.80 and traded up to 87.04 on a volume of 45,302 contracts.

The German Finance Ministry said that the German government's traditional "year-end anleihe", will be issued in January 1992 instead of at the end of 1991. The bund market was also supported by the release of lower-than-expected western German producer prices for November. Producer prices in former West Germany fell 0.1 per cent in November from October to stand 2.5 per cent above their level in November 1990.

UK government bonds slipped yesterday as the weaker pound led to a fall in the price of short-dated issues. Traders said that sterling weakness lessened the chances of a cut in interest rates taking place soon. Among short-dated

gilts, the Treasury 10 per cent 1996 ended at 101 1/4, down 1/4 to yield 9.69 per cent. Although traders reported some buying interest in medium-dated and long-dated issues, the benchmark 11 1/2 per cent gilt due 2003/07 slipped from its opening of 114 1/4 to 114 1/8 to yield 9.54 per cent.

Gilt traders said the market would be focusing on the release tomorrow of unemployment figures for November and average earnings for October.

JAPANESE government bonds ended slightly lower on profit-taking, but traders said sentiment remained bullish on hopes of an easing in US interest rates.

The yield on the benchmark No. 129 opened at 5.56 per cent and closed at 5.615 per cent. Traders said short-term interest rates remained steady with the three-month Certificate of Deposit rate at 6.06 per cent and the unsecured call money rate at 6 1/4 per cent.

BENCHMARK GOVERNMENT BONDS

Coupon	Rate	Price	Change	Yield	Week	Month
AUSTRALIA	12.000	110/1	114.8247	-0.016	8.67	8.81
BELGIUM	9.000	09/01	99.8000	+0.250	8.00	8.12
CANADA	8.500	04/02	100.1600	+0.100	8.47	8.48
DENMARK	8.000	11/00	101.1700	+0.280	8.80	8.97
FRANCE	8.000	11/96	97.9337	+0.074	9.03	9.18
FRANCE	8.000	01/01	104.8500	+0.470	8.68	8.73
GERMANY	8.250	06/01	100.6500	+0.320	8.16	8.28
ITALY	12.000	06/01	97.3700	+0.370	12.48	12.48
JAPAN	4.000	06/98	94.3100	+0.035	5.56	5.61
JAPAN	8.000	03/00	104.3414	-0.008	8.68	8.62
NETHERLANDS	8.000	03/01	98.6700	+0.080	8.67	8.78
NETHERLANDS	11.000	07/98	100.5000	+0.100	11.80	11.88
UK GILTS	10.000	11/98	101.04	-0.032	9.72	9.81
UK GILTS	10.000	02/01	102.18	-0.032	9.57	9.70
UK GILTS	8.000	09/98	97.42	-0.032	8.46	8.48
US TREASURY	7.500	11/01	102.26	+0.042	7.77	7.78
US TREASURY	8.000	11/21	102.26	+0.032	7.76	7.78

London closing, New York morning session
Prices: US, UK in 32nds, others in decimal
Technical Data: ATLAS Price Services

JSDA, TSE to revise share auction system

THE Japan Securities Dealers Association (JSDA) and the Tokyo Stock Exchange plan to revise the auction system for companies offering shares to the public for the first time, Reuters reports from Tokyo.

The revisions are aimed at letting more investors buy newly-offered shares at the pre-listing auction, and making the

method for setting prices at auction more flexible. Under the revised rules, at least 50 per cent of a company's shares to be offered to the public would be sold at auction before its listing on the stock exchanges, against between 25 and 50 per cent now.

Currently, the reference price for a company's shares at

auction is based on the share prices of other similar companies. After the auction, the remaining shares are sold to the public, based on an average of the auction price just before the shares are listed. Under the revised rules, no upper limit would be set and the lowest price would be set at 15 per cent below the reference price.

Japan gives warning to leading banks

By Robert Thomson in Tokyo

JAPAN'S Fair Trade Commission (FTC) has instructed seven leading banks that they must not collaborate on the fixing of commission fees for handling corporate bond issues.

The anti-monopoly body, which has been under US pressure to assist in making the Japanese financial system more transparent, warned the seven banks that they should neither formally nor informally agree on a set schedule of trustee commissions among themselves.

FTC officials have been examining a lift in charges in the spring of 1989 and another earlier this year for evidence that there was collusion among banks. As a result, the commission has advised that the banks must not swap information about bond issues.

The commission said that the fixing of corporate bond issues in contravention of anti-monopoly laws, and instructed that the banks review the conduct of joint meetings of their officials.

The seven banks are Dai-ichi Kangyo, Industrial Bank of Japan, Sanwa and the Industrial Bank of Japan. An official at the Federation of Bankers' Associations said member-banks would examine the FTC's instructions and review the flow of information among them.

Underwriters for GIO flotation named

THE New South Wales state government has announced the three underwriters for the \$1.75bn (US\$1.35bn) flotation early next year of its Government Insurance Office, writes Mark Westfield in Sydney.

Mr Nick Greiner, NSW premier, said Bala and Co, owned by Deutsche Bank, County NatWest and Potter Warburg had been chosen.

The GIO flotation is expected to double the capitalisation of the insurance sector index.

Japanese exchanges tighten rules

By Emiko Terazono in Tokyo

JAPAN'S three leading stock exchanges announced yesterday they will tighten restrictions on stock index futures and options trading by increasing margin deposit requirements.

The decision is the latest attempt by Japanese authorities to curb the surge in stock index futures and options trading, which has led to a sharp rise in the price of Japanese stock index futures and options trading.

The increase in margin deposits for derivatives trading, the third this year, follows volatile stock movements during the past few weeks ahead of last Friday's futures expiration. Japanese authorities have become increasingly nervous over large volumes in futures and options trading, which has been unable to recover from last year's plunge and the spate of stock scandals.

Some traders also point out that the tightening of rules also reflects domestic brokers' displeasure over the foreign securities houses' dominance in the derivatives

markets. For the six months to September, the Tokyo operations of Salomon Brothers and Morgan Stanley posted increases in profits larger than Nikko and Yamaichi, the leading Japanese brokers, thanks to profitable futures and options trading.

Mr Minoru Nagao, president of the Tokyo Stock Exchange, yesterday blamed the price fluctuations in cash stock prices on arbitrage-related trading between futures and cash stocks. Mr Nagao said the volatile market was discouraging participation by individual investors in the market and stressed the need to review the current system of derivative markets, although he said they had no detailed plans.

The stock exchanges' decision is likely to prompt criticism from the foreign brokerage community, as most houses rely heavily on profits from derivatives trading. Mr Craig Chaudry, equities analyst at UBS Phillips & Drew, said investors were turning to futures trading due to the low commissions. "Raising the cost of futures trading will not provide an incentive for investors to return to the cash markets," he added.

The Tokyo and Osaka stock exchanges

(TSE and OSE) raised margin deposits for stock index futures from 25 per cent to 30 per cent, including a 13 per cent cash deposit, as of today. Margin deposits put up by brokers to the exchanges were increased to 25 per cent from 20 per cent, including 10 per cent in cash.

The TSE, OSE and Nagoya Stock Exchange also announced that margin deposits on options trading will be raised to 30 per cent from 25 per cent. Brokers will be required to deposit at least 25 per cent of the value of the options contract, instead of 20 per cent.

The TSE and OSE will also narrow the minimum allowable price movement range for stock-index futures during the last 10 minutes of daily trading. The OSE will reduce the minimum price movement for the Nikkei 225 futures from 30 points to 20 points, while the TSE will cut the range on Topix futures to two points from three. The TSE will also disclose arbitrage cash stock holdings against separate futures contracts and daily trading volume by arbitrageurs starting on December 20. The TSE releases arbitrage positions against the nearest futures contract and the names of active arbitrageurs once a week.

European Community invites bids for Ecu250m six-year deal

By Simon London

NEW issue activity in the international bond market remained high yesterday, although the European Community invited bids for its anticipated Ecu250m six-year deal, suggesting that the deal could be launched today.

Another EC borrowing entry, the European Coal and Steel Community, yesterday increased for the second time its five-year D-Mark bond issue, which was launched earlier this month.

The deal, lead-managed by Dresdner Bank, was increased to DM700m from DM550m, buoyed by strong demand from Italian investors.

Coupon payments on bonds issued by supranational agencies of which Italy is a member are exempt from withholding tax.

Proposals for the removal of the 14.5 per cent concession were included in this year's Italian budget, although they may now be dropped.

For investors outside Italy the bonds are less attractive, with the paper priced to yield eight basis points less than

German government bonds, although the lead manager reported that there was buying from German and Swiss retail investors.

The ECSC also raised DM68m 10-year funding from a private placement of bonds

arranged by Dresdner Bank. The paper was priced to yield 8.17 per cent, the same as 10-year bunds.

THE US arm of Reed International, the UK publishing company, has raised \$125m of 12-year debt in the US market under rule 144A, writes Tracy Corrigan.

The rule, which was introduced by the Securities and Exchange Commission about two years ago, allows foreign companies to issue tradable securities in the US market without registering with the Securities and Exchange Commission, but so

far this channel has been little used for debt offerings.

The market combines features of the public debt market and the private placement market, which is not actively traded.

The issue was re-offered to investors at a yield 120 basis points above 10-year Treasury securities, which represents, according to lead-manager Morgan Stanley, a saving of 10 to 15 basis points for the borrower compared with the traditional private placement market.

A public debt issue would have been about 10 to 15 basis points cheaper, but the borrower would have had to meet stringent SEC registration and disclosure requirements in order to tap the public market.

The 144A route also allowed the borrower to raise long-term funds without strict financial covenants.

According to figures which were compiled by Morgan Stanley, only \$1.6bn of publicly-traded 144A fixed income offerings have been launched to date.

Sweden to scrap share ownership restrictions

MS ANNE WIBBLE, Swedish finance minister, said Sweden will scrap the system under which a majority of shares in Swedish companies are barred from foreign ownership by 1993, Reuters reports.

The system with restricted shares will disappear. When this will happen exactly I can't say. But it will happen before the EC demands it," Ms Wibble said. Asked if this meant the system would be scrapped by 1993, Ms Wibble said "yes".

Sweden applied on July 1 to join the European Community, and hopes to become a member by 1996. European integration and its free capital movements is seen as incompatible with the system of restricted shares.

It is not clear if the free trade accord between the EC and the European Free Trade Association, of which Sweden is a member, would require the scrapping of restricted shares, but Ms Wibble said there was no reason to wait. The EC-EFTA pact is due to take effect in 1993.

Swedish legal changes to take effect next month will allow for Swedish companies to convert restricted shares to free shares without government permission.

FT-ACTUARIES SHARE INDICES

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Tuesday December 17 1991

Figures in parentheses show number of stocks per section

EQUITY GROUPS & SUB-SECTIONS	Index	Day's Change	Est. Earnings Yield (%)	Est. Div. Yield (%)	Est. P/E Ratio	Index	Day's Change	Est. Earnings Yield (%)	Est. Div. Yield (%)	Est. P/E Ratio
1 CAPITAL GROUPS (180)	732.77	-1.5	9.24	6.57	13.84	743.40	749.60	743.84	721.17	
2 Building Materials (23)	864.28	-2.9	8.07	7.21	16.74	863.31	900.53	894.01	866.78	
3 Contracting, Construction (29)	875.10	-3.3	8.56	8.47	17.13	874.21	918.23	916.91	1132.67	
4 Electricals (10)	2349.31	-1.0	10.28	6.32	12.98	2370.18	2380.04	2365.15	1926.78	
5 Electronics (26)	1676.96	-0.1	10.07	5.13	12.98	1676.96	1676.96	1676.96	1598.10	
6 Engineering-Aerospace (9)	323.93	-0.7	16.68	8.02	7.30	323.93	323.93	323.93	400.22	
7 Engineering-General (43)	458.04	+0.1	10.48	11.77	18.20	457.60	457.14	454.40	366.82	
8 Metals and Metal Forming (9)	279.19	-2.5	22.00	11.84	25.83	280.89	308.53	304.06	404.16	
9 Motors (12)	270.37	-0.7	8.91	8.99	14.89	270.37	292.91	284.84	294.06	
10 Other Industrial Materials (20)	1464.21	-1.6	8.17	5.29	14.57	1464.21	1464.21	1464.21	1229.18	
21 CONSUMER GROUP (189)	1951.40	+0.1	7.57	3.55	16.26	1951.40	1951.40	1951.40	1220.38	
22 Brewers and Distillers (17)	1910.11	+0.1	8.87	3.71	13.64	1910.11	1910.11	1910.11	1401.82	
23 Food Manufacturing (19)	1207.24	-0.6	9.78	4.20	12.56	1207.24	1207.24	1207.24	1041.36	
24 Food Retailing (17)	2354.96	-0.6	9.80	3.51	13.26	2354.96	2354.96	2354.96	1227.05	
27 Health and Household (24)	4167.08	+1.1	8.32	2.30	22.57	4167.08	4167.08	4167.08	2564.03	
28 Hotels and Leisure (24)	1194.45	-1.0	8.54	5.67	16.49	1194.45	1194.45	1194.45	1227.94	
30 Media (23)	1334.60	+0.5	7.08	4.02	17.76	1334.60	1334.60	1334.60	1282.63	
31 Packaging, Paper & Printing (17)	723.57	-0.6	7.46	4.59	16.25	723.57	723.57	723.57	519.72	
34 Stores (32)	988.86	-0.3	7.64	3.76	17.22	988.86	988.86	988.86	777.68	
35 Textiles (10)	988.40	-0.6	7.87	5.28	12.28	988.40	988.40	988.40	684.00	
40 OTHER GROUPS (112)	1171.67	-0.6	10.30	3.74	12.50	1171.67	1171.67	1171.67	1008.57	
41 Business Services (13)	1330.43	-1.2	7.59	5.00	16.74	1330.43	1330.43	1330.43	1199.61	
42 Chemicals (21)	1368.61	-0.1	7.39	5.36	16.72	1368.61	1368.61	1368.61	1075.21	
43 Conglomerates (11)	1229.03	-0.2	3.31	8.34	10.87	1229.03	1229.03	1229.03	1289.15	
44 Transport (14)	2271.22	-0.2	5.65	5.65	19.12	2271.22	2271.22	2271.22	1969.46	
45 Electricity (16)	1208.14	-0.6	14.92	6.23	8.71	1208.14	1208.14	1208.14	1205.80	
46 Telephone Networks (3)	1371.10	-0.8	14.45	4.57	11.41	1371.10	1371.10	1371.10	1174.13	
47 Water (10)	2240.89	-1.6	19.06	7.10	5.78	2240.89	2240.89	2240.89	2187.12	
48 Miscellaneous (23)	1719.16	-1.2	5.88	5.81	16.39	1719.16	1719.16	1719.16	1587.87	
49 INDUSTRIAL GROUP (483)	1224.08	-0.4	8.73	16.33	39.56	1224.08	1224.08	1224.08	1064.64	
51 Oil & Gas (19)	2211.34	-0.3	11.69	6.35	14.39	2211.34	2211.34	2211.34	2316.67	
59 SECTOR INDEX (500)	1310.30	-0.3	9.07	4.95	13.91	1310.30	1310.30	1310.30	1146.08	
61 FINANCIAL GROUP (90)	703.82	-1.0	6.63	34.41	71.65	703.82	703.82	703.82	712.10	
62 Banks (9)	830.03	-1.2	4.76	6.40	41.61	830.03	830.03	830.03	743.96	
63 Insurance (Life) (6)	1398.95	-0.2	6.11	6.11	40.12	1398.95	1398.95	1398.95	1385.45	
64 Insurance (Composites) (7)	489.75	-1.2	8.90	32.94	69.75	489.75	489.75	489.75	620.32	
67 Insurance (Reinsurers) (10)	420.45	-1.1	8.36	15.74	46.75	420.45	420.45	420.45	380.99	
68 Merchant Banks (7)	453.99	-0.4	4.72	16.06	43.76	453.99	453.99	453.99	452.16	
69 Property (35)	805.39	-1.4	6.13	5.85	24.03	805.39	805.39	805.39	978.48	
70 Other Financial (16)	220.70	-0.2	11.51	7.57	10.93	220.70	220.70	220.70	225.21	
71 Investment Trusts (69)	1139.59	-0.5	3.80	31.82	1145.60	1139.59	1139.59	1139.59	1010.72	
99 ALL-SECTOR INDEX (659)	1165.56	-0.4	5.12	41.78	1170.11	1165.56	1165.56	1165.56	1039.03	
FT-SE 100 SHARE INDEX	2432.91	-7.9	2436.41	2426.31	2440.81	2432.91	2432.91	2432.91	2161.8	

FT-SE 100 SHARE INDEX

2432.91 -7.9 2436.41 2426.31 2440.

UK COMPANY NEWS

Berisford director resigns as losses decline to £20m

By Peggy Hollinger

MR MURRAY STUART, the man who as chief executive led Berisford International from the brink of liquidation, announced his resignation yesterday as the once heavily-indebted commodities and property group revealed a sharp decline in losses from £96.1m to £20.5m for the year to September 30.

The City voiced some disappointment at the loss of Mr Stuart, who would only reveal that he was "taking up another major appointment" and the shares eased 3p to 18p.

Mr Stuart, who joined in July 1990, had been closely linked with the successful disposal programme pursued by Berisford - more than 60 businesses and assets sold in the last 18 months - to pay off the £1.2bn debt in September 1990.

The group also yesterday announced the sale of 61 per cent of its cocoa trading activities in a management buy-out

to Brencroft. The financing means that Berisford will receive £17m debt repayments through the new joint venture's banking facilities.

Announcing the results, Berisford said debt - including contingent liabilities - at the last year-end was £1.5m. However, this does not include the group's £115m (£63m) bank guarantees for Rayner Coffee International, the loss-making coffee trading business in which it holds 45 per cent. In light of the difficult trading conditions experienced by RCI, Berisford wrote down to nil the value of its investment in the coffee business, requiring a provision of £23.6m.

Mr John Slater, chairman, said the biggest problem now facing the group would be the restructuring of RCI. "We still have a nasty problem to sort out and we have got to find a way to free ourselves from the coffee business," RCI incurred

a loss of £27.2m in the year. A sharp fall in interest charges from £74.2m to £19.6m return also benefited from a lower exceptional revaluation of the UK portfolio - £12.5m compared with £85.2m.

Mr Barry O'Connor, director, said the group was not considering a sale of the UK property portfolio for several reasons, not least of which was that the group needed an on-going business to retain its quote.

Turnover fell from £1.36bn to £894.2m, reflecting the sale of businesses.

Mr O'Connor was up beat about the group's prospects in the current year, once the RCI operations had been dealt with. "This time last year we reported a depressing picture," he said. "But now we have money in the bank and net assets of £152m."

Berisford reported a net cash balance of £18.6m.

Court hears Polly Peck adviser called a liar

By David Sarchard

A BRITISH-trained barrister who represented a number of Polly Peck International subsidiaries in northern Cyprus was described in the High Court yesterday as a self-confessed liar.

Mr Mentes Aziz, a Turkish Cypriot lawyer who acts as an adviser to the British High Commission, and was paid £50,000 for his services to the administrators of Polly Peck after the electronics and fruit group went into administration in October last year, is challenging an injunction freezing his UK assets.

Mr Aziz is one of six defendants challenging an application on behalf of Polly Peck administrators for an injunction freezing their assets to be continued until the case comes to trial.

Mr Aziz Nadir, the former Polly Peck chairman, and his mother, Mrs Sayide Nadir, are also among the defendants.

The court was told by Mr David Oliver QC, representing the administrators, that Mr Aziz had received over £1m since 1987 for work purportedly done for the company, and £755,000 in fees for the sale of the Salamis Bay Hotel in July last year when he acted for both parties in the sale, charging a 15 per cent fee from each - a lower sum than he actually appeared to have received.

No fee notes, invoices, or other documentary evidence for the fees had been received from Mr Aziz. A sum close to £10m was supposed to have been remitted to Polly Peck from a second sale of the hotel to the Turkish Cypriot government, but Mr Oliver said that the money which arrived might have been Polly Peck funds held by the Turkish Cypriot central bank in London.

Mr Mark Blackett QC, representing Mr Aziz, said the main question was not about the facts in the case, but about the inferences to be drawn from them.

There was laughter in the courtroom when, after hearing from Mr Oliver that Mr Aziz had a propensity to remove funds from the UK, Mr Justice Vinelott said: "Yes, and in a suitcase." Judgment is due this morning.

Deadline set for Trachtenberg disclosure

By Richard Gourley

MR LARRY TRACHTENBERG, a former director of Bishopsgate Investment Management, was yesterday ordered by the High Court to provide information by Friday about transactions that might lead to the whereabouts of £27m missing from Maxwell company pension funds.

Mr Justice Harman refused Mr Trachtenberg's plea for a longer extension of the disclosure orders obtained earlier this month by the provisional liquidator to BIM, which managed the pension funds.

Mr Trachtenberg will now have to face the provisional liquidator on Friday having signed an affidavit disclosing the background to transactions that led to unauthorised transfer of funds to private Maxwell companies.

Mr Michael Hill QC, for Mr Trachtenberg, who was not in court, argued he would need a further two weeks to provide the information. The Serious Fraud Office and BIM's legal department were still holding copies of documents he needed to make the affidavit.

The provisional liquidator opposed the plea on the grounds that though Mr Trachtenberg might not have access to the documents he had the report of the private Maxwell company finances, prepared by Coopers & Lybrand Deloitte, and an affidavit from Mr Trevor Cook, the manager of Maxwell pension funds, to help prepare his statement.

Mr Justice Harman said that allowing a further 14 days would cause "unreasonable delay" in a case in which Mr Trachtenberg must have known

of "remarkable, substantial transactions" with BIM money. It was necessary to try to trap assets that were disposable, the judge said.

"Mr Trachtenberg must be able to give some information which will be useful now," the judge said. "What is wanted from him is not an argument but facts as to what he personally knows."

Mr Trachtenberg was given until 4pm on Thursday to supply a sworn statement to the liquidator prior to the meeting arranged for Friday.

Pensioners showed concern before the Mirror flotation

By Bronwen Maddox and Richard Gourley

MIRROR GROUP pensioners wrote to Samuel Montagu, the merchant bank, before the May flotation of the newspaper complaining of the investment policy of the Mirror Group Pension Fund, a House of Commons select committee was told yesterday.

Instead of receiving a reply from Samuel Montagu, an adviser to the flotation, Mr Robert Maxwell replied saying lawyers had advised that the Association of Mirror Pensioners' claims were unsustainable.

The committee ordered two of Mr Maxwell's sons, Kevin and Ian, to testify before it on January 13 after they turned down an invitation to testify yesterday, saying they were "otherwise engaged". The demand has the force of a court order.

Mr Giles Orton, a lawyer representing the pensioners, told the Social Security select committee that he was concerned a company buying Mirror Group Newspapers might not have to repair holes in the pension fund - over £250m is believed to be missing from the Mirror Group Pension fund.

Trustees of the pension fund

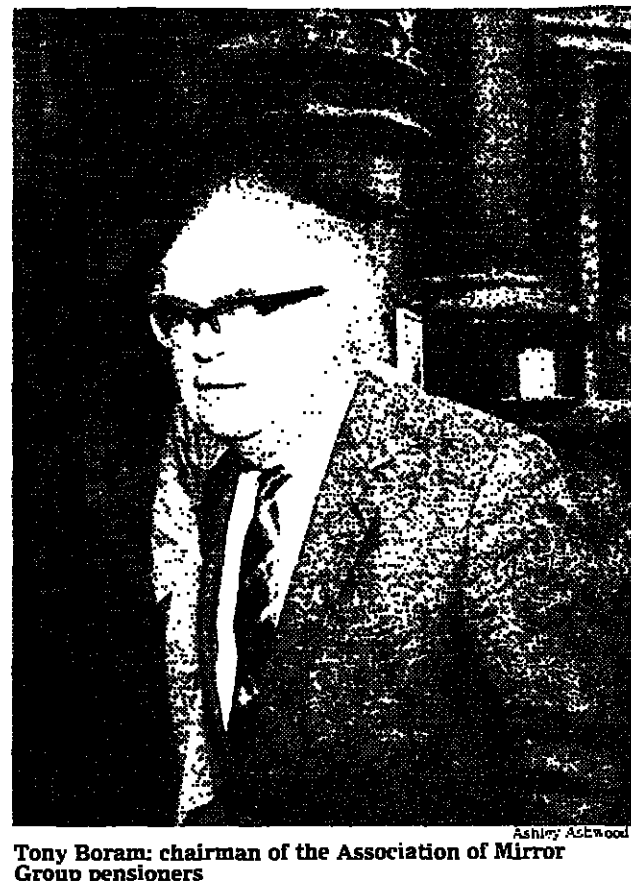
told the select committee that Mr Maxwell had slowly increased his control of the pension fund trust from the time he bought the Daily Mirror in 1984.

"Even in the beginning, when there were seven management representatives and seven employee representatives, Mr Maxwell had the fifth casting vote," said Mr Brian Chapman, a director of the MGPFT.

Mr Chapman said he believed the pension trustees lost effective control of the funds in 1988 when Bishopsgate Investment Management took over day to day management of the pension funds.

Mr Michael Gallimore, another MGPFT Trustee, said the first indication he had that something was wrong was a routine management meeting on November 15, this year, ten days after Mr Maxwell's death.

It was only at this meeting that trustees discovered there was a stock lending programme which became a mechanism through which some of the funds were spirited out of the pension funds.



Tony Boram: chairman of the Association of Mirror Group pensioners

Purchases help Halma rise 8%

By Jane Fuller

ACQUISITIONS AND a drive for exports helped Halma, the safety and environmental control group, to raise pre-tax profits by 8 per cent, from £5.23m to £5.71m, in the six months to September 28.

The share price gained 9p yesterday to close at 159p.

Mr David Barber, chairman and managing director, said the group had "resumed its upward growth path" after a small profit reduction in the second half of last year.

Acquisitions accounted for the first-half profit rise while the other companies in the group had "performed well

defensively".

Export sales rose by 31 per cent to £10.9m, with the Continent as the chief destination. Nearly £10m came from overseas operations, mainly in the US. Almost half the group's £44.4m (£38.9m) first-half turnover lay outside the UK, Mr Barber said.

Memco, a maker of sensors for lift doors acquired a year ago, exported about 75 per cent of its output.

The most recession-resistant businesses were those involved in safety and fire detection equipment, water purification and analysis, and gas detection.

Apollo Fire Detectors was the biggest company in the group.

Although the group's margins were not as high as they had been, they were more than 15 per cent at the trading level. Mr Barber attributed this to the specialised nature and strong market positions of the 34 subsidiaries.

One business had, however, been hit by customers deferring capital spending. Microphax, a maker of data reading and storage equipment, had been closed. The £500,000 costs would be taken as an extraordinary item in the full-year accounts.

The group continued its 20-year pattern of making small add-on acquisitions, spending £2.2m cash in the first half. In November it bought two companies that detect water leaks and monitor pipe networks in a share deal worth £3.4m.

The group had £1m cash at the year-end and Mr Barber expected a similar position next March.

Earnings per share advanced from 3.09p to 3.25p and the interim dividend is increased to 0.865p, compared with 0.89p.

De La Rue raises Gamy stake

De La Rue, the security printer and payment machine maker, is increasing its stake in Gamy to 91 per cent with the purchase of a 30 per cent holding for a total of 91 per cent.

The consideration is to be satisfied by DM52.5m (£18.4m) cash and the issue of 2.73m shares.

Gamy is a German manufacturer of banking automation and physical security equip-

ment and distributes De La Rue products in Germany. It made a strong contribution to De La Rue's interim results.

The £160.3m rights issue announced in October at the time of the £94.7m acquisition of the Swedish-based Inter Innovation company was taken up by holders representing more than 95 per cent of the shares.

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British Gas signs Czech deal

By Ariane Genillard in Prague

BRITISH GAS yesterday signed a co-operation agreement with the gas company of the Czech republic, placing the UK group in a leading position to invest in Czechoslovakia's gas sector when it is privatised.

The co-operation agreement will include scientific projects with an aim to extend and modernise the gas distribution network in the Czech republic and implement the conversion from environmentally damaging fuels to natural gas.

British Gas said that joint-venture opportunities will be examined once the sector is privatised.

Both the gas distribution companies in the Czech lands and in Slovakia, and Transgas, the company supervising the only gas pipeline in the country, are scheduled to be privatised by the second half of 1992.

British Gas, which was privatised in 1986, will be advising the companies in the meantime.

The agreement was signed between British Gas and Cesky Plynarensky Podnik, the gas company which holds a monopoly in the Czech republic, but the British group said it was also conducting negotiations in the Slovak republic.

Both Czech and Slovak

authorities have been fighting over control of the sole gas pipeline in the country which supplies gas from the Soviet Union to western Europe. Both privatisation and joint-venture prospects are in the balance until the issue is resolved.

British Gas has recently increased its investment in the region.

It holds 24 per cent of Gasversorgung Sachsen-Anhalt and a 25.5 per cent stake in Erdgas West Sachsen, two new gas distribution companies in the former East Germany. Negotiations are also under way in Poland and Hungary.

GPA venture expands range of services

By Tim Coone in Dublin

Shannon Aerospace, a new company dedicated to jet aircraft overhaul and maintenance, and jointly owned by GPA, Swissair and Lufthansa, has announced "a strategic decision" to add maintenance services on both Boeing 737 and 767 aircraft to its range of products.

This brings the company's plans forward by several years to include wide-bodied jets within its marketing framework. Construction work on the £80m (£74m) maintenance hangar at Shannon airport in the west of Ireland, is well advanced, and is on target to begin overhaul operations next September. In the first two years of operation it was originally intended to concentrate on servicing Boeing 737s and McDonnell Douglas MD80s.

The company said: "This decision... represents the next logical step for Shannon Aerospace on its way to becoming Europe's leader in independent aircraft maintenance."

The move will put it in direct competition with Team Aer Lingus, a subsidiary of the Irish national airline.

Conroy prepares to fight shareholders

By Kenneth Gooding, Mining Correspondent

CONROY PETROLEUM, the USM-quoted Irish company under siege by its two biggest shareholders which want to replace the entire board, will hold an extraordinary meeting to deal with that issue, probably in late January, said Mr Richard Conroy, chairman.

He admitted his board would find it extremely difficult to win the battle against the two

shareholders, Outokumpu, the state-owned Finnish group, and International Corona of Canada.

The confrontation flared after Conroy made an agreed £7m (£6.5m) offer for Atlantic Resources oil and gas company. The two shareholder-sworn Conroy to concentrate solely on developing its zinc-lead deposit at Galmy, County

Kilkenny. Mr Conroy said there was nothing to stop the Atlantic deal being completed before the meeting. However, even after the Atlantic acquisition, Outokumpu and Corona would own more than 40 per cent of Conroy's issued equity. The board controls less than 15 per cent. The directors could be dismissed by a straight majority vote.

THE RANDFONTEIN ESTATES GOLD MINING COMPANY, WITWATERSRAND, LIMITED
 Registration Number 01/00251/06
 (Incorporated in the Republic of South Africa)

DIVIDEND
 An interim dividend, dividend no. 113 of 25 cents per share has been declared in respect of the financial year ending 30 June 1992:
 Last date for registration 10 January 1992
 Registry closes (dates inclusive) from 11 January 1992 to 17 January 1992
 Currency conversion date (for payments from London) 20 January 1992
 Date of payment 4 February 1992

SHARE WARRANTS TO BEARER
 Holders of share warrants to bearer are informed that payment of the above dividend will be made on or after 4 February 1992 upon surrender of coupon no. 115 to Barclays Bank Plc, Stock Exchange Services Department, 168 Fenchurch Street, London EC3P 3HP.
 Coupons must be listed on forms obtainable from Barclays Bank Plc, and deposited for examination on any week-day (Saturday excepted) at least seven clear days before payment is required.

This dividend is payable subject to the customary conditions which may be inspected at or obtained from the company's Johannesburg Office or from the London Secretaries, Barnard Brothers Limited, 99 Bishopsgate, London EC2M 3XE.

By order of the board
 Johannesburg Consolidated Investment Company, Limited
 Secretaries
 per M.M.R. Naudé

WESTERN AREAS GOLD MINING COMPANY LIMITED
 Registration Number 59/03209/06
ELSBURG GOLD MINING COMPANY LIMITED
 Registration Number 65/10726/06
 (Both companies are incorporated in the Republic of South Africa)

NOTICE TO SHAREHOLDERS
 The Boards have decided to pass the dividend for the first half of the current financial year.

Head Office and Registered Office:
 Consolidated Building
 Fox and Harrison Streets
 Johannesburg 2001
 P.O. Box 590, Johannesburg 17 December 1991

DIVIDENDS ANNOUNCED					
	Current payment	Date of payment	Corres - ponding dividend	Total for year	Total last year
Border TV S	1.1	Mar 2	0.88	-	2.1
Brawley	0.244	Mar 6	0.24	-	0.51
Bromsgrove Inds	1.51	Feb 28	1.45	-	3.9
Clydebank	0.75	Feb 3	1.8	-	6
EPRI Income Trust	1.2	Feb 14	-	-	-
Faustel Trading S	1.85	Jan 31	1.85	-	4.9
ForCo Smaller	0.65	Jan 30	0.6	-	1.65
Gold Greenless	3.31	Apr 6	3.3	-	3.3
GWR S	4	Apr 8	4	-	8
Halma	0.863p	Feb 10	0.69p	-	1.755p
Lee (Arthur)	4.25	Feb 21	4.25	-	6.9
Melville Street	1.5	Jan 24	1.5	-	4.5
Sanderson Elect	4.4	Feb 10	5.4	-	8.7
Southern Elect	4.4	Mar 24	-	-	10.12
Thornton (GW)	3.25	Mar 2	2.75	-	4.75p
Trimoco	0.6	Jan 31	0.6	-	1.4
Wilding Office	nil	Mar 20	nil	-	1.8
Yorkshire TV	8.7	Mar 20	8.7	-	12

Dividends shown pence per share net except where otherwise stated.
 *Equivalent after allowing for scrip issue. *On capital increased by rights and/or acquisition issues. *USM stock. *Scrip option. *Special 55.75p also paid.

LAC Minerals Ltd.

LAC Minerals Ltd. is pleased to announce that Neil D.S. Westall, B.Sc., Ph.D. Geology (Edinburgh), has been appointed to the position of Vice President, Business Development for the company.

Dr. Westall has 22 years of experience in exploration, development and acquisitions in the mineral industry and will be responsible for the technical evaluation of mature projects for acquisition and development worldwide. Dr. Westall first came to Canada in 1968 on a NATO post-doctoral fellowship. He is a member of the Association of Professional Engineers of Ontario and the Canadian Institute of Mining and Metallurgy.

Prices for electricity generated by the plant at the electricity pool are as follows:

Unit	Pool	Pool	Pool
1000	1000	1000	1000
0000	17.72	16.54	16.54
0001	17.72	16.54	16.54
0002	17.72	16.54	16.54
0003	17.72	16.54	16.54
0004	17.72	16.54	16.54
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0094	17.72	16.54	16.54
0095	17.72	16.54	16.54
0096	17.72	16.54	16.54
0097	17.72	16.54	16.54
0098	17.72	16.54	16.54
0099	17.72	16.54	16.54
0100	17.72	16.54	16.54

Prices are determined for every hour in each month of the year. Prices are in pence per megawatt-hour, rounded to two decimal places. The electricity pool is a pool of electricity generated by the plant at the electricity pool. The pool is a pool of electricity generated by the plant at the electricity pool. The pool is a pool of electricity generated by the plant at the electricity pool. The pool is a pool of

COMPANY NOTICE

TYDALL AUSTRALIA LIMITED

A.C.N.000 015 949

NOTICE OF MEETING
OF OPTION BONDHOLDERS

Take note that on 10 January 1992 at 9:00 a.m. at Level 22, MLC Centre, Martin Place, Sydney, Australia a meeting of holders of Option Bonds issued under the Deed made as of 27 March 1987 between Tyndall Australia Limited (formerly Clayton Robard Limited) (the "Company") and Guardian Royal Exchange Assurance plc (the "Option Bond Trustee") will be held.

A. Business

The following resolution will be considered at the meeting and, if thought fit, passed as an Extraordinary Resolution of the Option Bondholders:

"1. That the Option Bondholders consent to the modification of:

- clause 2(A) of the deed ("Principal Deed") made as of 27 March 1987 between Tyndall Australia Limited (formerly Clayton Robard Limited) and Guardian Royal Exchange Assurance plc by substituting "17 January 1992" for "27 March 1987";
- the Principal Deed by deleting clause 5 in full;
- Condition 4(A) of the terms and conditions ("Terms") of the Option Bonds on issue under the Principal Deed by substituting "17 January 1992" for "27 March 1987"; and
- the terms by deleting Condition 6 in full.

B. Convening of Meeting

This meeting has been convened at the request of holders of approximately 95 per cent of the principal amount of the Option Bonds presently outstanding. The Option Bond Trustee has approved the convening of the meeting.

C. Voting

Option Bonds may be deposited with or to the order of any of the Paying and Conversion Agents referred to below until 9:00 a.m. on 8 January 1992 for the purpose of obtaining voting certificates or block voting instructions.

The Paying and Conversion Agents are:

- Chase AMP Bank Limited, 33rd Floor, Qantas International Centre, International Square, George Street, Sydney, NSW, Australia.
- The Chase Manhattan Bank N.A., Woolgate House, Coleman Street, London EC2P 2HD.
- Chase Manhattan Bank Luxembourg S.A., P.O. Box 240 47 Boulevard Royal, Luxembourg.

Voting certificates and block voting instructions will be issued in respect of deposited Option Bonds.

Certificates and instructions will remain valid until Option Bonds are released as set out below.

During the validity of the certificates and instructions, the holder of any certificate or the proxy named in any instruction will, for all purposes in connection with the meeting, be deemed to be the holder of the Option Bonds to which the certificate or instruction relates.

The Paying Agent or the Conversion Agent with which or to the order of which Option Bonds have been deposited will be deemed for these purposes not to be the holder of those Option Bonds.

A voting certificate issued by a Paying Agent or a Conversion Agent will entitle its bearer to attend and vote at the meeting or at any adjournment of the meeting in respect of the Option Bonds represented by the certificate.

Option Bonds relating to the voting certificate will not be released until the first to occur of:

- the latter of the conclusion of the meeting and any adjournment of the meeting; and
- the surrender of the voting certificate to the Paying Agent or the Conversion Agent which issued it.

A block voting instruction issued by a Paying Agent or a Conversion Agent will authorise any person named in it to vote, in respect of the Option Bonds listed in the block voting instruction, either for or against the resolution.

Between 9:00 a.m. on 8 January 1992 and 9:00 a.m. on 10 January 1992, voting instructions may not be revoked or amended.

Options Bonds relating to the block voting instruction will not be released until the first to occur of:

- the latter of the conclusion of the meeting and any adjournment of the meeting; and
- the surrender, not less than 48 hours before 9:00 a.m. on 10 January 1992, of the receipt for each deposited Option Bond which is to be released to the paying Agent which issued such receipts, coupled with notice of the surrender being given by such Paying Agent or Conversion Agents to the Company of the necessary amendment to the block voting instruction.

D. Quorum and Majority

The quorum at the meeting will be two or more persons present holding Option Bonds or voting certificates or being proxies and holding or representing in the aggregate not less than three-quarters in principal amount of the Option Bonds for the time being outstanding.

The majority of Option Bondholders required to pass the resolution as an Extraordinary Resolution will consist of not less than three-quarters of the votes cast on the resolution.

R.B. Maclean
Company Secretary
TYNDALL AUSTRALIA LIMITED

UK COMPANY NEWS

Making the most of a power base

Jane Fuller on Babcock's struggle to maintain its standing in the City

ONE OF the few companies to stand out from the gloom surrounding UK engineering companies has been Babcock International Group, which recently unveiled increases in both its interim profits and dividend.

After an 11 per cent rise in pre-tax profit in the six months to September 30, the annual figure is expected to approach £50m compared with last year's £46.7m. The dividend is forecast to go up by 5 per cent, giving a 7 per cent yield, which is the main reason for the shares being held. As for cash, the group had £57m in the bank in September of which nearly half is free for acquisitions.

Yet on a prospective p/e of less than 9 Babcock's shares trade at a significant discount to the engineering sector. Yesterday's closing price of 59½p is only 2½p ahead of the placing price in July 1989 when Babcock was demerged from FKI, its unlikely electrical engineering partner. The one consolation is that it is way ahead of the 36p that it sank to in January.

So why is it that the post-FKI management led by Mr Oliver Whitehead, chief executive, and Mr Erik Porter, finance director, has had such an uphill struggle to restore the 100-year-old company's credibility?

The answers range from its emergence from an "unhappy home" - referring to the two-year marriage to FKI - to general doubts about contractors that have been all-too amply illustrated by Davy Corporation's ill-starred oil rig and Howden Group's expensive embolism in tunnelling machines.

There is also a lingering worry that the length of some of Babcock's contracts - up to seven years - means that it will simply be very late going into recession.

To allay these concerns, Mr Whitehead and Mr Porter have had to reassure the City about the traditional power station side of the business and show

that the group's heavy engineering skills can be applied to other markets.

Last year, the breakdown of profits showed that 30 per cent came from energy and manufacturing, roughly 20 per cent each from construction/process plant contracting, facilities management and Africa, and nearly 10 per cent from the Claudius Peters operation in Germany.

The main themes of making the most of the power-related

desulphurisation plant, to clean up emissions from the Drax coal-fired complex in North Yorkshire, includes a double decker bus looking like a ladybird beside a large shrub.

Outside the power sector, Renfrew is handling a wind tunnel, rail bogies, ships' propellers and ground support equipment for missiles.

Profitability is far better than it used to be. Babcock Energy now looks for pre-tax

tioned as potential buyers came traipsing round the place.

Just as important as the cost-cutting has been the bringing in of new orders, particularly short-term ones. While the combined-cycle gas-fired power stations involve Babcock in only a tenth of the man-hours per mega-watt of a coal-fired station, Mr Law says the modules for steam generation are the nearest Babcock gets to mass production - one a day.

Renfrew's present order book runs for the rest of this year and for 80 per cent of next. The mixture of work has reduced the need to ask what was formerly a burning question: "What will fill the factory the year after next?"

While credit is given for the progress at Renfrew, two worries persist about the group.

One is over the joint venture with Thorn EMI to run the Rosyth Royal Dockyard for the Ministry of Defence. This contract accounted for 23 per cent of pre-tax profit last year, but the flow has since been disrupted, the ministry's Options for Change document increases fears of cuts and the contract may not be renewed beyond April 1994.

The second concern is the one about Babcock being slow to go into recession rather than being genuinely recession resistant.

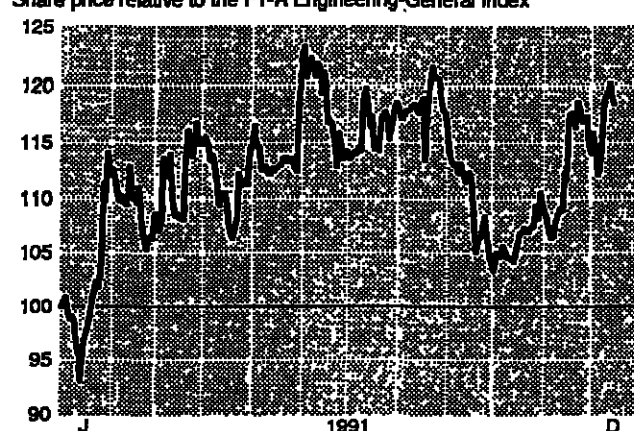
Mr Whitehead's answer to the first is that the worst that can happen at Rosyth is that the profits disappear. As the ministry owns the place, Babcock's investment is negligible.

The gap would be difficult to fill because earlier hopes of managing other government facilities have diminished with the contracting-out programme, which was much livelier in the Thatcher years. However, 10 per cent of the facilities management division's work is commercial, including the recently acquired Tickford rail business.

He gets a little more exasperated when answering the second question. He reiterates his

Babcock International

Share price relative to the FT-A Engineering-General Index



Source: Datastream

base and of applying the skills to other sectors are being hampered out at Babcock Energy's 34-acre site at Renfrew, near Glasgow, which used to be mentioned as Babcock's Achilles' heel.

The question was how could the three groups of factories, each like a football pitch in floorspace and a cathedral in height, be filled?

Mr Gordon Law, a Babcock Energy director, says the business, which used to be synonymous with boilers, now specialises in "anything big". To enable huge components to be towed from the site to King George V dock in Glasgow, bus shelters have been relocated and bendable traffic lights have been installed.

A diagram of a flue-gas

margins of 6 to 7 per cent, it used to be happy with 3 per cent.

It has to be admitted that this owes something to the parking to the bone carried out under the FKI regime, notably at the hands of Mr Jeff Whalley, who remains Babcock's deputy chairman as well as heading FKI. Lord King, Babcock's chairman, points out that acquisition accounting also helped the process.

Yet the 1987-89 FKI Babcock purge had its limitations. Mr Law says: "We were screwed down on capital investment to no more than depreciation." The sale and leaseback of the site still rankles and the question of FKI's long-term commitment to Renfrew was ques-



The Drax coal-fired complex in North Yorkshire

faith that much of the work will not fall off and that tapping new markets will cover any gaps.

Just as Renfrew has been filled, so the construction and process plant contracting side has proved adaptable. "We have already been affected by recession, but we have looked for work in other sectors: refining, steel, chemicals, plant repair and maintenance."

Yet to make progress, even as a yield stock, he says the group needs to make an acquisition that is more than just a small extension to current activities.

Possible targets include manufacturing businesses with annual turnover of between £50m and £100m - a tenth of last year's £780.6m group total. The aim would be to reduce dependence on the UK, which accounts for 82 per cent of sales - and on contracting,

which has an 80 per cent share. Even though Babcock has cash, it would prefer to make part of any payment in shares - hence the close attention to its stock market rating.

The messages the company has received from analysts are mixed. While some are calling for a quick move, others are worried about the prospect of extra paper and counsel patience. Their reasoning is that if Babcock's performance continues to outshine other engineering stocks, its buying power will be increased by a re-rating of its shares, and its recession-weary targets will be cheaper.

Whenever the deal comes, it will be of paramount importance that it enhances earnings. While it would be nice for Babcock to have a growth element to its image, it cannot afford to jeopardise its yield status.

NORTH OXFORDSHIRE
and THE M40

The FT proposes to publish this survey on

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Notice of Interest Rate

To the Holders of

The United Mexican States
Floating Rate Bonds Due 2019

NOTICE IS HEREBY GIVEN that the interest rate covering the interest period from December 16, 1991 to June 16, 1992 is detailed below:

Designation	Rate	Interest Amount	Interest Payment Date
USD Unsecured Bonds	5.525125 Per BA	U.S. \$27.08 Per U.S. \$1,000	June 16, 1992



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December 16, 1991

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Daimler-Benz Aktiengesellschaft

Stuttgart, Federal Republic of Germany

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Commercial Paper Programme
(increased from DM 500,000,000)

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Deutsche Bank
Aktiengesellschaft

Dealers

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

مكاتب الصحف

UK COMPANY NEWS

Southern Electric surges to £14m

By Juliet Sychrava

SOUTHERN Electric yesterday reported profits before tax of £13.7m for the half year to September 30, against £3.2m on a pro forma basis for the corresponding period of the previous year.

Earnings per share emerged at 3.3p (2p) and the interim dividend of 4.9p gave a real increase of 8.5 per cent - towards the top end of City expectations.

"It's not a question of how much we can pay," said Mr. Duncan Ross, chairman. "It is more to do with what is acceptable to shareholders and the regulator." Southern expected to sustain real dividend increases of 5 to 8 per cent a year over the long term, he said.

Turnover rose from £550.2m to £745.5m as unit sales in the main distribution business rose 3.9 per cent, with a strong 7.5 per cent increase in sales to domestic consumers.

Industrial sales fell 0.9 per cent. Unit growth should be 2.7 per cent for the full year. In the supply business, volume sales increased 7.6 per cent. The business should make a small profit at year-end. Retail turnover was up.



Duncan Ross: expected to sustain real dividend increases

The company cut controllable costs, mainly purchasing and manpower, by about 28m, or 3.7 per cent, with 80 jobs lost over the half year, boosting operating margins from 1.8 to 2.5 per cent.

Capital expenditure was also down, at £116m. But the recession brought more bad debts, and the company set aside a provision of £2m for the first

half - double last year's figure.

Net current assets were £154.1m against £104.3m the previous year as short-term creditors fell. Gearing fell from 36 to 29 per cent.

COMMENT

Southern Electric is a City favourite, for the good reason that it is one of few regional

electricity companies with a strong and articulate management team. The company reported late in the results season, and thus reaped the benefit of the others' experience. Generous dividends have not attracted media or regulatory odium. Duncan

Ross' view that if service to customers is good, and price increases fair, Southern's good rate of return on capital will not incite regulatory wrath seems reasonable when the company is achieving sensible cost cuts and managing its capital efficiently. The company's strategy of looking for 15 per cent of profits from unregulated business by the end of the decade is hard to judge today, as is its investment in generation. Less risky and more potentially rewarding is its decision to stick with supply, as a way of keeping customers who might switch to gas, sharpening its market

wits, and preparing for any opportunities brought by the future extension of that competitive market to smaller customers. Analysis of full-year forecasts cluster round a £155-£160m range, giving a mid-range prospective p/e of 7.4 and a yield of 6.3 per cent.

Market share up as Border leaps 63%

By Raymond Snoddy

ALTHOUGH advertising revenues showed a marginal increase, Border Television lifted pre-tax profits by 63 per cent from a restated £312,000 to £509,000 for the six months to October 31 1991.

Turnover slipped to £5.87m (£6.04m), but Mr Melvin Bragg, chairman, said Border achieved a 3 per cent increase in market share.

Local advertising revenue rose substantially, but revenue from programme sales fell by £167,000 to £502,000, as ITV continued with revised commissioning and scheduling arrangements brought about by provisions within the Broadcasting Act.

The interim dividend is lifted by 25 per cent to 1.1p (0.88p), payable from earnings per share up from 1.5p to 3.5p.

Recession puts Trimoco into the red

By Raymond Snoddy

Trimoco, the motor vehicle and property group, was badly hit by the recession in the half year to September 30 and lost out on a deferred payment of £254,000 against a £1.7m profit last time.

Turnover was down from £133m to £115m.

Although the group turned in a trading profit of £1.95m (£3.83m) the pre-tax figure was hit by a £580,000 exceptional item resulting from the loss on disposal of premises occupied by a former subsidiary.

Automotive trading profits fell from £2.6m to £897,000 while the property side held up comparatively well with profits of £1.13m (£1.17m).

Losses per share were 0.29p (earnings 1.01p), but the interim dividend is maintained at 0.6p.

Yorkshire TV down 29% but shows gain in network share

By Raymond Snoddy

YORKSHIRE Television, producer of programmes such as The Darling Buds of May and Emmerdale, yesterday announced a 29 per cent drop in full year pre-tax profits from £18.4m to £13.1m.

The company said, however, its performance compared favourably with that of other ITV companies, "the majority of whom reported significantly greater profit reductions or, in some cases losses."

In the year to end-September the company paid £10.8m in Exchequer levy compared with £11.6m last year, although this amounted to 45.5 per cent of pre-levy profits compared with 38.7 per cent last time.

Advertising revenue fell by 4.8 per cent, although this reflected a slight gain in network share.

Total costs rose by 1 per cent from £56.5m to £59.5m, including a £500,000 increase in contractual payments to the BBC, National Transcom and Channel 4.

Earnings per share fell from 32.5p to 22.9p. The recommended final dividend of 8.7p makes an unchanged total of 12p.

Yorkshire re-emphasised yesterday that next year and in the early years of the new 10 year ITV franchises that the company intended to take "full account of the longer term prospects of the company as well as the then trading conditions."

The company added, however, that although it intended to maintain the current level of dividends this would only happen if "the trading prospects

and financial position of the company are satisfactory."

Yorkshire Television bid £27.7m a year in the competitive tenders for new franchises. The only other qualifying bidder, White Rose, bid £17.4m and is now seeking permission for a judicial review of the decision by the Independent Television Commission.

White Rose will argue that the Yorkshire business plan is unsustainable.

Yorkshire has insisted that it will remain in profit throughout the new 10 year franchise.

Yorkshire, in which Pearson, owners of the Financial Times has a 20 per cent stake, had net cash balances at the end of September of £12.9m.

The share price rose 2p to 134p on yesterday's results.

Poor share performance rules out Thames payment

By Raymond Snoddy

MINORITY shareholders of Thames Television are to lose out on a deferred payment of 20p per share following the company's loss of its television franchise.

In February, when Thorn EMI bought out BET's 38 per cent stake at 250p per share and triggered a bid for the whole group, an extra 60p share was on offer depending on performance.

The company said yesterday that the first of the deferred cash payments of up to 20p per share would not now be paid.

It was to become payable if the average share price in the 10 days up to December 13 was 330p or more.

Following the loss of the new franchise, which starts at the

beginning of 1993, the average share price was in fact 178p. The shares closed at 178p yesterday.

A second deferred payment of up to 30p depends on Thames Television's advertising revenue next year totalling at least £24m.

Given the current state of the advertising recession this target looks unlikely to be met.

Thames is currently directing most of its energies into cutting costs and planning for a future as an independent production company.

It is expected to sell its most popular programmes such as The Bill, Rumpole, Minder and This Is Your Life to other broadcasters.

£241,000 loss at Clayhithe

Clayhithe, which earlier this year implemented a capital restructuring and reverted back to active investment, returned a loss of £241,000 pre-tax for the two months to September 30 on turnover of £2.8m.

Pro forma results for the six months to end-September provided for comparative purposes showed net assets per share fell to 87p from 105p six months earlier. A pre-tax loss of £487,000 compared with profits of £231m.

Fully diluted losses per share emerged at 0.26p (earnings 9.11p). Directors intend to pay a dividend of at least 2.5p for the year and meanwhile, they are paying an interim of 0.75p. Taken together with November's loan stock interest payment this is a small increase on last year's interim of 1.8p.

Competition and low demand hits A Lee

By Peggy Hollinger

FIERCE PRICE competition and a sharp decline in demand combined to cut pre-tax profits at Arthur Lee & Sons, the steel and plastics maker, from £5.12m to £861,000 for the year to September 30.

Nevertheless, Lee - which is 22 per cent owned by GKN - said it had maintained its final dividend at 4.25p, making a total of 5.5p.

Mr Peter Lee, chairman, said the group was determined to "remain loyal" to its shareholders, even in hard times.

Sales fell by 13 per cent to £105.6m, although Mr Lee said turnover had dropped by as much as a third in

some divisions.

Margins came under heavy pressure in both the plastics and steel divisions. Export margins were hardest hit, with sales in Europe and North America "not remunerative, if we could get them at all," said Mr Lee.

Operating profits in steel and related products fell by 63 per cent to £1.8m on turnover down just 11 per cent to £30.8m. Plastics saw a 67 per cent decline in the operating level to £511,000 on sales down 21 per cent to £14.7m.

Several of the group's subsidiaries incurred losses, which amounted to a total

"well in excess of £1m" during the year, Mr Lee said.

Costs had been cut throughout the group, resulting in redundancy payments of £478,000, the loss of 195 jobs, and a squeeze on working capital.

"We have cut out the fat," he said, "and now we are cutting into the bone."

Earnings per share were given a hefty boost by the release of £390,000 in tax credits, arising from the group's capital expenditure plan.

Earnings fell from 11.04p to 5.52p, although excluding the tax credit, they would have dropped to 2.52p.

Bromsgrove falls 15% to £3.5m

By Paul Cheeseright, Midlands Correspondent

BROMSGROVE Industries, the specialist engineering conglomerate, yesterday announced a 15 per cent fall in interim pre-tax profits and signalled its expansion into a new sector with the acquisition of the Imbach Group at a potential cost of £2.8m in cash and shares.

Pre-tax profits for the six months to end-September were £3.5m compared with £4.1m in the same period of 1990. Earnings per share slipped to 6.14p against 6.83p fully diluted, a result which, according to Mr Bijan Sedghi, chairman, was "a reasonable achievement given the very difficult economic climate which has prevailed."

Bromsgrove's four existing divisions had mixed fortunes. Overall turnover increased by 4 per cent to £39.4m, but operating profits were down to £4.6m compared with £5.5m.

Pressure on margins caused problems in the materials and plastics divisions, but both the automotive and the aerospace and offshore divisions increased operating profits.

The interim dividend is raised from 1.45p to 1.5p.

The Imbach Group specialises in the reclamation of damaged capital assets. It is being bought from Re-Tech Imbach of Switzerland for an initial price of £1m, payable by £800,000 cash and 308,404

new shares.

Further payments totalling £1.8m, again in cash and shares, could be made until June 1993, but the precise amount depends on the ability of the Imbach Group to meet specified profit targets.

Mr Sedghi said that Imbach would form the base of a new environmental engineering division within Bromsgrove. The aim is to offer environmental services to companies - foundries, for example - needing to clean up their operations. The new division is expected to grow organically rather than, as has often been the case with Bromsgrove, by acquisition.

Margins affected as Sanderson Electronics slides to £2.4m

By Alan Cane

PRE-TAX profits at Sanderson Electronics, the computing services group, fell 27 per cent in the year to end-September despite a 44 per cent rise in turnover.

The company blamed the "lack of confidence" in most of the economies in which it trades including the UK, US and Australasia.

Sanderson, which joined the main market in January this year, made pre-tax profits of

£2.4m (£3.3m) on turnover ahead from £14.3m to £20.5m. Earnings per share fell 23 per cent to 19.2p.

The company's dividend policy is unusual, paying two interim dividends. It paid a first interim dividend of 5.4p in February and a second of 3.3p in July. A first interim dividend for next year of 5.4p will be paid next February.

Sanderson specialises in "open" systems software based

on the Unix and Pick operating systems, but it is a broadly based computing services company with interests in maintenance and support services.

According to Sanderson, GMA made a "modest" profit on sales of £26.8m. The group also holds a 27 per cent stake in SGA Pacific which operates through subsidiaries in Australia, New Zealand, Singapore and Hong Kong.

SOUTHERN ELECTRIC

SOUTHERN ELECTRIC plc INTERIM RESULTS FOR THE PERIOD 1 APRIL 1991 TO 30 SEPTEMBER 1991

"GOOD RESULTS REFLECTING THE FUNDAMENTAL STRENGTHS OF THE CORE ELECTRICITY BUSINESS."

CHAIRMAN'S STATEMENT

FINANCIAL RESULTS

I am delighted to announce pre-tax profits of £13.7m (HCA) for the half year ended 30 September 1991, well ahead of the equivalent figure for the previous year of £3.2m. Turnover for the six months was £745.5m, up by 14.6% over the comparable period last year and earnings per share increased by 65% from 2.0p to 3.3p.

These are good results given the length and depth of the current recession and they reflect both our sound management and the fundamental strength of our core electricity business.

DIVIDEND

The Directors have declared an interim dividend of 4.9p (net) per share payable on 24 March 1992 to shareholders on the register at the close of business on 31 January 1992.

ELECTRICITY BUSINESS

The impact of recession was most keenly felt in the industrial and construction sectors with units distributed to industrial customers down by just under 1% while the number of new houses connected fell by some 13% compared with the same period in 1990. Despite this, overall demand for electricity in the region continued to grow supported by our active marketing of energy efficient processes and applications. Units distributed increased by 3.9% overall with strong growth in both the domestic and commercial sectors.

In the first six months of the last financial year our underlying weather corrected increase in units distributed was 2.4%. The weather corrected increase in the first six months this year was 2.7%, a welcome rise.

Our positive approach to the competitive supply market has secured additional profitable contracts and sales volume increased by 7.6%.

We maintained our emphasis on reducing costs and further enhancing customer service as key routes to profitability. We will reach our target of reducing controllable costs by 3.7% compared with 1990/91 and reductions have been achieved in our capital expenditure. Through our Quality initiative we have established the basic quality systems to ensure that we fulfill our commitment to continuous improvements in customer service.

TRADING BUSINESS

Following our decision at the end of last year to rationalise our trading activities, we have made good progress towards establishing our contracting business as a separate stand-alone subsidiary. We have also reached agreement in principle with Eastern Electricity to combine our shops and servicing businesses to create a major new force in electrical retailing. These moves were made to enhance profitability and secure the future of these activities.

The general slump in retailing continued but, despite this, we lifted retail turnover and increased our regional market share in white goods to over 23%. Following the opening of our first "superstore" outside our region at Guildford, our expansion in out-of-town retailing has continued with the acquisition of premises within our region at Chippenham and two outside our region at Bletchley and Bristol.

GENERATION BUSINESS

In October we announced our involvement in three major generation projects - Thames Power, Medway Power and Derwent Cogeneration. These are being developed with experienced partners and gas contracts have been secured subject to project financing. All these projects are planned to be operational from 1995 and will provide good equity returns and competitive power contracts for the Company.

NOTES:

1. PREPARATION The interim results, which are unaudited, have been prepared on the basis of the accounting policies adopted for the year ended 31 March 1991 as set out in the Company's annual report and accounts.

2. COMPARATIVE RESULTS Comparative results for the half year to 30 September 1990 are presented on the basis of pro forma accounts, which provide the most appropriate comparison with current trading, having regard to the effect of the injection of debt into the Company at

OUTLOOK

Our strategy is to ensure that the electricity business makes increasing profits and at the same time provides high levels of customer service. The success of this strategy is showing through in additional sales and profits during the first six months together with a reduction in customer complaint. In addition, we have taken positive steps to rationalise our trading activities and to ensure generation projects are pursued only when satisfactory risk/reward ratios can be achieved. We are confident that these activities will produce secure profit streams into the future as Southern Electric strengthens its position as a major utility providing a broad range of energy related services.

Duncan A Ross, Chairman

PROFIT AND LOSS ACCOUNT

Period 1 April 1991 to 30 September 1991	HCA £m		HCA £m		CCA £m	
	Year to 31 March 1991 (note 1)	Half Year to 30 Sept 1991 (note 1)	Half Year to 30 Sept 1990 (note 2)	Half Year to 30 Sept 1991 (note 1)	Half Year to 30 Sept 1990 (note 2)	Half Year to 30 Sept 1991 (note 1)
Turnover	1,546.0	745.5	652.2	745.5	652.2	745.5
Operating profit/(loss)	119.2	18.9	12.0	(4.7)	(13.9)	18.9
NGH dividend	15.3	5.5	5.1	5.5	5.1	5.5
Gearing adjustment	-	-	-	3.9	3.9	-
Net interest	5.1	(10.7)	(13.9)	(10.7)	(13.9)	(10.7)
Profit/(loss) before tax	139.6	13.7	3.2	(8.4)	(19.2)	13.7
Tax (note 3)	(21.8)	(4.7)	2.3	(4.7)	2.3	(4.7)
Profit/(loss) after tax	107.8	9.0	5.5	(12.7)	(16.9)	9.0
Extraordinary items	(5.9)	-	(3.5)	-	(3.5)	-
Profit/(loss) attributable to shareholders	101.9	9.0	2.0	(12.7)	(20.4)	9.0
Dividend	(27.3)	(13.22)	(11.68)	(13.22)	(11.68)	(13.22)
Retained profit/(loss)	74.6	(4.2)	(9.7)	(25.9)	(32.1)	(4.2)
Earnings/(loss) per ordinary share	31.4p*	3.3p	2.0p	(4.7p)	(6.3p)	3.3p
Dividend per share	10.12p	4.98p	4.33p	4.98p	4.33p	4.98p

* pro forma

BALANCE SHEET

Period 1 April 1991 to 30 September 1991	HCA £m		HCA £m		CCA £m	
	At 31 March 1991 (note 1)	At 30 Sept 1991 (note 1)	At 30 Sept 1990 (note 2)	At 30 Sept 1991 (note 1)	At 30 Sept 1990 (note 2)	At 30 Sept 1991 (note 1)
Fixed assets	609.3	626.3	565.1	1,226.0	1,212.6	626.3
Current assets	442.9	344.3	356.6	344.3	356.6	344.3
Creditors - amounts falling due within one year	(273.6)	(196.2)	(252.3)	(196.2)	(252.3)	(196.2)
Net current assets	165.9	154.1	104.3	154.1	104.3	154.1
Total assets less current liabilities	779.2	780.4	669.4	1,380.1	1,316.9	780.4
Creditors - amounts falling due after more than one year	(184.0)	(184.0)	(184.0)	(184.0)	(184.0)	(184.0)
Provisions	(50.8)	(56.5)	(25.3)	(56.5)	(25.3)	(56.5)
Called up share capital	544.4	539.9	460.1	1,139.6	1,107.6	539.9
Reserves	134.9	134.9	134.9	134.9	134.9	134.9

1. PREPARATION The interim results, which are unaudited, have been prepared on the basis of the accounting policies adopted for the year ended 31 March 1991 as set out in the Company's annual report and accounts.

2. COMPARATIVE RESULTS Comparative results for the half year to 30 September 1990 are presented on the basis of pro forma accounts, which provide the most appropriate comparison with current trading, having regard to the effect of the injection of debt into the Company at

3. TAXATION Taxation has been calculated on the basis of the estimated effective tax rate for the year ending 31 March 1992.

Copies of the results can be obtained from the Head of Corporate Relations, Southern Electric plc, Littlewick Green, Maidenhead, Berks SL6 3QB.

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London Branch

COMMODITIES AND AGRICULTURE

Platinum price plunges as Japanese cut their losses

By Kenneth Gooding, Mining Correspondent

PLATINUM'S PRICE plunged by \$7.75 a troy ounce yesterday to close in London at \$348.55. The drop was triggered by Japanese investors cutting their losses on Tokyo Commodity Exchange (ToCom) contracts to buy the metal for future delivery.

Even though gold fell again in London yesterday - by \$2.35 an ounce to \$357.30 - platinum is now at a substantial discount to the yellow metal. Platinum for some years has usually traded at a premium to gold of up to \$100 an ounce.

Japanese dominate the platinum market and since the beginning of August have been liquidating their contracts in response to a series of bearish developments for platinum.

which is primarily used in automotive anti-pollution catalysts and jewellery.

Sales volume on the Tokyo Commodity Exchange yesterday was the highest since May 30 when platinum fell about \$30 an ounce after Nissan, Japan's second-largest car maker, suggested it had developed a catalyst based on palladium rather than on platinum and rhodium.

However, analysts were puzzled about yesterday's sell-off because there was no obvious reason for it. Mr Andy Smith, analyst with Union Bank of Switzerland, said the best guess was that General Motors of the US, the world's biggest vehicle group, had promised an announcement today about how it intended to return to

Iran taps into world's largest gas field

IRAN ANNOUNCED yesterday that it had tapped into the world's largest gas field, finding reserves worth US\$200bn where its Gulf waters meet Qatar's, reports Renter from Nicosia.

It said its section, called the South Pars field, holds 100 trillion (million million) cubic feet of gas, plus gas liquids and oil. The gas lies beneath shallow waters in the Gulf of Persia, which calls the reservoir the North Field, began producing in August. Reserves on the Qatari side are estimated at 500 trillion cu ft.

Mr Gholamreza Agazadeh, the Iranian oil minister, was quoted by the Iranian news agency as saying that field was "the largest ever discovery of its kind".

Oppenheimer backs tantalum plan

By Kenneth Gooding

MR HARRY Oppenheimer, dory of the mining industry, is backing a project in Western Australia designed to bring long-term price stability to the tantalum market.

Tantalum is a heavy metal with a high melting point and excellent resistance to most forms of chemical attack. Its most important use is as a powder for the formation of anodes for capacitors. It is also used as the carbide in cutting tools and, as a pure metal, is fabricated for use in chemical plant and aerospace applications.

One of Mr Oppenheimer's family companies is investing in Gwalia Consolidated, an Australian group, which owns Greenbushes, one of the world's three big operating tantalum mines. Greenbushes needs \$25m for construction of a new tantalum processing plant and crushing circuit and development of hard rock reserves.

Work on this will start soon after Christmas and Gwalia believes that in five years time the Greenbushes mine will account for about 30 per cent of world tantalum supply, estimated by then to be about 8m lbs a year.

Some \$20m (\$2.5m) of the necessary cash has been raised by the issue of convertible notes to two groups: Dunstan, a European company that represents Mr Oppenheimer's family interests, and Rockefeller & Company, the investment arm of the New York banking firm.

more than 2m lbs of tantalum oxide (Ta₂O₅) at a fixed price of about US\$40 a lb for the first four years with the world's two biggest tantalum processors - Hermann C. Starck of Germany and the Carbide Corporation of the US. Gwalia is also supplying Metallurg in New York and Triebacher of Austria. Between them these four account for about 85 per cent of the tantalum processing market.

"We've been able to convince our main customers that the industry will be better off in the long term by taking the volatility out of the market," says Mr Lator.

To fulfil its contracts, Greenbushes' output will rise from about 500,000 lbs of concentrates (containing about 35 per cent of tantalum) to 400,000 lb in the financial year to June 1992 and to about 600,000 lb in the 1994-95 financial year. This production increase is expected to be mainly at the

Chile's biological copper project

By Leslie Crawford in Santiago

COMINCO, THE Canadian mining group, yesterday announced a decision to invest \$300m to develop the Quebrada Blanca copper deposit high up in the Chilean Andes.

The open-pit mine, 4,300 metres above sea-level, is scheduled to start production late in 1994 with an output of 75,000 tonnes of pure copper cathodes a year. Cominco will be employing a novel mining technique patented in Chile in which the copper is extracted from the ore with the aid of bacteria in a weak solution of warm sulphuric acid. An organic solvent gets rid of the acid, which is recycled. The pure copper is obtained by running an electric current through the solvent.

Cominco has tested the new production method at a pilot plant at Quebrada Blanca and believes it is more cost effective than the traditional processes of smelting and refining.

Teck Corporation, another Canadian mining group, is shortly expected to join the group. Teck and Cominco will be contributing \$100m of their own capital towards the venture. Union Bank of Switzerland led a syndicated credit for the remaining funds.

The Quebrada Blanca project is the latest in a series of multi-million-dollar copper investments in Chile. These are expected to raise Chilean copper output by at least 300,000 tonnes in the second half of the decade - a 50 per cent jump over current output.

Mr Bryan Morris, Cominco's financial vice-president in Chile, said he did not believe the wealth of projects would depress copper prices. "There are many mines around the world which are closing or which are suffering from declining ore grades. We are optimistic about the price of copper," he said.

Australian commodity earnings to drop

By Emilia Tagaza in Canberra

AUSTRALIA'S COMMODITY export earnings are to drop in 1991-92 for the first time in a decade, according to the Australian Bureau of Agricultural and Resource Economics, the official statistics agency.

The drought and weak commodity prices will combine to push the value of commodity exports down 5 per cent to A\$38.8bn (£15.5bn) in 1991-92.

The bureau's chief commodity analyst, Mr Michael Kirby, said that despite considerable cost cutting, the net value of farm production was expected to fall by more than 75 per cent to A\$215m in 1991-92, the lowest on record.

"The income slump will be particularly concentrated on wool enterprises and those producers located in the drought affected areas of northern New South Wales and south-east Queensland," he said.

Mr Kirby added that significant falls are expected in export values of wheat and sugar. In contrast, the value of wool exports is forecast to increase moderately, with strong growth in export volumes more than compensating for lower prices.

In terms of production, the bureau estimates 1991-92 wheat production at 9.52m tonnes and wool at 841,000 tonnes.

Paris milling wheat futures

FRANCE'S FUTURES and options exchange, Matif, plans to launch a milling wheat futures contract in 1992, Mr Gerard Pfauwadel, the exchange's chairman said yesterday, reports Reuter from Paris.

He said Matif had convinced elements of the French wheat trade, including co-operatives, millers and traders, that futures could provide a useful complement to their activity rather than a threat to the current system of European Community food subsidies.

SA miner studies mineral sands deposit

By Philip Gawth in Johannesburg

ANGLO AMERICAN, South Africa's largest mining house, has announced that it is evaluating a R200m (£100m) heavy mineral sands project on the west coast of the Cape and aims to make a decision early next year on whether to go ahead.

The Namakwa Sands project, about 350 km (220 miles) north-west of Cape Town, would consist of three separate facilities:

- Mining and preliminary concentration of heavy minerals from a sands deposit;
- Further processing of the primary concentrate to produce the metals zircon, rutile and ilmenite;
- And smelting of the ilmenite to produce a titania slag and a pig iron. These products, as well as the zircon and rutile, would be exported from Saldanha Bay, on the west coast.

Anglo says that a decision on whether or not the project will proceed will be influenced by the availability of tax and other concessions from government, which recently announced that it was offering special tax relief to mineral beneficiation projects where a high proportion of the finished product was exported.

The Namakwa Sands project would be heavily export oriented with more than 95 per cent of the revenue being generated by export sales which, at full production, would be about R360m a year in 1991 money.

The volume of annual exports at full production, after 2001, would be: zircon, 120,000 tonnes; rutile, 34,000 tonnes; slag, 212,000 tonnes; and pig iron, 130,000 tonnes.

The available reserve is in excess of 400m tonnes of mineral sands, which should sustain the envisaged mining operations for at least 35 years. Mining would extend from a line 300 metres inland of the high water mark to about 14 km inland, over a width of about 5 km.

If it proceeds, the project will be developed in three mining stages, commencing in 1994, and two smelting stages, commencing in 1996. The estimated capital cost of the completed project is R515m for the mine and separation facilities, and R550m for the smelter, in 1991 money terms. Infrastructure costs and a fresh water pipeline would cost a further R54m.

Occidental spending \$120m on Peruvian drilling

By Sally Bowen in Lima

OCCIDENTAL Petroleum is to invest at least US\$120m in new drilling operations in Peru over the next two years, following resolution of a long-running dispute with state oil producer Petroperu.

An agreement signed between the company and the Peruvian government commits Occidental to drilling a minimum of 20 wells in the northern jungle during 1992 and 1993. If results are favourable, 12 additional wells could be drilled in the following two years.

Mr Jaime Yoshiyama, the mines and energy minister, predicted that the agreement would convert Peru from a net importer of petroleum to an

exporter.

Discrepancies between Occidental and Petroperu had hinged on a dual tariff system enshrined in a 1986 contract. Occidental was to receive one rate for "basic" production, another for "excess". Occidental had claimed some \$44m owing from the Peruvian government. During the dis-

pute, oil output has fallen sharply.

Both parties hailed the agreement as another indication of increasing investor confidence in Peru. It followed just a week after the announcement that Southern Peru Copper Corporation is to invest \$500m in mining operations over the next five years.

WORLD COMMODITIES PRICES

MARKET REPORT

Aluminum prices closed ahead on the LME yesterday on short covering prompted by market talk of overnight physical demand in the US. Traders said that although a technical bounce in prices was always possible they doubted there would be any significant fresh long-term buying interest with stocks at such a high level.

Yesterday's LME stocks rise of 4,455 tonnes took the total to a record 916,625 tonnes. Copper prices closed just ahead following the relatively steady New York market opening. However, dealers said that copper should now fully respond to the sluggish economic background that has been depressing other metals for most

of the year. News that LME warehouse stocks of nickel were up by 1,268 tonnes put the market under early pressure and three-month metal quickly fell to \$7,150 a tonne before meeting good trade buying and short covering interest to close ahead. London cocoa closed down after a bout of profit-taking. In Chicago December wheat futures again set contract highs before midday on tight nearby supplies, keeping the chart picture bullish. Further forward prices were unable to hold gains because of continued problems the Soviets are having with shipments of previously booked wheat, dealers said.

London Markets

SPOT MARKETS	
Cruises oil (per barrel FOB)	+ or -
Dubai	\$1400-4.90q -3.75
Brent Blend (dated)	\$18.15-3.30 -0.30
West Texas (Feb)	\$18.20-3.30 -0.30
WTI (1 pm est)	\$18.50-8.00q -0.30
Oil products	
High prompt delivery per tonne CIF	+ or -
Premium Gasoline	\$199-201 -0.5
Gas Oil	\$177-8 -0.3
Heavy Fuel Oil	\$69-71 -0.3
Naphtha	\$187-189
Petroleum Argum Estimates	
Other	
Gold (per troy oz)	\$337.30 -2.25
Silver (per troy oz)	\$35.45 -1.1
Platinum (per troy oz)	\$348.65 -7.75
Palladium (per troy oz)	\$352.00 -1.35
Copper (US Producer)	
Lead (US Producer)	\$1.00 -0.37
Tin (Kuala Lumpur market)	\$14.85
Tin (New York)	\$24.00
Zinc (US Prime Western)	\$2.00
Cattle (live weight)	
Sheep (dead weight)	\$14.00p -5.07
Pigs (live weight)	\$17.15p -0.08
Sheep (live weight)	\$8.07p +1.55
London daily sugar (new)	
London daily sugar (white)	\$22.05 +3.8
Tan and Lys export price	\$22.5 +2.0
Barley (English feed)	
Maize (US No. 3 yellow)	\$12.50
Wheat (US Dark Northern)	\$101.00
Rubber (Latex)	
Rubber (RSS No. 1)	\$1.00 -0.50
Rubber (RSS No. 2)	\$1.00 -0.50
Rubber (RSS No. 3)	\$1.00 -0.50
Cocoa (Philippines)	\$50.00 +5.0
Palm Oil (Malaysia)	\$330.00
Copra (Philippines)	\$410.00
Soybeans (US)	\$14.00 -1.5
Cotton "A" Index	\$2.40 +0.45
Wooltops (54s Super)	\$17.00

SUGAR - London FOEX (\$ per tonne)	
Raw	Close Previous High/Low
May 1992	182.40 183.00 183.20 180.40
Aug 1992	180.00 182.00 181.00
Nov 1992	184.00 184.40 182.00
Dec 1992	184.00 182.00 181.00
White	Close Previous High/Low
May 1992	273.0 274.0 275.0 272.0
Aug 1992	273.0 273.0 274.0 273.0
Nov 1992	277.0 277.0 278.0 277.0
Dec 1992	282.0 282.0 283.0 280.0
May 1993	289.0 289.0 290.0 289.0
Aug 1993	292.0 292.0 293.0 292.0
Nov 1993	295.0 295.0 296.0 295.0
Dec 1993	295.0 295.0 296.0 295.0
Turnover: Raw 215 (40) lots of 50 tonnes	
White 338 (40) lots of 50 tonnes	
Parity: White (FF) per tonne: May 1992, May 1993	
CRUDE OIL - IPE (\$/barrel)	
Close Previous High/Low	
Feb 1992	18.22 18.30 18.47 18.04
Mar 1992	18.10 18.37 18.39 18.01
Apr 1992	18.05 18.25 18.19 17.96
May 1992	18.05 18.21 18.05 17.95
Jun 1992	18.02 18.17 18.02 17.95
IPE Index	18.04 18.94
GAS OIL - IPE (\$/barrel)	
Close Previous High/Low	
Feb 1992	17.50 17.50 17.50 17.25
Mar 1992	17.25 17.50 17.75 17.40
Apr 1992	17.25 17.50 17.75 17.40
May 1992	17.25 17.50 17.75 17.40
Jun 1992	17.25 17.50 17.75 17.40
Turnover: 1000 (1025) lots of 100 tonnes	
COTTON - LIVERPOOL (Spot and shipment sales for the week ending 13 December amounted to 406 tonnes against 320 tonnes in the previous week. Business was on narrow lines. High cost of raw cotton delayed users from increasing their purchases.)	
Close Previous High/Low	
Jan 1992	105.5 105.5 105.5 105.5
Feb 1992	105.5 107.0 107.0 105.5
Mar 1992	105.5 105.5 105.5 105.5
Apr 1992	105.5 105.5 105.5 105.5
May 1992	105.5 105.5 105.5 105.5
Jun 1992	105.5 105.5 105.5 105.5
Turnover: 25 (0) lots of 3,250 kg	
SILVER - London FOEX (\$ per troy ounce)	
Close Previous High/Low	
Jan 1992	105.5 105.5 105.5 105.5
Feb 1992	105.5 107.0 107.0 105.5
Mar 1992	105.5 105.5 105.5 105.5
Apr 1992	105.5 105.5 105.5 105.5
May 1992	105.5 105.5 105.5 105.5
Jun 1992	105.5 105.5 105.5 105.5
Turnover: 25 (0) lots of 3,250 kg	
SILVER - London FOEX (\$ per troy ounce)	
Close Previous High/Low	
Jan 1992	105.5 105.5 105.5 105.5
Feb 1992	105.5 107.0 107.0 105.5
Mar 1992	105.5 105.5 105.5 105.5
Apr 1992	105.5 105.5 105.5 105.5
May 1992	105.5 105.5 105.5 105.5
Jun 1992	105.5 105.5 105.5 105.5
Turnover: 25 (0) lots of 3,250 kg	
SILVER - London FOEX (\$ per troy ounce)	
Close Previous High/Low	
Jan 1992	105.5 105.5 105.5 105.5
Feb 1992	105.5 107.0 107.0 105.5
Mar 1992	105.5 105.5 105.5 105.5
Apr 1992	105.5 105.5 105.5 105.5
May 1992	105.5 105.5 105.5 105.5
Jun 1992	105.5 105.5 105.5 105.5
Turnover: 25 (0) lots of 3,250 kg	
SILVER - London FOEX (\$ per troy ounce)	
Close Previous High/Low	
Jan 1992	105.5 105.5 105.5 105.5
Feb 1992	105.5 107.0 107.0 105.5
Mar 1992	105.5 105.5 105.5 105.5
Apr 1992	105.5 105.5 105.5 105.5
May 1992	105.5 105.5 105.5 105.5
Jun 1992	105.5 105.5 105.5 105.5
Turnover: 25 (0) lots of 3,250 kg	

COCOA - London FOEX (\$/tonne)	
Close Previous High/Low	
Dec 1991	749 758 762 750
Jan 1992	765 762 762 755
Mar 1992	807 816 825 807
May 1992	816 816 825 807
Jul 1992	867 863 871 856
Sep 1992	867 863 871 856
Nov 1992	867 863 871 856
Dec 1992	867 863 871 856
Turnover: 5707 (255) lots of 10 tonnes	
ICCO indicator price (\$/tonne) 10 day average for Dec 1991 988.84 (988.80) 10 day average for Dec 1992 989.51 (984.01)	
COFFEE - London FOEX (\$/tonne)	
Close Previous High/Low	
Jan 1992	1013 1025 1035 1004
Mar 1992	1005 1022 1010 1002
May 1992	1002 1005 1005 998
Jul 1992	1008 1015 1010 1008
Sep 1992	1021 1021 1019 1019
Nov 1992	1044 1021 1021
Turnover: 1217 (754) lots of 5 tonnes	
ICCO indicator price (\$/tonne) 10 day average for Dec 1991 98.53 (98.53) 10 day average for Dec 1992 98.53 (98.53)	
Starting close: January 1992, March 1992	
POTATOES - London FOEX (\$/tonne)	
Close Previous High/Low	
Apr 1992	115.5 117.5 117.0 114.6
May 1992	126.5 127.0 126.5
Turnover: 300 (7) lots of 20 tonnes	
SOYABEANS - London FOEX (\$/tonne)	
Close Previous High/Low	
Feb 1992	122.50 122.50 122.50
Turnover: 16 (0) lots of 20 tonnes	
WHEAT - London FOEX (\$/tonne)	
Close Previous High/Low	
Jan 1992	124.05 124.05 124.05 124.05
Feb 1992	124.05 124.05 124.05 124.05
Mar 1992	124.05 124.05 124.05 124.05
Apr 1992	124.05 124.05 124.05 124.05
May 1992	124.05 124.05 124.05 124.05
Jun 1992	124.05 124.05 124.05 124.05
Turnover: 1421 (2430) lots of 5 tonnes	
WHEAT - London FOEX (\$/tonne)	
Close Previous High/Low	
Jan 1992	124.05 124.05 124.05 124.05
Feb 1992	124.05 124.05 124.05 124.05
Mar 1992	124.05 124.05 124.05 124.05
Apr 1992	124.05 124.05 124.05 124.05
May 1992	124.05 124.05 124.05 124.05
Jun 1992	124.05 124.05 124.05 124.05
Turnover: 1421 (2430) lots of 5 tonnes	
WHEAT - London FOEX (\$/tonne)	
Close Previous High/Low	
Jan 1992	124.05 124.05 124.05 124.05
Feb 1992	124.05 124.05 124.05 124.05
Mar 1992	124.05 124.05 124.05 124.05
Apr 1992	124.05 124.05 124.05 124.05
May 1992	124.05 124.05 124.05 124.05
Jun 1992	124.05 124.05 124.05 124.05
Turnover: 1421 (2430) lots of 5 tonnes	
WHEAT - London FOEX (\$/tonne)	
Close Previous High/Low	
Jan 1992	124.05 124.05 124.05 124.05
Feb 1992	124.05 124.05 124.05 124.05
Mar 1992	124.05 124.05 124.05 124.05
Apr 1992	124.05 124.05 124.05 124.05
May 1992	124.05 124.05 124.05 124.05
Jun 1992	124.05 124.05 124.05 124.05
Turnover: 1421 (2430) lots of 5 tonnes	

		High/Low	AM Official
(per tonne)			
1086-3.5-7.5		1108	1105-08
121-2		1137/1127	1131-1.5
(5)			
1194-1104			1184-5-8.0
1212-5-9		1218/1103	1200-5-10.5
285-5.5			286-8.5
287-7.5		302/298	295-0
106-10		7085	7084-65
105-7		7190/7150	7160-65
		5545/5525	5480-75
			5535-30
105-7		1163	1152-3-3.0
111-2		1139/1110	1119-1.5
months: 1.7946		6 months: 1.786	

ST atchell)	
E equivalent	
185.779	
181.598	
ing Rates (Vs US\$)	
	3.61
	3.76
US cts equiv	
355.40	
388.45	
380.65	
402.35	
nd Metals)	
E equivalent	
195.50-198.00	
201.50-202.00	
47.78-48.25	

ar	Jan	Mar
	1	20 5
	1	30 20
	2	40 51
ay	Mar	May
	20 5	
	1	30 20
	2	45 61

ar	Jan	Mar
	1	20 5
	1	30 20
	2	40 51

ay	Mar	May
	20 5	
	1	30 20
	2	45 61

ar	Jan	Mar
	1	20 5
	1	30 20
	2	40 51

ay	Mar	May
	20 5	
	1	30 20
	2	45 61

ar	Jan	Mar
	1	20 5
	1	30 20
	2	40 51

ay	Mar	May
	20 5	
	1	30 20
	2	45 61

ar	Jan	Mar
	1	20 5
	1	30 20
	2	40 51

ay	Mar	May
	20 5	
	1	30 20
	2	45 61

ar	Jan	Mar
	1	20 5
	1	30 20
	2	40 51

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	20 5	
	1	30 20
	2	45 61

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	20 5	
	1	30 20
	2	45 61

ar	Jan	Mar
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	1	30 20
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ay	Mar	May
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	1	30 20
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	2	40 51

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	2	45 61

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	2	40 51

ay	Mar	May
	20 5	
	1	30 20
	2	45 61

ar	Jan	Mar
	1	20 5
	1	30 20
	2	40 51

ay	Mar	May
	20 5	
	1	30 20
	2	45 61

ar	Jan	Mar
	1	20 5
	1	30 20
	2	40 51

ay	Mar	May
	20 5	
	1	30 20
	2	45 61

ar	Jan	Mar
	1	20 5
	1	30 20
	2	40 51

ay	Mar	May
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ar	Jan	Mar
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FINANCIAL TIMES SURVEY

OIL AND GAS INDUSTRY

Wednesday December 18 1991

The market's new forces

The Organisation of Petroleum Exporting Countries has become more pragmatic in the aftermath of the Gulf crisis. But it is no longer the only force in the market; arguably the Soviet Union today has more bearing on oil prices, writes Deborah Hargreaves

THE GULF war earlier this year altered the political balance in the Middle East which is still in a state of flux. It also changed the politics of oil. A more pragmatic Organisation of Petroleum Exporting Countries (Opec) emerged in the aftermath of the Gulf crisis and is still dictating oil policy today.

The one great surprise for industry observers was the market's reaction to the outbreak of fighting in the Gulf - oil prices dropped by \$8 a barrel, confounding predictions that a war would cause prices to soar.

But current moderate oil prices and a pragmatic Opec mask some of the more contentious issues facing the industry next year. The world oil market is finely-balanced between surplus and shortfall and should demand rise faster than expected over the western-winter, world capacity could be severely stretched to cope.

Declining Soviet production continues to cast a shadow over world markets and the announcement by the Russian republic last month that it was suspending export licences made traders extremely jittery. However, this has yet to result in any disruption to supplies and it appears unlikely that exports will be halted.

At the same time, markets fear that a return of Iraqi oil to the world stage, along with increasing Kuwaiti production next year, could precipitate a major row within Opec over a resumption of production quotas.

A seasonal drop in demand by March next year should see producers cutting back if they do not want to risk a sharp fall in prices, but as yet the fractional cartel has appeared unwilling to reduce its production.

Opec has, in any case, lost its dominant influence over world markets now that oil is traded internationally on futures exchanges across time zones. Sophisticated hedging techniques are available for companies wishing to insulate themselves from wild price fluctuations. Traders still look to the organisation for indications of policy which can swiftly affect prices, but Opec is not the only force in the market any more.

Arguably, the Soviet Union today has more bearing on oil prices than Opec, and its continued production can increase, depending on political and economic events in the vast continent.

Soviet oil production has been in decline for the past two years as its oil industry has faced technical difficulties and equipment shortages, but, with a production level of 10m barrels a day (b/d) it remains the largest producer in the world. This is no mean feat for a continent so close to economic collapse and suggests how strong an industry leader the Soviet Union could become if it had access to western technology.

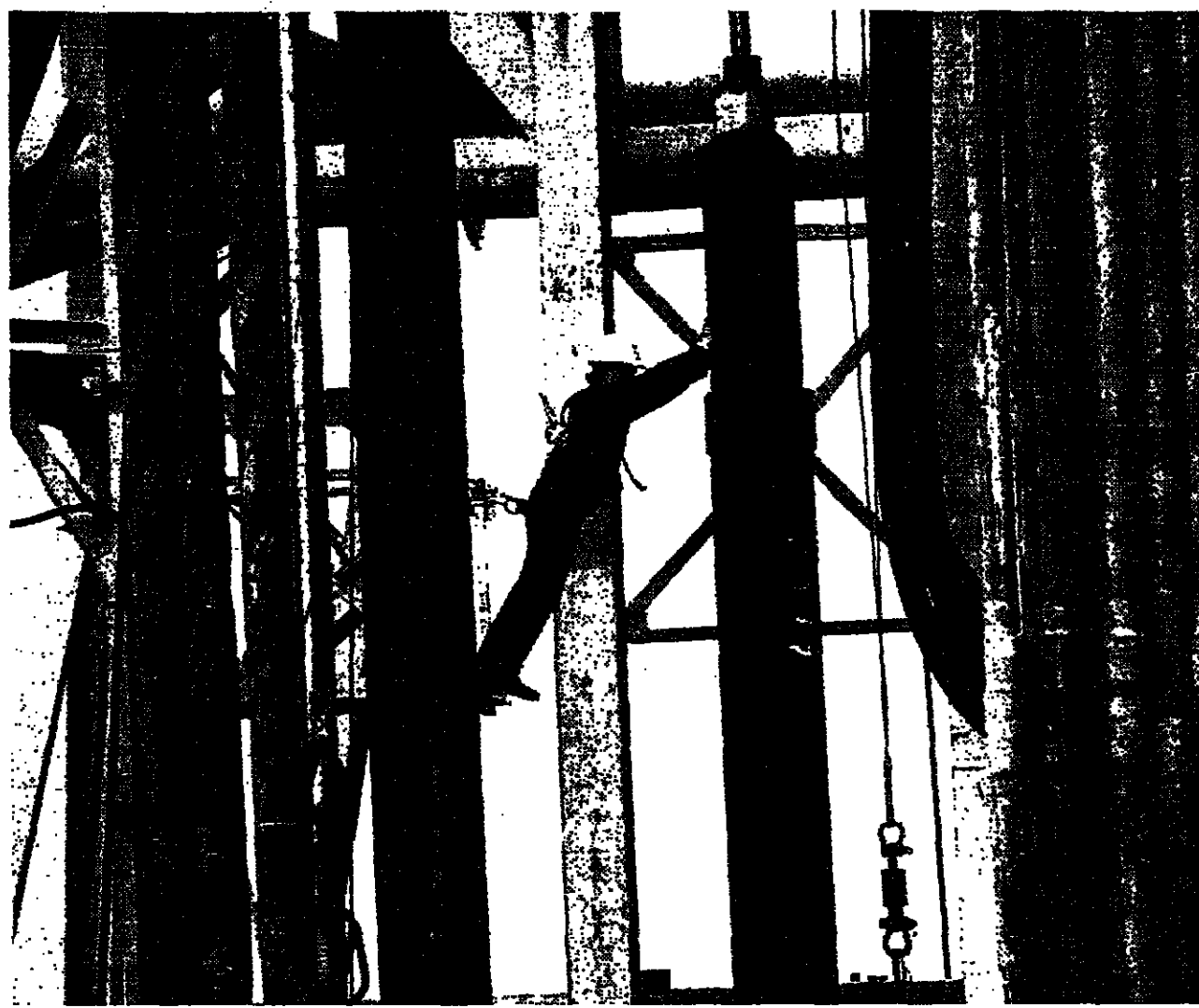
Almost every western oil company is looking for a way into the USSR, either through joint infrastructure projects or for virgin exploration. But the negotiating process is tortuous and few deals have successfully been concluded.

The planned signing of the European energy charter this week could improve access for western companies to the abundant resources of the USSR, but the way it will work is still unclear. The energy charter is the brainchild of Mr Ruud Lubbers, the Dutch prime minister, who has persuaded 35 countries to sign up with the aim of making western technology available to the energy sector in the USSR and eastern Europe, and of encouraging foreign investment designed to help regenerate the countries' economies.

However, the disintegration of the USSR and moves by the republics to extend their control over local energy production have made it uncertain whether the charter will even be signed by the USSR as a whole. More concrete measures in the charter such as treaties on hydrocarbon use, nuclear safety, energy efficiency, and the environment as well as a procedure for solving disputes may have to wait some time before being implemented.

The USSR supplies the west with between 1.5m b/d and 1.7m b/d of crude oil and delivers about 16 per cent of western Europe's gas consumption - excluding the UK. Gas sales have not dropped off in the way that those of oil have, and the USSR's importance as a gas supplier is set to become as great as its oil market clout. The Soviet Union contains 40 per cent of the world's proven gas reserves and, along with Algeria and Iran, will be the major supplier to western Europe in coming years.

Within Europe, the UK, Norway and the Netherlands hold the bulk of discovered gas supplies and some deliveries are made across national borders, but the European Community is still far from liberalising its internal gas market. Mr Antonio Cardoso e Cunha, the EC energy minister, is keen to promote competition in the



The Shell production platform and loading buoy on the Kinnwade oilfield in the North Sea

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European gas industry, but faces entrenched opposition from established suppliers.

Few countries - the UK is a notable exception - have introduced any measure of competition into gas supply which remains the domain of large established monopolies. The EC has now adopted a piecemeal approach to try to prise apart the market power of the monopolies which could result in full third party access - the opening up of the European gas transmission grid to all-comers - by late in the decade.

Privatisation of British Gas in the UK five years ago opened up the market to a certain amount of competition, but the government is still trying to encourage more rivals into the industry. It is currently negotiating sweeping changes to British Gas's business in a round of talks due to be completed by Christmas.

The future of the European gas industry is crucial to the Community's overall energy policy - above all its environmental objectives. Gas is fast becoming the fuel of choice in many European power station projects because it is such a clean fuel.

With the European Commission debating the introduction of a carbon tax by 1993 of at first \$1 a barrel of oil, rising to \$10 a barrel by the end of the decade, gas is set to retain its pre-eminence.

Oil producers have, understandably, fiercely resisted the imposition of a carbon tax, but companies will have to face increasing calls for cleaner fuels as the environmental lobby gathers pace around the world. For this reason, many of the multinational oil companies are stepping up their efforts actively to explore for gas as well as for oil - gas was traditionally viewed as a waste product of oil exploration and was flared to get rid of it.

While there are few major oil discoveries left to be made in the UK sector of the North Sea, Mr Chris Fay, managing director of exploration at Shell UK, believes there are still large amounts of gas to be found. Discovered reserves in the North Sea now split half and half between oil and gas.

In their quest for oil and gas,

IN THIS SURVEY

- Oil prices: "all eyes on Boris"
- Growth in capacity: slaking the world's thirst
- Opec: moderates hold sway
- UK gas: therm wars loom
- European Community: nudge towards the free market
- US gas: clean air laws may be vital
- North Sea prospects: sweep of a dustbin and brush
- Price volatility: it's safer to hedge
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- Related surveys

the majors are moving away from more mature areas such as the North Sea and into more far-flung corners of the world. This so-called frontier policy sees Big Oil operating in Vietnam, Colombia, Pakistan and other relatively undeveloped regions.

Indeed, many observers are heralding a new era in the oil industry which will see the majors being invited back to some of the Opec countries which nationalised oil assets more than 10 years ago. Opec producers desperately need western capital to complete ambitious capacity expansion programmes in the next three years. As a result they will need to turn towards the big oil companies again with the offer of joint ventures and partnerships.

At the same time, producers are looking for secure outlets for their crude, which has led them into discussions about alliances with downstream companies over the use of their refineries.

The Gulf war also led to unprecedented talks between producing and consuming countries over market technicalities. While these are unlikely to produce concrete results, since so many diverse interests are involved, they have created more of a co-operative environment than the industry has seen for a decade.

Anthony Robinson, Eastern European Editor, on how the Soviet oil and gas industry is adapting to market economy conditions

Investors get the red carpet

ONE OF the greatest absurdities of the old Soviet economic system was the way it discriminated against the producers of real wealth - particularly the oil and gas industry which has long been the main source of hard currency earnings.

By the same token, however, liberalisation of internal prices, decentralisation and the development of markets should increase the purchasing power of producers and open the door to greater foreign investment.

Thus far, confusion over the shifting locus of political authority, fundamental legal and contractual difficulties, the breakdown in old supply relationships with monopoly producers of pumping, drilling and other equipment and the increasing difficulty of providing food, housing and other basics to oil and gasfield workers has led to a continuing decline in oil production and exports and frustrated expansion of the gas industry.

In the first quarter of 1992, however, the Russian parliament is due to examine a new draft law on the oil and gas industry which is currently at an advanced stage of preparation by 22 working groups of Soviet and international oil and gas industry experts. Announcing this at an oil and gas seminar in London last week, Mr A. S. Tishchenko, director of the leading industry research institute, said the new legislation would "establish a legal basis for the functioning of the oil and gas industry under market economy conditions".

The new legislation has been prepared with a careful eye on foreign practice and is designed to attract large-scale foreign investment. This will be needed to modernise production of oilfield equipment, introduce and operate the latest technology, especially in geologically or chemically complex formations and generally repair the ecologically disastrous and wasteful practices which have severely damaged many, if not most, Soviet production areas.

There remains a danger, however, that a tax regime designed to attract foreign investment will face populist amendments in parliament from those deputies who still equate foreign investment with colonial exploitation.

Without such foreign investment, however, there is little chance of reversing the recent sharp decline in oil output which fell from a peak of 62m tonnes, or 12.5m b/d in 1988 to an estimated 10.4m b/d in 1991. Production over the last quarter of the year alone has been running at around 10m b/d, according to estimates by Morgan Stanley.

In volume terms official Soviet figures put 1990 oil production at 570m tonnes of oil and condensate from 169,000 wells, together with 748bn cu metres of gas.

While oil production fell an estimated 9.6 per cent in 1991, domestic consumption dropped by an unexpectedly low 3.5 per cent. The sustained level of domestic demand was partly because oil was used as a substitute for coal during a coal strike early in the year, partly because domestic oil prices have not kept pace with inflation and partly because of hoarding.

Under these circumstances, the burden of lower production has fallen on the export sector with a decline in exports from 3m b/d in 1990 to an estimated 2.2m b/d in 1991.

Given a further sharp contraction of around 15 per cent in domestic economic activity next year, domestic oil consumption should fall sharply as production at energy-intensive defence and other plants is scaled back and higher prices take effect. But production is also expected to fall by another 1m b/d next year, so the exportable surplus is likely to decline further to between 1.6m and 2m b/d, Morgan Stanley predicts.

According to Soviet experts, the main reason for the decline in oil production is the increasing proportion of production from fields with complex geological and geographical conditions.

Production from the bigger, simpler and older fields has been steadily dropping. Between 1975 and 1990 average well production rates dropped from 22 tonnes to 10 tonnes



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Smoke billows out of factory chimneys in Leningrad, but there has been a sharp decline in output from the world's largest oil producer and exports have plummeted

OIL AND GAS INDUSTRY 2

OIL PRICES

'All eyes are on Boris Yeltsin'

AS WAR broke out in the Gulf in January this year, world oil prices experienced their largest-ever daily fall of \$8 to \$20 a barrel for Brent North Sea crude oil, confounding predictions that the fighting could push oil over \$50 a barrel or higher. Since then, the market has remained at more or less this level, with a few short-lived gyrations upwards and downwards.

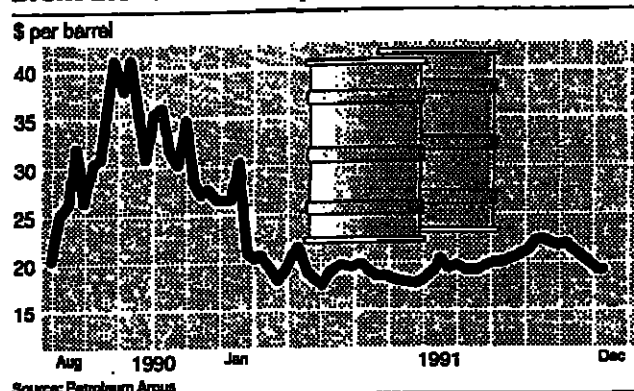
Since the Gulf war, 11 producers in the Organisation of Petroleum Exporting Countries (Opec) have been pumping oil flat-out to cover any shortfall that could arise from the lack of Iraqi and Kuwaiti oil in the market. Producers have been stretched to meet demand which - albeit stagnant in the west - has been rising in south-east Asia and this has kept prices fairly buoyant.

In addition, output from the UK sector of the North Sea has been depressed while companies perform major maintenance work and production from the Soviet Union - the world's largest oil producer - is in decline. Soviet output has dropped by some 2m barrels a day (b/d) in the past two years as the sector has experienced technical difficulties and is currently around 10m b/d.

Indeed, in the past six months the market's focus has shifted from Opec policy to the situation in the Soviet Union. Declining Soviet production and a drop in exports to the west, or even a halt in exports altogether, has obsessed the oil market - particularly in the wake of the August coup.

When Mr Boris Yeltsin, president of Russia, announced the suspension of all export

Brent blend crude oil price



Source: Petroleum Argus

licences for oil in mid-November, traders, fearing the worst, pushed oil prices up by about \$2 a barrel. But the market still remained confused about exactly what the action meant and prices later slipped back.

If exports from Russia - which produces 50 per cent of Soviet output - were to grind to a halt, prices would soar since other producers are currently stretched to full capacity and would find difficulties in picking up the slack. The Soviet Union exports some 2.7m b/d with about 1.5m b/d destined for the west and the rest directed at eastern Europe.

Russian exports have slipped in recent months - the International Energy Agency, the west's oil watchdog, estimates that they fell by 800,000 b/d in the first eight months of the year after output dropped from 10.6m to 10m b/d. The IEA expects production to fall further by 9 per cent by next February to 9.7m b/d.

Over the longer term, Mr Brian Sweeney, at the manage-

ment consulting group, Arthur D. Little, believes the Soviet Union will play a much greater role in oil pricing. "In two years' time, the Soviet Union will be much more sophisticated about the market and over a decade, it could prove a moderating force on prices." Meanwhile, prices are likely to rise this winter. "All major markets are well stocked with winter heating fuels," says Mr Joe Stanislav, oil consultant at Cambridge Energy Research Associates, "but now the market is looking to the winter weather - will it be friend or foe? And all eyes are on Boris Yeltsin, god of incremental Russian supplies. The market's anxieties are further heightened by uncertainty over Iraqi and Kuwaiti supplies and economic growth, or more accurately, the lack thereof."

It is still not certain what will be the effect of Mr Yeltsin's November decree. Loadings are so far taking place as usual at Soviet ports and it would, in any case, take

at least three weeks for any halt in exports to take effect. But the market remains extremely anxious about any disruption.

The weather this winter in the west will be an important factor in directing prices over the next couple of months. Mr Stanislav believes that November oil prices, artificially buoyed by fears over Soviet production, were at least \$2 a barrel higher than dictated by market fundamentals.

He expects prices to rise by \$1 to \$2 from the current level of some \$22 to \$23 a barrel for Brent this month as the colder weather sees companies drawing down their oil stocks. However, if the weather this winter were normal or warmer than usual, that could keep prices low. Many observers are fairly sanguine about price levels until February next year when - barring unforeseen circumstances - they could weaken substantially as demand moves into a seasonal decline and producers continue to pump oil flat-out.

By the second quarter of next year, production from Kuwait will be higher and Iraqi crude could start to reach the market. Kuwait's oil minister said recently the emirate is currently producing 500,000 b/d and plans to increase output

by 50,000 b/d a month up to a level of between 1.5m b/d and 1.7m b/d by the end of next year.

At the same time, Iraq has said it could export 1m to 1.5m b/d if sanctions were lifted and Baghdad is confident it will be capable of producing its full Opec quota of just over 3m b/d by the second half of next year. Baghdad is currently resisting a plan agreed by the United Nations to allow it to export \$1.6bn-worth of oil to earn cash for humanitarian needs. The regime believes the plan to sell the oil through UN auspices will give the body too much influence over its internal affairs and there are even reports it has been burning crude rather than agree to the plan.

But the uncertainty over Iraq's return to the market and the internal wrangling it will create inside Opec is a worry hanging over the market for early next year.

Opec faces some tough negotiating if it is not to see oil prices eroded next spring, but disruption in the Soviet Union could come to the organisation's rescue if exports drop enough to buoy prices and make way for a return of Iraq to the market.

Deborah Hargreaves

Deborah Hargreaves on the mood inside Opec

Moderates hold sway

THE GULF War did much to change the fragile balance of politics in the Middle East - it also shook up the shifting coalitions inside the one of the world's most political bodies: the Organisation of Petroleum Exporting Countries.

In the aftermath of the Gulf war, Opec has emerged as a more conciliatory body than it was before as Saudi Arabia has increasingly asserted its dominance over the oil producers' cartel. While Iraq remains muzzled and internationally ostracised - it will not agree to a United Nations plan that would allow Baghdad to export a limited amount of oil while sanctions remain in place - and Kuwait is still getting its oil industry back on its feet, Saudi Arabia is exerting moderation over the fractious organisation.

Opec policies have, for the past few years, been dictated by the constant attrition between Iraq's notorious price hawks and the furiously over-producing Kuwaitis. The Iraqi military threat became increasingly pressing in meetings running up to the Gulf war when delegates accused Kuwait of over-production which was depressing prices.

The Gulf war changed all that - prices soared overnight when Iraq invaded Kuwait, touching \$40 a barrel in late 1990. But the ability of the organisation to pull out all the stops to meet consumer demand calmed the market and meant that prices actually experienced their largest ever daily fall at the outset of fighting.

It was chiefly Saudi Arabia's ability to boost output from its Opec quota of 5.4m barrels a day (b/d) to over 8m b/d that quelled market fears of a supply shortfall. Most producers managed to raise production to close to capacity - this brought about another important change in the balance of power within the organisation since most countries had previously been coy about peak capacity levels.

All of a sudden, more light was cast on the negotiating process and, more importantly, the smaller countries recognised Saudi Arabia's massive market clout. At the same time, Saudi Arabia's military partnership with the US in the Gulf war made the kingdom more sensitive to President Bush's need for moderate oil prices to pull the US out of recession.

The first Opec meeting after the war confirmed the body's new moderate direction: production levels were kept informal and producers were all asked to cut back by 5 per cent. Mr Mahdi Vazir, Opec watcher at Kleinwort Benson in London, remarked: "For the time being, the US is the 14th member of Opec."

One of the nations to gain most from the new direction inside Opec is Iran. Mr Gholamreza Aghazadeh, Iran's oil minister, had long been looking for a bigger say inside the organisation as well as to escape its historical parity with Iraq in production quotas. Tehran's neutral stance in the Gulf war allowed Mr Aghazadeh, a traditional price hawk, to enjoy a closer relationship with Mr Hisham Nasser, the Saudi oil minister. This was cemented in May this year, when Mr Nasser became the first Saudi oil minister to visit Iran in 10 years. Key policy decisions have often been decided in closed meetings between the two ministers.

But the relationship has not been totally harmonious as Iran's pressing economic problems are forcing Mr Aghazadeh to continue to speak up for higher prices. His key concern is for the second quarter next year when he fears a price collapse may be precipitated if producers do not restrict themselves to their production quotas.

Saudi Arabia favours a more informal approach to production and has repeatedly called for voluntary cuts in output. In addition, it insists that the quota system is not based on realistic levels and should be much closer to actual capacity figures.

Mr Nasser has not been shy of repeating his intention of never cutting back to 5.4m b/d again - Saudi Arabia's Opec

quota - and his insistence that Saudi Arabia will not be a swing producer. This caused a row at a recent Opec meeting when Mr Nasser threatened to leave the organisation - intensely annoying his Iranian ally. No-one takes his threat seriously, but it does highlight a possible row that could be brewing over next year's production levels.

Saudi Arabia has traditionally had a more rosy view of the market outlook than some of its fellow producers and its demand forecasts are always optimistic. However, if production from the Soviet Union drops further this winter and if the weather is colder than usual, the organisation could be saved from some tough negotiations over production levels. This is clearly what the Saudis are banking on.

But other smaller producers such as Nigeria and Algeria could be the Iranians in pushing for a return to production quotas which essentially mean a large cut for Saudi Arabia and only moderate reductions for other countries.

Saudi Arabia could be willing to cut to about 7.5m b/d, but is unlikely to accept any further reduction. The kingdom will, in any case, face a major maintenance programme next year which could affect some production.

Five producers - Algeria, Nigeria, Indonesia, Libya and Gabon - have formed a splinter group within Opec to discuss the price differential between their sweet, light crude oil and the heavier oils produced by others in the organisation. They insist current talks are focused on co-operation between themselves and are largely technical, but there are fears they could form a break-away group.

Nevertheless, Opec's hold over the world oil market has diminished now that oil is traded on international futures markets and would be weakened even further if it were to split apart.

The diverse coalition has weathered many storms in the past and has usually emerged unscathed. Its future is probably as an important talking shop rather than as a dictator of world oil policy.

Michael Bond on the growth in capacity

Opec aims to slake the world's oil thirst

MOST EXPERTS agree that the world's thirst for oil will grow substantially in the next decade. Many mature fields will soon run low, unleashing an intensified scramble for new fields and to improve the yield of existing ones. Most of this growth will occur in Opec countries, because costs are lower and Opec nations have the largest reserves.

Opec today produces about 22.5m barrels a day (b/d), only 38 per cent of the world's 60m b/d; the Opec Middle East contributes barely 25 per cent. But of the world's proven reserves of one trillion barrels (45 years at present consumption), 77 per cent lie in Opec countries, and 65 per cent of these are in the Opec Middle East.

"Oil resources have never been scarce and are unlikely to be so in the next decade at least," says Sheikh Ahmed Yamani, now chairman of the Centre for Global Energy Studies in London. "What actually causes concern is the fact that capacity [maximum potential production] is either inadequate or too great."

Capacity should be, he recommends, about 10 per cent

above expected production.

During 1991, with Iraq and Kuwait out of production, Opec nations have been operating at 97 per cent capacity, that is to say with only 3 per cent spare capacity rather than the 10 per cent recommended by Sheikh Yamani. "This tight situation," says Opec's Dr Ibrahim Ismail, "is becoming alarming, since any supply disruption may lead to a crude shortage and consequently a sharp rise in crude prices." And Opec's producers have learned the inverse side of supply and demand: that rising prices shrink demand.

By 1995, however, Dr Ismail estimates that Opec will produce 26m b/d, with a spare capacity of 24 per cent. By 2000 it will produce over 32m b/d, with a spare capacity of 22.5 per cent - similar to its 20-26 per cent range during 1988-89. But here the similarity ends: whereas total Opec capacity was about 47m b/d from 1984-90, it is expected to rise to 54m b/d in 1995 and 58m b/d in 2000, increases of 26 per cent and 41 per cent respectively.

To provide for this enormous capacity rise, Dr Ismail notes that "ambitious expansion programmes" will be undertaken by Opec members. This additional spare capacity "will be adequate to stabilise the oil market and keep prices at a moderate level," he adds.

"When there was a lot of capacity, no-one wanted it," says Mr Philip Stanislav, head of the oil industry division at the International Energy Agency. "Still, we remain confident there'll be enough to meet demand." In fact, he adds, there may be "a tendency to overinvest."

Mr Robert Esser, a senior consultant at Cambridge Energy Research Associates, also predicts that "supplies will increase rapidly, most notably in Opec and Gulf countries." The biggest surge, he says, will be the return to capacity in Kuwait and Iraq, but unlike Opec, he feels there will be a 3m b/d increase in non-Opec countries from 1988 to 2000, particularly in the UK, Norway, Brazil and Mexico. In the UK alone, he adds, the discovery of "larger than expected fields such as Nelson, Peterhead and Scotford, with over 400m barrels each," will bump up production.

Among Opec members, only Ecuador will not add to present sustainable production capacities by 1995. The largest single increase will be in Saudi Arabia, with a present sustainable capacity of 8.15m b/d, it will add 1.65m b/d by 1995 and another 1m b/d by 2000, an overall 35 per cent rise.

As with most countries, Saudi Arabia's increase will be based on new discoveries, water pumping and other "enhanced recovery" techniques to augment production of existing fields. In Iraq and Kuwait it will also include restoration of oil installations and wells damaged during the Gulf War. Of the investment needed, \$2.17bn would go to Saudi Arabia and another \$10-15bn to Iraq, primarily, says Opec, because the cost per barrel to increase capacity is lowest there.

"It is sometimes more economic," Dr Ismail says, "to develop new oilfields rather than invest in mature fields, in order to maintain or reduce the rate of decline in production. In other cases, it may be

more beneficial to maintain a mature oilfield using enhanced recovery techniques or additional drilling, rather than develop a new oilfield, especially when the latter is in a remote area, small in size and/or relatively deep."

But "aggressive reservoir management," says Mr Esser, will also increase production totals. Not only were some fields postponed due to low crude prices in the mid-1980s, but total recovery in others is likely to be higher than was once expected.

Expanding capacity is expensive: it costs about \$10,000-15,000 for every barrel a day that is added to sustained capacity. Thus, Opec estimates, enlarging 1995 capacity by 4.65m b/d will cost \$50-77bn. The Centre for Global Petroleum Resources has similarly estimated that Gulf producers alone need about \$70bn to increase their net capacity by 5m b/d.

"The problem of raising the required finance," says Dr Ismail, "is a major task for Opec member countries, almost all of which are overburdened by external debt." The heavy investment needed to bring new oilfields on

Producers are making overtures to cash-rich companies

stream is further crimped by the \$100bn necessary to repair Kuwait and the even greater amount needed for Iraq.

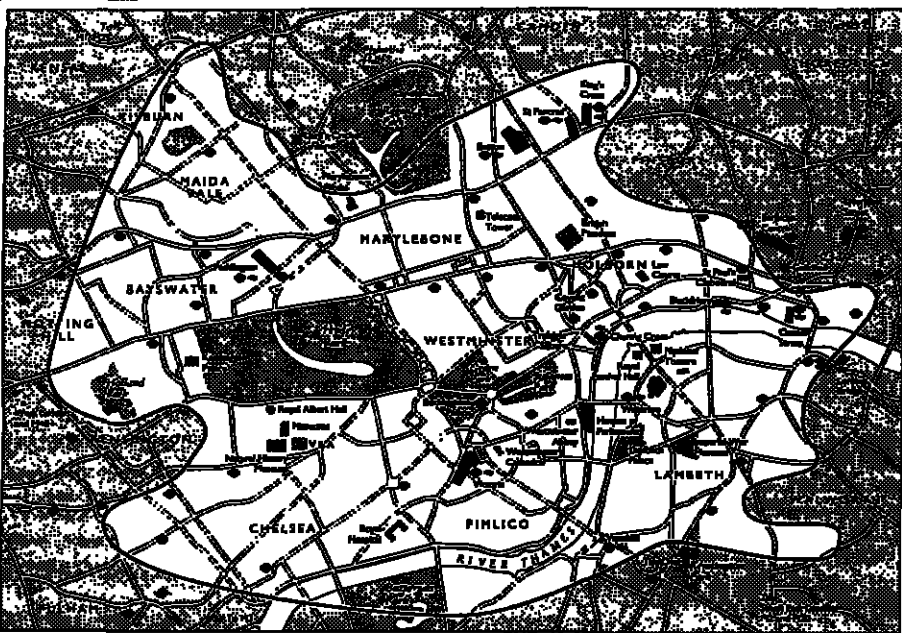
There is not enough money in oil-producing countries, says Sheikh Yamani, to pay for the exploration, drilling and facility and pipeline construction to bring new fields on stream. "It is a vicious circle that can be broken if the oil companies are willing to provide investment funds."

But since the catastrophic oil nationalisations of the 1960s and early 1970s, the major oil companies are justifiably reluctant to place themselves twice in the same trap. Although the dismantling of the concessionary system was a historical inevitability, the Sheikh notes, BP lost over 70 per cent of its crude supply, Gulf and Mobil about 60 per cent, and Shell nearly half.

Caught in a squeeze between the prospects of lowered production and the lack of cash to expand it, fiercely nationalistic Algeria has reluctantly offered for sale part of its Hassi Messaoud fields; other producers as diverse as Venezuela, Nigeria, the Soviet Union, and even implacable Iran are making overtures to cash-rich companies.

Sheikh Yamani says for a company to invest in production ventures "it must have considerable faith in the political stability of the producing country and the willingness of its government to honour agreements." If that exists, says Mr Alfred Decane, Texaco chairman, "there need be no conflict between the oil operator's control of his business and the host nation's responsibility for its resource patrimony."

With both Opec and non-Opec producers hustling to increase capacity, will the world face another oil glut, forcing down prices, and leading to later constraints on production? It is unlikely, say the experts, but they acknowledge it is easier to expect capacity than to ensure it will be sold.



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مكازم الأحول

The threat to the monopoly power of British Gas

Therm wars loom

THE UK gas industry is currently in a state of flux as nascent competitors to British Gas seek to expand their customer base and the government tries to break the monopoly power that the dominant utility still retains over large parts of the market.

The UK industrial gas market has been open to companies competing with British Gas since the utility was privatised in 1986, but few real alternatives to British Gas have emerged. Now, the government is planning to throw open household gas supply to British Gas rivals by 1996.

Industry changes have presented key opportunities for British Gas competitors to come forward - these tend to be the large oil companies which have access to gas as part of their oil discoveries. But some foreign gas suppliers have shown an interest in the UK market and a couple of the newly-privatised regional electricity companies are diversifying into gas supply.

However, one of the main drawbacks to the development of real competition has been the lack of available gas supplies for rivals. The long-term nature of investment in new gas fields means that British Gas has bought up most of the available supplies up to the middle of the decade. Even the large oil companies have contracted whole new fields to British Gas.

This has meant that competition has developed more slowly than the regulators and government would like. An investigation by the Office of Fair Trading this year found that new suppliers are unlikely to achieve more than a 4-5 per cent share of the market in the next few years.

In a bid to free up some gas supplies in coming years, the government ruled in 1986 that British Gas could buy no more than 90 per cent of gas from new fields. At the same time, Mr James McKinnon, director-general of gas supply, the industry regulator, called on the company to free up some of the supply it had already contracted to take.

British Gas last year introduced a series of swap deals which allowed gas to rivals in return for them swapping gas back in two years' time when their own supplies become available. But Mr McKinnon criticised the plan, saying it did not go far enough and discriminated against companies without supply to swap back at the end of the two years.

In a sweeping report published in October, the OFT has now recommended that British Gas sell off large amounts of gas to competitors which it has already contracted to supply to industrial customers. In effect, it means auctioning off some of British Gas' supply contracts.

The OFT wants British Gas

to auction off some 7.5bn therms of gas to competitors in the next four years compared with the 500m therms so far made available under the gas swap scheme. This would reduce the company to a 25 per cent share of the industrial gas market - the OFT has pointed out to British Gas that the Fair Trading Act classifies any company with more than a 25 per cent share of a particular market as a monopoly.

British Gas is now involved in tough talks with the OFT over this recommendation and over the proposal to hive off its pipeline division into a separate

"What happens if customers go without gas because of a glitch in the system?"

rate company and open up the domestic market to competitors.

The company has to agree on a method to implement these recommendations by Christmas. Otherwise, it would face an inquiry by the Monopolies and Mergers Commission which could impose even more stringent measures on it.

When he released the report, Mr Peter Lilley, trade and industry secretary, said: "The government is committed by early release of substantial supplies by British Gas would have major benefits for industrial and commercial customers."

The government has since passed legislation that lowers the threshold at which competitors can supply gas to the UK market - opening up a much larger part of the industrial and commercial market to rival gas suppliers. Up till now, industrial customers have been required to use 25,000 therms of gas a year before being able to choose a rival supplier.

The new legislation, however, reduces this threshold to 2,500 therms, meaning offices and commercial premises could now have a choice of supplier. Large household customers use about 600 therms a year and it will not be until 1996 that this lucrative section of the market is open to competition.

British Gas is arguing forcefully that many of the consequences of the OFT report have not been thought through. Mr Robert Evans, chairman, recently warned about the dangers to gas supply if British Gas is forced to implement them.

He said that hiving off British Gas' 260,000 miles of pipelines into a separate company could mean customers are charged more for gas if they live in the south of the country rather than in the north, nearer the North Sea gas fields. At the same time, he questioned British Gas' continued investment in research

and development in its UK home business if it were not to preside over it in the long term.

Mr Evans' negotiators are currently trying to convince the OFT of these arguments, but the OFT has indicated it is prepared to accept a certain amount of disruption to the market if true competition is to be achieved.

However, competitors themselves were almost as surprised by the OFT report as British Gas was - oil companies are extremely cautious about buyers for their gas and have preferred to sell it in large loads to British Gas. In addition, the rise in demand for gas from UK power stations has increasingly tied up supplies.

Observers say that it is not enough for British Gas to relinquish market share: rivals must also take a more imaginative approach to marketing their gas.

Mr Jonathan Stern, gas expert at the Royal Institute for International Affairs, is sceptical of competition for its own sake and says there is a real danger for supply if British Gas' domestic monopoly is eroded.

"These issues are social and political dynamite. Can you imagine what happens if domestic customers go without gas for even a short amount of time because of a minor glitch in the system?"

Deborah Hargreaves

THERE IS a case for declaring October 29 an EC-wide public holiday - European Gas Day, perhaps - which would probably be celebrated by natural gas consumers and greeted with curses by the Community's big gas monopolies.

On October 29 1990, Mr Antonio Cardoso e Cunha, the EC energy commissioner, announced in Luxembourg that ministers had agreed in principle on the gas transit directive, which should make it easier for gas utilities in one country to transport their gas through pipelines in neighbouring member states.

It was a long struggle for the Portuguese commissioner. A parallel electricity transit directive was voted through by energy ministers in May 1990, but the gas measure was virtually opposed by Germany and the Netherlands - home, respectively, to Ruhrgas and Gasunie, two of the EC's most powerful gas companies - and in the end adopted against their will.

In the process, according to the industry, the commissioner won support for the proposal by indicating that the directive was not the first step towards a European "common carriage" system, which would grant all-comers access to energy networks.

Exactly one year later - October 29, 1991 - Mr Cardoso e Cunha again addressed the EC energy ministers in Luxembourg. The Commission was proposing a three-step approach to the completion of the single market in gas and electricity and third party access to energy networks. Step one, he told the ministers, had already been unveiled: three directives on price transparency, electricity

transit and gas transit.

Such a combination of cajolery and sleight-of-hand is characteristic of Commission tactics in many sensitive areas of EC policy-making. But few areas are more sensitive than energy, and Mr Cardoso e Cunha is justifiably proud of the progress he has made since taking on the portfolio three years ago, in nudging one of the most heavily entrenched and monopolistic Community industries towards

A combination of cajolery and sleight-of-hand characteristic of Commission tactics

the free market.

Hardly mentioned in the original single market programme - perhaps an indication of its sensitivity - liberalisation of the energy sector is vital to the establishment of a genuine internal EC market, according to many Commission officials. As one puts it: "How can you say you have an internal market if a fertilizer producer in Italy - even if you've broken down the barriers to the supply of fertilizers between member states -

But Mr Cardoso e Cunha now faces his greatest challenge. There is no consensus on third party or open access. The expression "common carriage" has been quietly dropped from the European Commission's agenda on the grounds that it implied that outside consumers might have their gas supply cut off in favour of new clients.

The bulky report on third party access by committee of member states, consumers and industry, published in May, listed of "appreciable divergent points of view" among the industry representatives and "major differences of view" among the gas professionals.

For example, Europeans, which represents the EC industry, believes that open access could jeopardise security of supply, lead to the collapse of the important take-or-pay contracts, which it claims secure the funding of large infrastructure projects, increase gas prices and undermine the existing system by replacing it with creeping regulation and legal differences.

By contrast, Cefic, which speaks for the EC's chemical industry - a major energy user - says gas prices will fall as new gas companies are encouraged into the open market, with obvious benefits for European industry and the EC economy.

Faced with such a lack of consensus, the European Commission decided to follow its original instinct on liberalisation of the gas market and push on towards open access. Indeed, to the anger of the industry, which claimed its technical objections were being ignored, Sir Leon Brittan, the competition commissioner, began to suggest that special legal powers could be employed, which would allow Brussels to adopt legislation to break up energy monopolies - a so-called Article 90 directive.

Britain backs the EC's strong line, but Germany and France want the status quo

without having to ask member states approval.

Since the summer, however, the run-up to last week's crucial Maastricht summit of EC leaders has made the European Commission nervous about upsetting the member states. On this occasion, Britain, which has already introduced a measure of open access through privatisation of its energy utilities, is in favour of the Commission's strong line, but Germany, France, the Netherlands and Spain all want to maintain the energy status quo.

So, instead of submitting formal directives to the energy

ministers on October 29, Mr Cardoso e Cunha tentatively outlined his three-stage plan for opening up the market.

It will have disappointed the liberalisation zealots in stage two, which should coincide with the opening of the internal market in 1993, large industrial users will be granted access to the gas networks. But full liberalisation will have to wait until 1996 at the earliest and the actual details will depend on the success of the second phase.

Formal measures will be submitted by the end of this year, but it seems unlikely that an Article 90 directive will be among them. That may not matter. The gas industry has already been rattled by the threat of a crackdown, and that may be enough to make it come quietly to its senses. Inevitably, the Commission succeeded in pushing through an ordinary directive encouraging open access. As one senior Commission energy official put it before October's meeting of ministers, "You can fight foot-bull headlong by increasing the number of policemen in the stadium. Or you can try to control headlong through social pressure - but it's still useful that the hooligans know the police exist."

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US GAS INDUSTRY

Clean air laws may be vital

NATURAL GAS producers in the US are hoping that new clean air legislation will do what low prices were never able to - convince American consumers to use gas.

The US, in many ways, is an energy company's dream - a vast land mass with far-flung cities and an temperate climate with a large need for fuel, both for transportation and heating. Its citizens consume more energy on a per capita basis than other industrialised nations.

But the gas industry has never been able to convince American consumers that natural gas is clean, inexpensive and safe and that supply can hold up during cold winters.

In recent years, the industry's fundamentals have been driven by the deregulation in the early 1980s which created conditions conducive to cost undercutting. Competition among interstate pipelines blossomed after the creation of an open access transportation system. And the steadily bidding process for 30-day spot natural gas supplies left prices extremely volatile and generally very low.

The last year has been particularly hard on wellhead producers. Exceptionally warm weather last December combined with surplus gas in storage to drive January's price down by 30 per cent and the erosion continued through the summer, when spot prices hit historic lows. July prices averaged just over \$1 per million British thermal units (Btu).

Furthermore, according to Mr Thomas Driscoll, an analyst at Salomon Brothers, the industry had expected to return to long-term premium price contracts but it has not been able to revert to that. "There's no need to buy at premium price because you can buy any quantity you want on the spot market. It would be

difficult for any buyer to prove it was prudent to pay 25 per cent above the spot market."

Mr Driscoll expects spot natural gas prices to average only \$1.30 to \$1.35 per million Btu in 1991. This compares with an average of \$1.46 in the second half of 1989 and throughout 1987.

Producers contributed to the pricing problem by maintaining production levels as they tried to push sales higher in an attempt to soften the impact of plunging prices.

The price collapse has not yet had the anticipated depleting effect on natural gas reserves. Partly as a result of technological advances, lower drilling levels have not resulted in a significantly lower level of available gas, although many analysts expect a supply shortage in the long term.

Mr David Biegler, president of Enserch, a Dallas-based diversified energy company, had harsh words for the industry at a natural gas conference in Dallas in October. He said the changes in the years since deregulation had led to a lack of pricing discipline, infighting, instability, uncertainty and lack of cohesive support.

"This is not a fragmented industry but an undisciplined one. It too often views itself as the innocent victim of external forces when in fact, it would benefit most by constant reminders that it is the victim of its own collective misjudgements and actions," said Mr Biegler.

The depressed prices have, in effect, driven most independent players out of the industry. Ten sellers now control about a third of production and 20 control half. But the damage has been far-reaching. Value Line rates the diversified natural gas industry at the bottom of its list of 98

Continued on Page 4

OIL AND GAS INDUSTRY 4

NORTH SEA OIL PROSPECTS

Sweep of a dustbin and brush

UK OIL output from the North Sea peaked late this year at over 2m barrels a day (b/d) from depressed levels earlier in the year as a heavy burden of maintenance work shut down oil platforms for longer than expected. Mr Colin Moynihan, energy minister, predicts a significant increase in production by 1994-95 as several new large fields come on stream.

But the recovery in oil production masks longer-term realities in the North Sea where oil is becoming harder to find and more difficult to produce.

"It would be a very big surprise to discover another Brent or Forties field now," says Mr Chris Fay, managing director of oil exploration and production at Shell UK, referring to the giant oilfields discovered in the 1970s. "It's like breaking a pane of glass: you pick up the big pieces first and then you get out the dustpan and brush and sweep up the shards."

Oil companies are having to become much more innovative and flexible in the way they exploit the small, dispersed oilfields they are now discovering. And Mr Fay's dustpan and

brush represent the satellite installations which are set up to link in small accumulations of oil to a much larger, manned mother platform.

But although companies have intensified their efforts to find oil, cash restraints this year have curbed some exploration programmes. Exploration drilling hit a record low last year when 171 wells were drilled in search of oil in the UK sector of the North Sea and the government confidently predicted that this hailed a new boom for the province. But by late August this year, exploration drilling had slipped behind last year's rate.

The decline in production this year, as a result of many companies' large maintenance programmes, curbed cash flow and meant that many had to cut their exploration and appraisal budgets. In addition, fierce storms swept the North Sea late in the year, forcing drilling activity to a halt.

By the end of November, completion wells drilled 130 exploration wells compared with 152 last year, according to Mr Simon Roper at Arthur Andersen Petroleum Services.

"There is still a lot of interest in a few specific areas," he says, "but the difficulty this year has been an upset in production."

Oil output has been depressed this year as North Sea operators face a double burden of maintenance on their existing production platforms. These were built in the

A new boom was predicted. But by late August, exploration drilling was behind last year's rate

early 1970s and were designed to last about 15 to 20 years. That is how long most companies expected their fields to last. However, since then, new technology has improved oil extraction which means platforms must continue to operate, while many of them are literally wearing out.

"The harshness of the weather offshore is much greater than anyone had anticipated," Mr Fay says. "Corrosion has been a big problem, and although these platforms

are in great shape, structurally, the working parts are wearing out."

In addition, in the wake of the Piper Alpha oil disaster in 1988 when a platform blew up, killing 167 people, companies are being forced to improve safety procedures and equipment in the North Sea. Many must install separate accommodation modules to provide a safe haven for workers in the event of a rig disaster.

The safety work culminates this year and next since companies must prepare a safety case for the Health and Safety Executive, laying out details of their safety measures and precautions. The government also requires all companies to install emergency shutdown valves - cited as crucial in the Cullen report on the Piper Alpha disaster - by early next year.

Shell's four platforms on the Brent field were shut for much longer than expected this year as the company completed a major overhaul. Analysts reckon Shell must spend some £1.2bn over the next seven years to maintain its North Sea infrastructure.

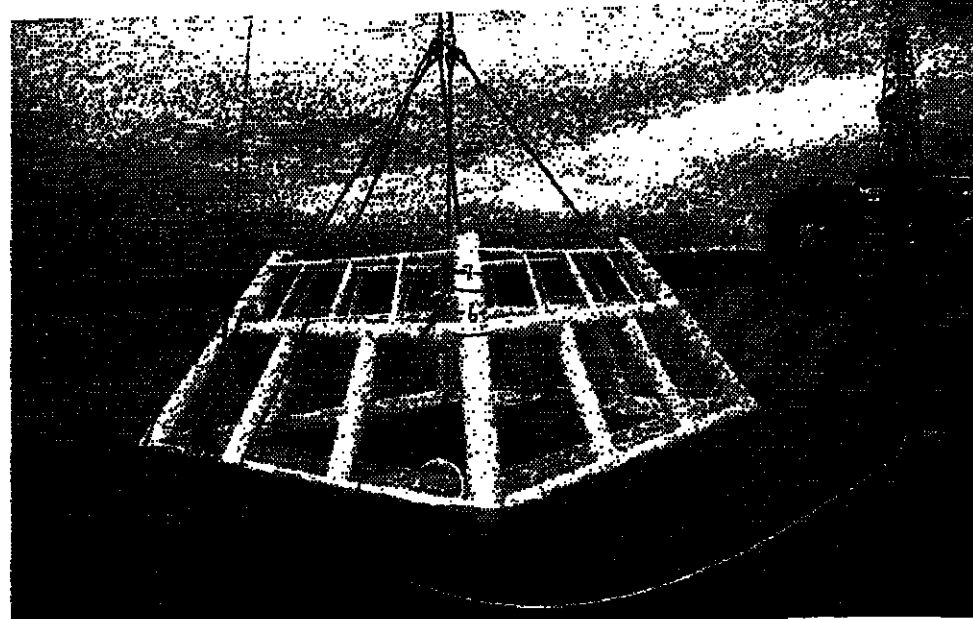
"We made the fundamental decision this year to start physically replacing things that were worn out instead of just maintaining them," Mr Fay explains.

Around 80 per cent of the men working in the Brent field are devoted to maintaining the equipment. But since saving money on maintenance is the key to lower operating costs, many companies are seeking to reduce manning levels.

With today's know-how, Mr Fay believes that almost the entire North Sea industry could be controlled from onshore if it were to be set up anew. Modern technology is making it possible to cut the workforce at existing small platforms while new satellite installations, which produce oil via a large platform, are fully automatic.

Shell plans to take the workers off two out of every three platforms in the southern sector of the North Sea in the next two to three years. "In 10 years, I could see the whole of the North Sea down to just a few manned platforms," Mr Fay says.

The move towards deman-



Cromarty Firth's wellhead protection structure for Texaco's Petronella subsea field

ning platforms can also make severely depleted fields economic to run again, giving them an extra five to 10 years' life.

While many of the older fields in the North Sea are reaching maturity, smaller fields containing up to 100m barrels of oil - as opposed to over 1m in the giant fields - are still being developed.

County NatWest, the Edinburgh oil brokerage group, estimates that 4.8m barrels of oil have been discovered in dis-

persed fields across the North Sea which will probably result in the development of 52 new fields in the next three years. The group points out that these overall reserves are more heavily weighted towards gas than previously with 50 per cent believed to be gas.

If a small new field is discovered close to existing infrastructure, very small accumulations can be developed and linked into pipelines and a nearby platform. Mr Fay reckons that within five kilometres

of an existing platform, an oil field as small as 20m barrels can be exploited by the use of subsea technology. The further the distance, the more oil a field must contain if it is to be economic to develop in this way.

The future of the North Sea probably lies in these small, disparate finds as well as the development of new technology to squeeze the most out of existing fields.

Deborah Hargreaves

Tracy Corrigan on reducing price volatility

It's safer to hedge

THE VOLATILITY of oil prices, whipped by the Gulf War, has finally convinced many oil consumers of the validity of hedging their exposure to oil prices.

Many companies have traditionally viewed derivative instruments as speculative, while bankers have urged the reverse position: that not to hedge exposure - to be totally at the mercy of changing oil prices - is actually the more speculative position.

The number, and range, of companies making use of derivative products to hedge exposure to the oil market has increased substantially. "Most hedgers are transportation companies," says Mr Neil Bresolin, head of derivative sales at Phibro Energy. "But the profile is changing. Even companies whose fuel costs are not so large a part of their budget have realised they can avoid a nuisance factor."

Nearly all European airlines and a few US airlines now use the market. European airlines were led by British Airways and KLM, which both successfully used the market in the late 1980s. But US airlines have been held back by fears of worsening their competitive position. No single airline is keen to hedge prices while its competitors do not, in case the market moves in favour of unhedged competitors.

In the US, trucking fleets have become active in hedging exposure to diesel prices, while some European shipping com-

panies also use the market.

But few industrial companies are active. For example, an industrial company which burns fuel oil to turn aluminium into widgets is far more likely to hedge exposure to aluminium than to oil.

Historically, most companies would budget according to economic forecasts.

"When companies set a budget for the next fiscal year, including forecast fuel costs, we can often sell them hedging below their budget level," says Mr Bresolin at Phibro Energy.

The growth of the market has also been assisted by the greater enthusiasm of US banks, among the main innovators in the market, which are now able to manage their risk on an open, rather than a matched basis, allowing them to increase the size of their books. Mr Brian Ford, head of risk management at Continental Bank, says they are now "allowed to hedge in a dynamic fashion, which has made pricing finer".

There are three main markets available for companies to hedge commodity prices: futures, swaps and options. The futures market offers standardised contracts listed on

such exchanges as Nymex, the New York Mercantile Exchange, and the IPE, the London-based International Petroleum Exchange.

Their greatest advantage is their liquidity; their greatest disadvantage is basis risk, which is the exposure to variance between similar, but not identical, markets.

Basis risk is particularly high in the oil market, where there are many varieties of oil

Swaps have boosted - the futures market

and only a few exchange-traded futures contracts. There is no contract in jet fuel, for example, so a proxy like gas oil is used. Jet fuel trades at about \$25 a ton more than gas oil, with a high in early 1989 of around \$50. During the Gulf crisis, that spread ballooned to an average of \$65 and a high of \$186. Airlines, banks and oil companies all suffered as a result, with one oil company believed to have lost \$100m.

Most companies prefer to hedge exposure in the over-the-counter market, which can pro-

vide them with specially tailored products which suit their needs and do not require active day-to-day management. Banks and some oil companies, including BP and Shell, offer oil swaps which allow companies to offset their exposure, including basis risk. The banks then manage the risk they have assumed, largely in the futures market. Consequently, the growth of the oil swaps market has boosted, rather than undermined, the oil futures market.

Technology devised in the interest rate derivatives market is also being applied to commodity derivatives, for example options, swaptions, caps and floors.

"Commodity markets are ideal for caps and floors, because there are long periods of price stability interspersed with sharp price movement," says Mr John Coulter, head of commodity swaps at J.P. Morgan. There is a greater bias towards options than interest rate derivative markets. He estimates a 50-50 business mix between commodity options and swaps at J.P. Morgan. When companies hedge interest rate exposure, he says around 85 per cent of business

is channelled through the swaps market and the rest through the options market.

There is also increasing use of range-forwards or participating forwards, so structured that there is no upfront premium, and exposure is limited to a range.

Meanwhile, the market in gas derivatives is still in its early stages. In the US, where it is most advanced, Nymex launched a natural gas contract in April 1990, which after a slow start is becoming increasingly actively traded, with average daily volume in November of 2,351 contracts.

But the number of potential users is smaller than in the oil market because of the "greater synergy between producer and consumer," says Mr Ford.

With gas, the greatest risk is location risk, because the method of transportation is through pipelines. There have been casualties, and dealers say the market has some growth potential.

The size of the OTC market in energy products is not easy to measure, since transactions are not recorded by a central body. Mr Ford, of Continental Bank, estimates that the global market grew from \$3bn in 1988 to \$15bn in 1990. He believes the market has doubled this year to around \$30bn.

The global swaps market, dominated by interest rate and currency swaps, is thought by the International Swap Dealers Association to total around \$3,000bn.

THE ENVIRONMENT

Risk of energy taxes

THE OIL industry has an impact on the environment at every stage of its operations - extraction, refining, offshore activities, transportation and sale at the pumps.

Globally, 850m barrels of oil are burned each year, producing 40 per cent of the carbon dioxide which is emitted into the atmosphere through the burning of fossil fuels.

The industry faces mounting pressures for a reduction in the use of oil to combat global warming, the so-called greenhouse effect. Oil, coal and gas are the fossil fuels producing carbon dioxide which is the main greenhouse gas contributing to climate change.

Mr Jeremy Leggett, director of science for Greenpeace International, the environmental pressure group, says that the great oil companies have to face up to difficult ethical questions. "Nobody - not even oil companies - will be able to do any serious business in a world falling apart as economies implode in the face of rapidly escalating global warming," he says.

There is now a big drive towards energy conservation in the industrialised countries. In June 1992 heads of state met at the Earth Summit (the UN Conference on Environment and Development), in Rio de Janeiro to draw up an international convention on global warming.

In the US, California has already adopted severe restrictions on vehicle emissions. These require progressive use of electric cars and alternative fuels in order to reduce petrol consumption and help solve the severe smog problems that plague major cities in the state.

The European Community has the objective of stabilising emissions of carbon dioxide, the main greenhouse gas, by the year 2000. This will be achieved by energy saving and discouraging the consumption of fossil fuels.

The EC Commission is actively considering the possibility of a carbon tax on fossil fuels. That could put \$10 on the price of a barrel of oil.

Europe's oil companies have pointed out the danger of Europe going it alone if the rest of the world does not take similar action. Such measures could have little effect unless the US, which burned 5m barrels of oil in 1990 and is the world's biggest producer of carbon dioxide, participated.

The European Petroleum Industry Association (EPIA) says higher taxes on energy use would have a wide range

of economic and structural effects on the economies of EC member states including output, employment and prices.

"Any unilateral actions and measures by the Commission could jeopardise the competitiveness of European industry and have serious repercussions on national trade balances," it states.

Without wide international agreement on energy taxes, there would be a large risk that unilateral measures could force energy-intensive industries within the Community to close down, says the association. At the same time, energy-using industries outside the EC could raise production to satisfy demand and thus increase total global emissions of carbon dioxide.

Europe emphasises its "strongest reservations" about any new tax on oil. It believes that research should be pursued to reduce scientific uncertainty about climate change.

"Unilateral actions by the Commission could jeopardise the competitiveness of European industry"

and to broaden the scope of possible policy responses to it. The transportation of oil is a big environmental danger area. This was underlined by the Exxon Valdez disaster in 1989 when 257,000 barrels of oil were spilled off the coast of Alaska.

However, according to the International Association of Independent Tanker Owners, total oil pollution was reduced from 1.5m tonnes in 1981 to 600,000 in 1989 and 45 per cent of this was connected with tanker operations.

International action has been taken to minimise oil spills at sea and to take swift and effective action should a spill occur. The International Maritime Organisation has agreed an international convention on oil preparedness, response and co-operation. Ships will be required to carry emergency plans for dealing with oil pollution accidents and national and regional plans will be drawn up. Countries will help their neighbours deal with oil spills by providing technical advice and equipment.

The North Sea and the English Channel are among the busiest in the world and tankers carrying 250,000 tonnes of crude oil are commonplace.

A report by the UK National Audit Office warned: "This volume of traffic and the

increasing age of many tankers represents a significant risk of a major pollution incident occurring."

The Department of Transport strengthened aerial surveillance in these areas but there was difficulty in producing hard evidence of oil offences, particularly at night.

Double hulls are required on new tankers under the US Oil Spill Act of 1990 to minimise the risk of spills when a vessel is holed. But this has aroused considerable controversy. Mr Torvard Rafjord, managing director of the International Association of Independent Tanker Owners, says this requirement can be counterproductive and actually increase the risk of pollution.

The International Petroleum Industry Environmental Conservation Association has distributed its own guide to contingency planning for oil spills. The General Council of British Shipping, representing 120 companies, has published an environmental code which covers oil. The UK Offshore Operators Association has produced its own set of environmental guidelines.

The oil companies have their own detailed environmental programmes which operate with the backing of the chief executives and boards to ensure compliance and "green awareness" throughout their organisations.

Procedures are laid down to ensure protection of the environment over a wide range of operations - emissions from refineries, laying pipelines, the impact of new plant on surrounding areas, darning of oil and the cuttings which spread on the seabed as a result of offshore drilling. Conoco, a subsidiary of Du Pont, has announced a programme of nine environmental initiatives. These include reducing toxic air emissions and hazardous solid waste by one third by 1993. With Southampton University it has pioneered a method of cleaning oily water from drilling cuttings in its offshore operations.

Mr Constantine Nicaud, president of Conoco, recently warned that unless top management gives priority to the environment the initiative would pass to "green" pressure groups.

"This could lead eventually to a threat against the continued viability of our business and a threat to economic growth and improvement in the standards of living of the world's population," he said.

John Hunt

OIL

The Commodity

IPE

The Exchange

Oil is the world's largest cash commodity, traded round the clock around the globe. As price volatility of crude oils and petroleum products increases, the financial risks inherent in the industry are becoming increasingly difficult to control.

Managing this price exposure efficiently has become essential in today's highly volatile markets. Participants are now turning in ever-increasing numbers to London's International Petroleum Exchange to protect themselves against adverse price movements in the underlying physical markets, which affords them greater control of business risk. The growing acceptance by the oil industry of futures as an invaluable hedging and pricing vehicle, and the importance of the Exchange's contracts in meeting these needs, are reflected in their continued growth.

The IPE provides contracts for Brent and Dubai crude oils, gas oil and naphtha futures, as well as Brent crude oil and gas oil traded options. Already, you can access IPE's futures and options contracts from 9.15 a.m. to 8.15 p.m. London time - non-stop trading for 11 hours every day. In addition, the Exchange is pleased to announce the advent of the unleaded gasoline futures contract early in the New Year.

The International Petroleum Exchange has built up a solid reputation for providing a secure and regulated environment with quality of service, efficient execution and price transparency. In recent years, the IPE has experienced significant growth in both trading volumes and open interest, confirming its position as the world's fastest growing energy futures and options exchange.

The IPE is a Recognised Investment Exchange under the UK Financial Services Act, and its contracts are cleared and guaranteed by the London Clearing House.



The International Petroleum Exchange of London Ltd.,
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US gas industry

Continued from Page 3
industries ranked for timeliness.

Meanwhile, a national energy strategy is still evolving.

After a wide-ranging energy bill was derailed last month, several senators said they would press for legislation that would concentrate on conservation and the use of domestic resources, such as natural gas. There is another glimmer of hope on the horizon for US gas producers. The industry may be an unintended beneficiary of the 1990 Clean Air Act. Under the terms of the act, US cities with the worst air quality must enact alternative fuel measures in the next decade.

According to Mr Driscoll, and many other observers, the two most significant opportunities for the industry are for increased use of natural gas at electric utilities to meet the acid rain provision of the Clean Air Act and higher use of natural gas as a clean burning fuel in vehicles.

The growing US environmental lobby tends to favour gas over coal and nuclear energy as a cleaner, cheaper source of energy. But it will still be up to the gas industry to stimulate demand.

Compressed natural gas is receiving more attention as an alternative to petrol, as local governments and businesses start looking at ways to

comply with increasingly stringent regulations. In California, which is implementing some of the strictest clean air rules, car exhaust is held responsible for about half of the smog in the state's cities. From 1994, new cars must be only half as polluting as current models.

It is expensive to convert cars from gasoline to compressed gas, but the big auto makers are developing cars built to run on compressed gas. A more serious problem is the lack of facilities at US filling stations despite the need for these cars to be refuelled at relatively short intervals. Substituting compressed gas for petrol in vehicles will probably become a viable option in the future, but it is unlikely to be of much benefit to the industry in the short term.

For the next few years, Mr Driscoll expects cut-throat competition to continue, with a gas surplus continuing to depress average year-round prices. However, he expects tighter supply/demand relationships to develop in the winter months which will allow peak prices to move gradually higher.

"In the long term, the supply won't be there because people simply aren't drilling," he says.

Karen Zagor
New York

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Trust	Price	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	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* Funds not SICR recognized. The regulatory authorities of these funds are Germany Financial Services Commission, Ireland Central Bank, Isle of Man Financial Supervision Commission, Jersey Commercial Relations Department, Luxembourg Institut Luxembourgeois.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar recovers on Fed move

THE DOLLAR finished unchanged on the day but above its lows after the Federal Reserve surprised the market by draining liquidity from the credit system, which some operators interpreted as a signal that there will not be an early cut in American interest rates.

The key overnight money rate - Federal funds - had been trading below the Federal Reserve's presumed target of 4 1/2 per cent. But thoughts of an immediate lowering of interest rates appeared to be ruled out after it drained funds by overnight matched sale purchase agreements.

The Fed's move attracted several large buyers into the market and with many operators short of dollars, a squeeze developed and forced the US unit up to DM1.8780, from DM1.8580 earlier and DM1.8785 at the previous close. The dollar was higher against the yen at Y128.60 from Y128.45.

Many dealers still believe, however, that a cut in the discount rate is likely later this year. Earlier in the day White House spokesman Mr. Martin Fitzwater said from a practical standpoint the recession does continue.

This followed a modest drop in housing starts in November which underlined most economists' belief that after the brief

respite during the summer, the US economy has fallen back into recession.

Further evidence of the policy makers' concern at the weakness of the economy came in a US newspaper report. According to the report, Mr. Alan Greenspan, Federal Reserve chairman, now believed tax cuts and increased government spending were necessary to revive confidence.

In the past, Mr. Greenspan has opposed "pump priming," the report said.

Aside from the dollar's late recovery, the markets were stuck in quiet pre-holiday trading for much of the day. "It's probably going to be like this all the way up to Christmas," said Mr. David Cocker at Chemical Bank in London.

Sterling was helped by the dollar's late burst of strength. Earlier in the day, the pound had drifted lower to DM2.8680 from an opening DM2.7830 on

worries that the UK economy was following the US back into recession undermined sentiment.

Analysts noted that the market was also beginning to worry about the political standing of the government, while remarks by Mr. Norman Lamont, the chancellor, ruling out a devaluation were beginning to wear off.

Sterling closed lower at DM2.8785 from DM2.8750 and at \$1.8215 from \$1.8205. Sterling also remained at the bottom of the ERM, with the French franc, which is second from bottom, 0.87 per cent above it, compared with 0.51 per cent at the previous close.

Within the ERM, the mark was firmer on short-covering before the Bundesbank council meeting tomorrow. The market is still uncertain whether the Bundesbank will raise interest rates - some still expect a 1/4 point rise to 9.5 per cent.

EMS EUROPEAN CURRENCY UNIT RATES

Currency	Unit	Rate	% Change	% Spread	Discrepancy
Spanish Peseta	166.638	129.905	-2.79	4.93	48
Italian Lira	2036.268	2036.268	0.00	0.00	0
French Franc	65.455	65.455	0.00	0.00	0
German Mark	1.936	1.936	0.00	0.00	0
Belgian Franc	40.339	40.339	0.00	0.00	0
Dutch Guilder	2.363	2.363	0.00	0.00	0
Portuguese Escudo	200.482	200.482	0.00	0.00	0
Irish Punt	7.875	7.875	0.00	0.00	0
Greek Drachma	340.750	340.750	0.00	0.00	0
Swedish Krona	103.463	103.463	0.00	0.00	0
Yugoslav Dinar	13.760	13.760	0.00	0.00	0
Czech Koruna	166.638	166.638	0.00	0.00	0
Slovak Koruna	166.638	166.638	0.00	0.00	0
Hungarian Forint	200.482	200.482	0.00	0.00	0
Polish Zloty	100.000	100.000	0.00	0.00	0
Romanian Leu	100.000	100.000	0.00	0.00	0
Bulgarian Lev	100.000	100.000	0.00	0.00	0
Soviet Ruble	100.000	100.000	0.00	0.00	0

Official rates set by the European Commission. Currencies are in descending order of value. Percentage change from previous day's closing rate. Discrepancy between the actual market rate and the official rate. The percentage difference between the actual market rate and the official rate. The percentage difference between the actual market rate and the official rate.

DOLLAR SPOT - FORWARD AGAINST THE POUND

Dec 17	Day's spend	Cost	One month	% p.a.	Three months	% p.a.
US	1,6200	1,8285	1,6610	1,01-0,99	2,82-2,77	1,54
UK	2,0022	2,0000	2,0070	1,00-1,00	1,89-1,89	1,54
Canada	3,2264	3,2635	3,2292	1,00-1,00	1,91-1,91	1,54
Poland	98-99	99-99	99-99	1,00-1,00	1,91-1,91	1,54
Germany	1,2117	1,1975	1,2075	1,00-1,00	1,91-1,91	1,54
France	1,0759	1,0690	1,0750	1,01-0,99	1,81-1,81	1,54
Italy	1,0759	1,0690	1,0750	1,01-0,99	1,81-1,81	1,54
Spain	1,0759	1,0690	1,0750	1,01-0,99	1,81-1,81	1,54
Portugal	2,5170	2,5490	2,5070	1,00-1,00	1,81-1,81	1,54
Japan	216-75	203-65	210-75	20-25	112-212	1,54
China	216-75	203-65	210-75	20-25	112-212	1,54
India	216-75	203-65	210-75	20-25	112-212	1,54
South Korea	11,2409	11,3145	11,2500	1,00-1,00	1,81-1,81	1,54
Sweden	1,0759	1,0690	1,0750	1,01-0,99	1,81-1,81	1,54
Finland	1,0759	1,0690	1,0750	1,01-0,99	1,81-1,81	1,54
Norway	233-65	235-75	233-75	1,00-1,00	1,81-1,81	1,54
Denmark	1,0759	1,0690	1,0750	1,01-0,99	1,81-1,81	1,54
Switzerland	2,2590	2,2545	2,2575	1,00-1,00	1,81-1,81	1,54
Australia	1,0759	1,0690	1,0750	1,01-0,99	1,81-1,81	1,54
New Zealand	1,0759	1,0690	1,0750	1,01-0,99	1,81-1,81	1,54
Commercial rates taken towards the end of London trading. Six-months forward dated 3,57-5,32p.m. 12 Month 97-9,87p.m.						

2:00 pm prices December 17

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Continued on next page

NASDAQ NATIONAL MARKET

gate	28312573	81 ₂	81 ₂	81 ₂	-1 ₂
1	00 13 27	37 ₂	37	37 ₂	-1 ₂
2	0 15 19 168	23 ₂	33	23 ₂	+1 ₂
3	3 36 83 22	57 ₂	51 ₂	57 ₂	+1 ₂

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19	6	11	16	21	26	31	36	41	46	51	56	61	66	71	76	81	86	91	96	101	106	111	116	121	126	131	136	141	146	151	156	161	166	171	176	181	186	191	196	201	206	211	216	221	226	231	236	241	246	251	256	261	266	271	276	281	286	291	296	301	306	311	316	321	326	331	336	341	346	351	356	361	366	371	376	381	386	391	396	401	406	411	416	421	426	431	436	441	446	451	456	461	466	471	476	481	486	491	496	501	506	511	516	521	526	531	536	541	546	551	556	561	566	571	576	581	586	591	596	601	606	611	616	621	626	631	636	641	646	651	656	661	666	671	676	681	686	691	696	701	706	711	716	721	726	731	736	741	746	751	756	761	766	771	776	781	786	791	796	801	806	811	816	821	826	831	836	841	846	851	856	861	866	871	876	881	886	891	896	901	906	911	916	921	926	931	936	941	946	951	956	961	966	971	976	981	986	991	996	1000
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22	9	14	19	24	29	34	39	44	49	54	59	64	69	74	79	84	89	94	99	104	109	114	119	124	129	134	139	144	149	154	159	164	169	174	179	184	189	194	199	204	209	214	219	224	229	234	239	244	249	254	259	264	269	274	279	284	289	294	299	304	309	314	319	324	329	334	339	344	349	354	359	364	369	374	379	384	389	394	399	404	409	414	419	424	429	434	439	444	449	454	459	464	469	474	479	484	489	494	499	504	509	514	519	524	529	534	539	544	549	554	559	564	569	574	579	584	589	594	599	604	609	614	619	624	629	634	639	644	649	654	659	664	669	674	679	684	689	694	699	704	709	714	719	724	729	734	739	744	749	754	759	764	769	774	779	784	789	794	799	804	809	814	819	824	829	834	839	844	849	854	859	864	869	874	879	884	889	894	899	904	909	914	919	924	929	934	939	944	949	954	959	964	969	974	979	984	989	994	999	1000
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	Hornbeles	20	39	6 1/2	6	6 1/4	+1/4								Wash
-1/4	Hornbeles	38	1505	15 1/2	14 1/4	15 1/4	+3/4								Wash

0.80	47	1812	27 1/2	28 1/2	7 1/2
1.40	14	153	22 1/2	22 1/2	-1 1/2

	X	Y	Z	
Costa	1	81	101	27%
Costa	1	85	101	10%
Costa	1	91	101	19%
Costa	0.94	18	131	25%
Costa	1	82	101	27%
Costa	1	82	101	7%
Costa	1.44	6	11	39%

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11/11/2016

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

AMERICA

Dow eases on reports of Fed worries on economy

Wall Street

ALTHOUGH HOPES of an interest rate cut remained high, share prices eased slightly yesterday morning in the wake of reports that the Federal Reserve is deeply worried about the state of the economy, writes Patrick Harrington in New York.

By 1.30 pm the Dow Jones Industrial Average was down 6.71 at 2,912.34. The more broadly based Standard & Poor's 500 was also lower at mid-session, losing 0.88 to 363.78, while the Nasdaq composite of over-the-counter stocks slipped 2.12 to 341.61.

Turnover on the New York SE was 111m shares by 1 pm, and declines outpaced advances by more than two to one.

All eyes were on the Fed and its Open Market Committee meeting, which many analysts had predicted would sanction a pre-Christmas cut in interest rates.

Although by midday there was no move from the Fed, comments from the White House's chief spokesman that the economy was still in recession and reports that the Greenspan, the Fed chairman,

was deeply worried by the lack of economic recovery, suggested that an easing of monetary policy was imminent.

Among individual stocks, LA Gear rose 5% to \$11 on the news that two senior marketing executives from its rival, Reebok, had been poached by LA Gear as part of a drive to boost sales. Reebok, up 4% at \$27, appeared unaffected by the defections, while Nike, the other big sports shoe maker, firmed 3% to \$64.

A&P fell 1% to \$26 as the market reacted negatively to a series of quarterly earnings figures which were even worse than already gloomy analysts had expected. The supermarket group reported third quarter profits of just 10 cents a share, down from 84 cents a share a year ago.

Federal Express eased 1% to \$32.4 after the company announced second quarter profits of 49 cents a share, down from 71 cents a share.

After a delayed opening caused by an order imbalance on the sell side, Dillard Department Stores slipped 7% to \$119 after trading after analysts at Smith Barney Harris Upham

and Goldman Sachs, two Wall Street brokerage houses, cut their earnings estimates for the retail group.

International Paper fell 1% to \$63% and Union Camp eased 1% to \$45% after Prudential Securities downgraded both stocks.

On the over-the-counter market, Amgen fell 2% to \$58% after Soundview Financial cut its investment rating on the stock from a "buy" to a "hold" and lowered its estimate for the company's 1992 earnings.

Canada

TORONTO STOCKS were lower by midday, as caution and year-end selling continued to weigh on the market. The composite index lost 13.3 to 3,832.8.

Declining issues led advances 258 to 180 in volume of 17.5m shares. The new issue of Telus class 1 shares topped the most active list, trading at C\$84 as 3.3m changed hands.

Cominco dropped another 3% to C\$19.4, after slipping 3% to C\$19.4. A subsidiary is pressing ahead with development of a copper deposit in northern Chile.

Commitment to free trade boosts Mexico

Worries about the US economy have faded in recent days, writes Damian Fraser

MEXICO'S BOLSA, one of the top performing stock markets in the world this year, may have found the pessimists once again. After steady falls in late November and early this month, the market has recovered in the past few days, rising 4.1 per cent on Friday and another 1.6 per cent on Monday. In early trading yesterday, the market index reached 1,947, 7.7 per cent down from its November peak.

The recent rise stems from relief that, after their weekend meeting, Presidents George Bush and Carlos Salinas confirmed their commitment to push through a free trade agreement "as soon as possible". In the days running up to the meeting, the market had fallen on "free-trade jitters", according to Mr Timothy Heyman of Baring Research in Mexico City. The stocks immune to Mexican exports go to the Mexican market, such as Telcel and Tamsa, traded in New York.

The fall in late November was attributed to Wall Street's weakness and troubles in the US economy. Some 70 per cent of Mexican exports go to the US and, according to a well-used rule of thumb, every 1 per cent reduction in US economic growth cuts Mexican export revenues by around \$500m.

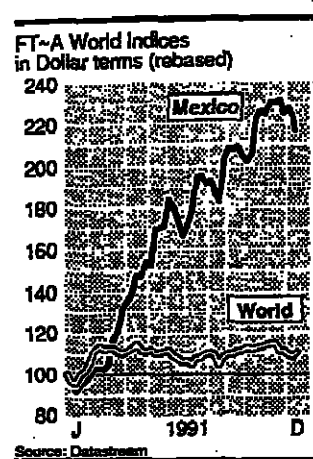
A weak export sector will

not only reduce company earnings, but may also put pressure on the Mexican peso. Last month the government cut the rate of daily devaluation of the peso against the dollar from 40 centavos a day to 20 centavos (2.4 per cent a year), even though the current account deficit is expected to balloon to \$11bn this year, almost double last year's. If a devaluation looks remotely imminent next year or the year after, the stock market could tumble.

The failure to sign a free trade agreement next year would compound the problems. As it is, while the economy can undoubtedly live without the agreement next year, the uncertainty of waiting another year will put off some foreign and domestic investment, and reduce economic growth.

None of this detracts from the phenomenal rise in the bolsa from January to mid-November, largely fuelled by impressive economic figures which, free trade agreement or not, look likely to continue next year. These have encouraged foreign investment.

In spite of the recent decline, Mexico remains 1991's best performer, of those markets included in the FT-Actuaries World Indices, with a gain of 115 per cent in local currency terms. It is also the third best emerging market of the year to



Source: DataStream

date, after Argentina and Colombia, with a rise of 99 per cent in dollar terms, according to statistics from the International Finance Corporation, part of the World Bank. The economy, which is expected to grow by 4 per cent this year, proved more resilient than many had expected in the face of the US economic slowdown: public spending was kept under control, with the deficit set to be 1.3 per cent of gross domestic product, against 1.9 per cent of 1.9 per cent. While the current account deficit reached \$9.1bn in the first 10 months, the capital account was in surplus by \$15.5bn, helping reserves reach a record \$16.7bn.

EUROPE

Late-closing bourses show varied performance

LACK OF a Wall Street initiative left late-closing bourses to their own devices yesterday. This made for some variation in performance, writes Our Markets Staff.

PARIS broke back through the 1,700 level on the CAC 40 index, inspired by a rising bond market and comments on inflation by Mr Pierre Bédier, the finance minister. The index rose 14.93 or 0.9 per cent to 1,711.73 in moderately active turnover of about FF2.5bn, up from FF1.8bn.

Thomson-CSF, the state-controlled defence electronics company, gained FF7.80 or 5.6 per cent to FF147.50, helped by talk of government plan to prop up the electronics industry. Elsewhere in the defence sector, Dassault Aviation, the military aircraft maker, jumped FF15 or 5.5 per cent to FF280 after announcing plans for 1,000 job cuts.

BSN picked up FF23 to FF98 after reports that the Agnelli group's interests in Sifit, which controls four mineral water brands and a stake in the Peroni beer group, and the Star and Starlux grocery companies.

MILAN traders estimated yesterday's turnover at around Monday's paltry L70bn as the Comit index put on another 0.37 to 595.13. Traders attributed the lack of volume to the hiatus before the SIMS, stock-broker-cum-fund managers, begin operations on January 5.

The banking sector was mixed. The Milan merchant bank, Mediobanca, bucked the positive trend, falling L120 to L13,780. Banco di Roma rose L3 to L2,420 and Banco di Santo Spirito L50 to L2,630 on optimism at their upcoming merger. The insurer, Generali, advanced L435 at the official close to L27,850, retreating to L27,775 later on the kerf.

FRANKFURT attracted small buying orders, with volume recovered from DM2.2bn to DM3.4bn. Company news and short-covering linked to trade on the Deutsche Terminbörse boosted prices late on.

The DAX index ended 8.04 higher at 1,690.93 after a 1.26 rise to 633.34 in the FAZ at

mid-session. The steel group, Thyssen, rose DM2.50 to DM182.40 on an unchanged dividend and a 25 per cent drop in 1990-91 net profits, and Daimler-Benz by DM6.50 to DM721.50, helped by profits at its DASA aerospace unit after a loss of DM135m last year.

Continental, the tyre maker, rose DM1 to DM22.50, it is splitting its tyre group into two divisions from January 1 to speed customer service and improve earnings.

AMSTERDAM closed mixed in quiet trading. The CBS Tendency index eased 0.1 to 88.1. PolyGram fell sharply on persistent speculation that it was considering buying Orion, the troubled US film production company, and on talk of a

broker's downgrading. The stock shed F12 or 4.3 per cent to F189.50 in active trading. Rodamco, the property investment fund, lost F1.80 or 3.1 per cent to F157.20 after reporting a nine-month loss.

BRUSSELS was flat, the Bel20 index easing 0.56 to 1,076.05 in turnover of BF6.6bn. Wagons-Lits dropped 4.6 per cent on news of an EC investigation into the bid by Accor of France, losing BF410 to BF3,500 in thin trading.

Electrorail was requested after its suspension on Monday, when it announced that it would continue its restructuring programme. It jumped BF6 to BF7.106 in heavy volume of 104,900 shares.

MADRID slipped as inves-

FT-SE Eurotrack 100 - Dec 17

Hourly changes				
Open	10 pm	11 am	2 pm	3 pm
1053.27	1054.15	1055.45	1056.89	1058.15
Day's High 1058.03				
Day's Low 1053.27				
Dec 16	Dec 13	Dec 12	Dec 11	Dec 10
1051.15	1051.10	1040.33	1034.07	1034.94

Base value 1000 (2/1/1980)

tors sorted out their portfolios before the end of the year. The general index lost 1.02 to 236.67 in turnover of about Ptas11bn, up from Ptas7.7bn.

STOCKHOLM's Affarsvårings General index was just 0.2 higher at 889.9 but the telecommunications major, Ericsson, continued its decline with the B shares another SKr2.5

lower at SKr69.5.

Volume was heavy as SKr459m worth of shares changed hands, up from SKr344m. Active stocks included Astra A, up SKr12 to SKr222, and Skandia, up SKr7 to SKr173.

HELSINKI hit another new low, the Hex index falling 5.5 to 769.0.

ASIA PACIFIC

Nikkei falls as exchanges tighten futures restrictions

Tokyo

LATE-AFTERNOON selling in the futures market, triggered by an announcement that Japanese stock exchanges will tighten restrictions on futures trading, sent the Nikkei index lower yesterday. Earlier, arbitrage-related buying had supported share prices, writes Emilio Terzani in Tokyo.

The Nikkei averaged closed 100.38 down at 22,736.59, after reaching a day's high of 22,936.10 and a low of 22,736.79.

Volume remained subdued, totalling 260m shares, slightly up from 220m. Declines led rises by 575 to 397, with 134 issues unchanged. The Topix index of all first section stocks lost 9.40 to 1,718.78 and, in London trading, the ISE/Nikkei 50 index eased 1.98 to 1,284.53.

The index stayed in positive territory for most of the day on index-linked buying by arbitrageurs and small-lot bargain hunting. However, dealers rushed to sell shares in the last 15 minutes of trading after a decline in the futures market, which followed a report that the Tokyo, Osaka and Nagoya stock exchanges would increase the amount of margin required for options and futures trading.

After the market closed, the Tokyo and Osaka exchanges announced that, from today, margin deposits on stock index futures would be raised from 25 per cent to 30 per cent, including a 13 per cent cash portion. Margin deposits for options trading at the Tokyo, Osaka and Nagoya exchanges will also be raised.

Traders, who sold futures in response to the announcement, said that an increase in restrictions would have a negative effect on the futures and cash stock markets.

The Tokyo Stock Exchange (TSE) also said that it would disclose arbitrage positions against stock futures daily from December 20 to increase the amount of information to investors.

Mr Minoru Nagaoaka, president of the TSE, said that the

stock exchanges would make reviews of the derivatives market in response to criticism from investors that the cash market was being distorted by futures and options-related transactions.

Speculative issues fell on profit-taking. Toyo Ink, the most active issue of the day, lost Y18 to Y797, while Chubu Marine Paints retreated Y10 to Y1,210. However, continued speculative interest supported Iino Kalmu, which added Y10 to Y1,150.

Nippon Suisan, the fishing company, rose Y12 to Y699 on reports of an expected profits recovery. The company posted a pre-tax loss of Y1.4bn in the interim period, but expects to report a pre-tax profit of Y5bn for the full year to March.

The TSE suspended trading in Fuji Kosen, the oil refiner in financial trouble. Mitsubishi Oil announced that it would bail out Fuji with the help of its 85 per cent stake in the company. However, the TSE also announced that it would investigate the possibility of insider trading, following a surge in Fuji's share price since December 10 in volume 20 to 30 times its normal trading levels.

Sansui Electric fell Y15 to Y555. The company said that Fuji Peck International had sold its 85 per cent stake in Sansui to Grande, an electronic concern based in Hong Kong, for a nominal Y50 in line with an agreement between PFI and Grande a few months ago.

In Osaka, the OSE average receded 60.38 to 24,631.30 in volume of 65.5m shares.

Roundup

ECONOMIC AND political worries undermined Antipodean markets yesterday.

NEW ZEALAND was depressed by the central bank's economic forecast. The NZSE-40 index fell 18.57 or 1.3 per cent to 1,413.50, as turnover grew to NZ\$25m from NZ\$17m.

Among the losers, Telecom Corp declined 5 cents to NZ\$2.42 and Carter Holt Harvey shed 4 cents to NZ\$2.

AUSTRALIA was subdued

by uncertainty over the government's leadership, with Mr Bob Hawke, the prime minister, said to be under pressure from colleagues over weak popularity polls and a soft economy.

The All Ordinaries index ended 5.5 lower at 1,599.7 in turnover down from A\$2.1m to A\$1.8m. Brokers also said that institutions switched attention from the market to decide whether to invest in Tourang, which won its bid for the John Fairfax publishing group on Monday. A total of A\$393m is being sought from local investment institutions.

HONG KONG saw a rise in turnover, from HK\$925m to HK\$1,070m, but trading was still thin as the Hang Seng index rose 13.37 to 4,186.03.

Renewed rumours that there would be a cut in interest rates on Friday helped equities to recover from a morning slide.

The profits margin prospects buoyed banks. HSBC Holdings put on 25 cents to HK\$55 while its Hang Seng subsidiary gained 75 cents to HK\$36.

SEOUL fell for the fourth day in a row, as market-boasting measures failed to materialise. The composite index slipped 7.05 to 823.40 in turnover of Won18.5bn, down from Won15.5bn. Financial issues led the decline, in selling connected with the settlement of margin loan accounts.

JAKARTA was steady in heavy trading. The index edged up 0.49 to 246.06 as bargain hunters supported share prices and pushed volume to 9.7m shares from 6.7m.

TAIWAN retreated from its intraday highs to close with the weighted index 8.77 up at 4,400.30 after turnover of T\$16.4bn, up from T\$15.1bn.

SOUTH AFRICA

JOHANNESBURG recovered from a morning slide, boosted by the ailing financial rand. The JSE all-gold index ended 4 higher at 1,198, industrials registered a fall of 13 to 4,135 and the all-share index was unchanged at 3,495.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries																						
NATIONAL AND REGIONAL MARKETS	MONDAY DECEMBER 16 1991										FRIDAY DECEMBER 13 1991										DOLLAR INDEX	
	US Dollar Index	Day's % Change	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	1991 High	1991 Low	Year ago (approx)					
Figures in parentheses show number of lines of stock																						
Australia (69)	149.80	+1.1	121.92	121.83	122.93	126.70	+0.6	4.53	148.23	120.96	120.98	121.95	127.82	150.31	112.74	118.78	118.78					
Austria (20)	182.38	+1.2	132.17	132.17	133.27		+0.5	2.16	180.46	130.93	130.65	132.02	132.56	222.37	153.86	206.81	206.81					
Belgium (47)	138.86	-0.3	111.23	110.55	110.55	109.12	-0.4	5.41	137.01	111.79	111.54	112.72	109.98	151.20	118.04	135.91	135.91					
Canada (115)	131.78	+0.4	107.26	106.99	108.14	109.59	-0.3	3.38	132.01	108.00	107.78	108.89	145.05	128.46	122.42	122.42	122.42					
Denmark (37)	255.56	+0.2	206.08	207.59	209.61	213.50	-0.1	1.68	255.10	208.15	207.70	209.89	213.64	270.56	217.74	245.84	245.84					
Finland (15)	74.44	+0.3	60.59	60.59	61.09	62.53	-0.3	3.08	74.20	60.55	60.42	61.05	65.77	125.15	74.20	102.13	102.13					
France (108)	136.53	+0.6	113.37	113.28	114.49	118.22	+0.2	3.75	135.73	113.20	112.94	114.12	117.62	152.26	117.17	147.33	147.33					
Germany (65)	110.99	-0.1	90.34	90.13	91.08	91.08	-0.3	2.53	111.04	90.61	90.42	91.36	91.26	125.33	94.15	119.52	119.52					
Hong Kong (55)	171.56	+0.4	139.54	139.30	140.80	171.24	+0.4	4.34	170.96	139.19	139.19	140.86	170.81	176.14	119.82	122.81	122.81					
Ireland (18)	162.15	-0.1	131.58	131.58	133.07	155.27	-0.4	3.71	162.27	132.40	132.11	133.50	135.86	182.46	132.86	157.81	157.81					
Italy (74)	113.38	+2.0	82.11	82.11	82.59	83.55	+1.8	3.65	90.97	82.59	82.59	83.55	82.59	82.59	84.76	82.10	82.10					
Japan (174)	132.85	+0.3	107.86	107.86	108.79	108.55	+0.0	7.79	132.16	107.83	107.80	108.74	106.97	146.97	116.23	126.51	126.51					
Malaysia (56)	206.53	+1.4	169.73	169.31	171.13	220.58	+1.3	2.82	205.72	167.86	167.48	169.25	217.80	247.78	189.18	203.67	203.67					
Mexico (17)	1271.01	+3.8	1034.33	1032.00	1043.07	1225.98	+3.8	1.21	1224.18	998.98	998.98	1007.16	1070.25	1404.63	634.45	592.80	592.80					
Netherlands (9)	148.81	+0.5	119.50	119.20	120.48	119.10	+0.3	4.53	140.03	119.16	119.16	118.87	142.25	125.70	173.00	171.06	171.06					
New Zealand (14)	45.02	-0.1	37.13	37.05	37.44	43.41	-0.2	6.33	45.80	37.20	37.12	37.61	43.34	54.64	41.18	43.01	43.01					
Norway (30)	174.60	-0.5	142.11	141.77	143.29	146.83	-1.2	1.76	175.48	143.18	142.87	144.38	148.74	228.24	157.06	213.55	213.55					
Singapore (36)	210.08	+2.2	170.98	170.98	172.98	195.53	+1.7	2.19	206.84	167.79	167.42	169.18	195.93	213.93	151.85	168.18	168.18					
South Africa (51)	248.52	+0.0	202.95	201.88	204.03	274.49	+0.0	2.95	242.98	202.81	202.46	204.59	274.49	271.89	173.00	171.06	171.06					
Spain (83)	145.78	-0.9	116.86	116.37	116.84	110.89	-1.0	4.96	148.73	116.72	116.48	120.72	121.16	171.12	131.51	147.28	147.28					
Sweden (25)	96.44	-1.2	73.70	73.67	73.82	143.75	-1.4	3.10	170.54	73.15	73.86	74.03	84.53	104.12	64.80	162.77	162.77					
Switzerland (59)	95.41	+0.3	77.56	77.47	78.31	82.52	+0.0	2.42	95.17	77.96	77.49	78.31	82.52	100.67	82.17	89.59	89.59					
United Kingdom (237)	177.17	-0.2	144.20	143.94	145.34	143.20	-0.4	5.17	177.51	144.48	144.31	146.03	148.44	152.27	145.27	165.24	165.24					
USA (59)	156.63	+0.0	127.49	127.16	128.55	155.53	+0.0	3.11	155.59	127.76	127.58	128.83	156.58	159.63	126.69	131.74	131.74					
Australia (823)	140.13	+0.1	114.06	113.78	115.01	115.23	-0.2	4.18	140.24	113.24	113.59	114.19	115.42	151.51	125.50	139.04	139.04					
Nordic (107)	74.33	+0.1	60.59	60.59	61.09	62.53	-0.2	3.08	74.20	60.55	60.42	61.05	65.77	125.15	74.20	102.13	102.13					
Nordic (710)	168.88	+0.1	106.97	106.71	108.01	109.57	-0.1	1.13	163.40	104.85	104.85	106.81	108.76	109.77	145.92	117.96	128.53					
Europe - Pacific (1541)	136.70	+0.2	111.27	110.99	112.18	112.77	+0.0	2.38	136.36	111.26	111.01	112.18	112.79	147.66	121.29	132.76	132.76					
North America (641)	159.03	+0.0	126.18	125.69	127.25	158.40	+0.0	3.31	155.01	126.49	126.22	127.56	153.37	160.44	125.91	131.71	131.71					
Europe Ex. UK (566)	118.09	+0.3	96.12	95.90	96.93	96.61	+0.0	3.44	117.72	95.05	95.86	96.87	96.96	129.00	103.33	120.53	120.53					
World Ex. UK (1754)	133.82	+0.9	112.66	112.40	113.60	114.33	+0.0	2.41	133.07	112.66	112.40	113.60	114.33	148.15	122.32	133.63	133.63					
World Ex. UK (2023)	140.82	+0.2	114.21	113.94	115.17	122.81	+0.1	2.39	140.02	114.24	114.01	115.21	122.73	146.18	120.06	122.34	122.34					
World Ex. So. Af. (2193)	142.83	+0.2	116.26	115.98	117.15	127.16	+0.0	2.67	142.59	116.35	116.10	117.32	127.14	148.08	122.92	131.42	131.42					
World Ex. Japan (1766)	150.70	+0.1	122.66	122.37	123.69	129.50	+0.0	3.54	150.33	122.83	122.57	123.87	129.58	156.58	126.69	131.74	131.74					
The World Index (2280)	143.53	+0.2	116.82	116.54	117.79	127.56	+0.0	2.67	143.26	116.61	116.57	117.89	127.56	146.93	123.26	131.41	131.41					

Thursday December 18
posts Mexico
writes Damian Fraser

FINANCIAL TIMES SURVEY

1992: The European Market

SECTION III

Wednesday December 18 1991

The hurdles should not be underestimated, says **David Marsh**. The EC has to find a solution for large-scale unemployment and entrenched social problems. The challenge during the 1990s is to manage its own enlargement, while meeting expectations from outside, without disrupting the fine balance among the present 12 members

A bumpy ride on the roller-coaster

WHEN, IN 1985, it launched the plan for a fully-fledged single market for goods and services by the end of 1992, the European Community had little inkling that it was embarking on a self-fueled roller-coaster.

The momentum built up behind the project has been an important stimulant to the revival in growth and investment in the Community during the past three years.

Just as the political map has changed through German unification and the breakdown in east-west barriers, the EC's ambitions have been extended, too.

The hurdles ahead should not be underestimated, but with the agreements forged at the summit in Maastricht earlier this month, the Community has taken a decisive step along the trail towards political and monetary union.

Additionally, well before the possible date for introduction of a single currency towards the end of the 1990s, the Community will be widened with the accession of other states,

such as Sweden and Austria, which are now queuing up for membership in the mid-1990s. Waiting in the wings are Poland, Hungary, Czechoslovakia and other states freshly released from the grip of the Soviet Union - though they will plainly have to travel via the gradual route of associate membership.

The Community has yet to find a solution for large-scale unemployment and entrenched social problems, but the EC's successful development during the last few years provides the most important ray of hope for the eastern part of the continent which has been looking increasingly unstable.

The challenge for the Community during the rest of the 1990s will be to manage its own enlargement and meet the expectations vested in it from outside - without disrupting the finely-tuned balance of interests and opportunities among its present 12 member states.

One fundamental point is clear. The unexpected achievement of the single market formula in capturing the imagina-

tion of businesses, politicians and ordinary people around the Continent has helped imbue the overall goal of European integration with a new driving force. The agreement in October to set up a free trade area, from 1993 onwards, between the EC and the seven-nation European Free Trade Association (EFTA) was a direct consequence. Provided parliamentary ratification goes through, a total of 380m consumers in 19 countries - the so-called European Economic Area (EEA) - will experience the benefits.

The implications of the 1992 process were not lost on the people of eastern Europe, struggling to come to terms with inefficiency, waste and corruption. Among the factors contributing to the dramatic collapse of communism in the east of the continent in 1989-90, the spectacle of western

Europe preparing for a co-operative and dynamic future was one of the most powerful.

Yet, despite the roll-call of positive events which it has helped shape, the success of the single market idea has been only partial. Fears in the rest of the world - especially the US - that post-1992 Europe would become a trade fortress, barricaded off from outside, have not been entirely dispelled. The long-running dispute at the Gatt trade talks over liberalising farm policies, as well as the Community's reluctance to lift barriers on low-cost imports from eastern Europe, has not helped to assuage these worries.

The progressive liberalisation of intra-EC trade has acted as a great stimulus to cross-border business ties, but a thick residue of underlying protectionist sentiment remains in key areas. It has

been difficult enough to stem such pressures during the last three years of faster economic expansion in Europe. Maintaining resistance may require more political will, now that the continent is headed for a period of slower growth in the wake of the deceleration of the German economy.

The passage to democracy in eastern Europe, coinciding with the disintegration of the Soviet Union, has brought to the fore the need for restructuring of the utmost complexity. Czechoslovakia, Poland and Hungary have succeeded in increasing exports to western Europe since 1988, offsetting part of the decline in commerce with the Soviet Union. Consequently, Germany has become the main trading partner for all three countries - underlining the pivotal position which the united Federal Republic occupies in the new

Europe. These three countries badly need liberalised markets in the west - as well as plentiful access to western ideas and capital - to stave off disillusionment with life after communism.

Challenges of a different order are also lying in store for the EFTA countries - Sweden, Switzerland, Norway, Finland, Austria, Iceland and Liechtenstein. The irony of the EC-EFTA agreement is that the idea was originally conceived in January 1988 as a means of postponing any early decisions on enlarging the Community.

In fact, the deal has ended up intensifying deliberations on extending the EC eastwards and northwards. As negotiations got under way, the seven nations of EFTA soon realised that they would be taking on economic obligations - in particular, to dismantle protectionist support for indigenous

industries - without gaining any new political rights. Additionally, the obstacle to EC membership previously posed by the neutral status of Sweden, Austria and Switzerland suddenly loomed much less large as a result of the ending of the Cold War.

Most of the EFTA countries have thus made clear that the agreement with the EC represents simply a stepping-stone on the route to full EC membership. They have effectively been admitted into an antechamber of the EC - the preparation for a move which could swell the ranks of the Community to 18 or 24 by the end of the century.

The rapid announcement of the candidacy of the latest escapee from the break-up of the Soviet Union - the Ukraine - has added further to the enlargement headaches that lie ahead. One factor making for caution is that the attractiveness of the EC "model" has partly been a reflection of the economic gloom elsewhere on the Continent. There is clearly a risk that the heady hopes held out by countries wishing to join up may be disappointed.

When Mr Carl Bildt, the Swedish prime minister, declared, "Now we can go full speed ahead into the EC" (after the EC-EFTA treaty had been agreed in October), he was voicing the hope that the Community would provide a balm for the country's deep economic malaise. Sweden, currently undergoing a deep recession, has declared its ambition of joining the EC by 1995. Accession will, however, only come at the price of further economic liberalisation - and this will bring pain as well as reward.

As part of the accord on the European Economic Area, EFTA countries will have to dismantle barriers on movement of goods, workers and capital by January 1 1993, although special dispensations will apply to food, fish, energy and coal and steel. EFTA will assume EC rules on company law, consumer protection, education, the environment, research and development, and social policy. Additionally, the countries taking part will also

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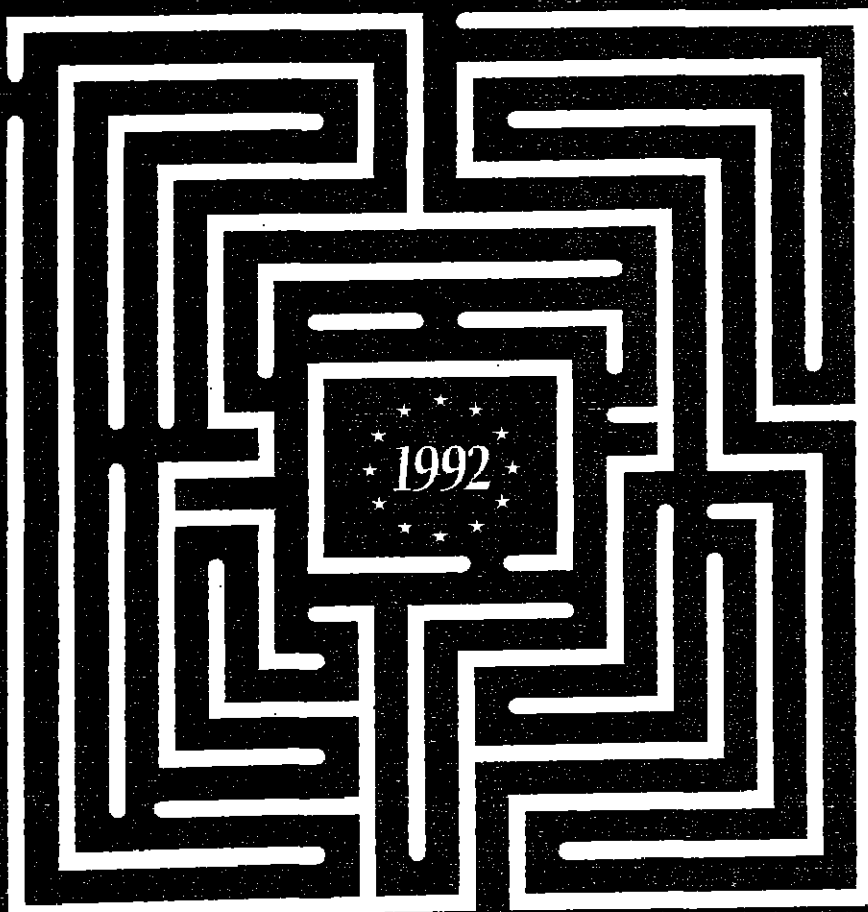
Illustration: John Batten

adopt EC anti-trust rules - a significant change, above all, for Switzerland, which at present has no cartel laws.

A foretaste of the pressures caused by liberalisation came earlier this month when Sweden was forced to raise interest rates by six percentage points to ward off capital outflows caused by financial deregulation. Even before this, Mr Ulf Laurin, the chairman of the Swedish Employers' Federation, warned of opposition from fringe political groups against the economic rigours associated with the move towards the Common Market.

Similar worries are rife in Switzerland, where the EFTA deal will require ratification by referendums in the cantonal states as well as in the country as a whole. The road to post-1992 Europe will certainly be profitable - but there is every sign that it will also be bumpy.

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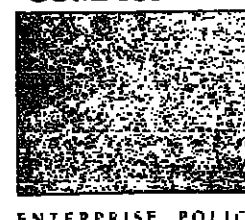
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1992: The European Market 2

PEOPLE WHO spend much of their time scanning the horizon are inclined to miss what lies at their feet.

After the rigours of Maastricht, EC governments have been brought down to earth with a jolt this week by a hectic schedule of ministers' meetings and the stark realisation that, in 54 weeks' time they should be facing the arrival of the barrier-free single market.

Compared with the lofty long-term aims of economic, monetary and political union, the single-market programme seems somewhat mundane: 282 measures, covering everything from beer-meat to banking.

But in the short-term, at least, the EC's attempts to ensure free movement across borders for goods, services, capital and labour will have an infinitely greater effect on the common man and woman than political and monetary union – the principal benefits of which are only just appearing over the horizon.

So with 12 months to go until the self-imposed deadline of January 1, 1993, how close is the Community to a genuine single market?

First, the arithmetic. Of the 282 measures proposed by the British internal market commissioner, Lord Cockfield, in his 1985 white paper on the single market, some 217 had



Lord Cockfield: white paper proposed some 282 measures

been adopted or provisionally agreed by EC ministers by the beginning of last week. By the end of this week, thanks to a spate of council meetings since Maastricht, European Commission officials hope that less than 50 decisions may be left.

The more important statistics are those on the implementation of the single-market measures which have been adopted. Unless directives are transformed into national law, they can have no effect. A table updating those figures was quietly slipped into EC leaders' Maastricht documents,

Andrew Hill examines the single-market programme

Fifty decisions to go

siers, partly to shame some of them into speeding up their rate of implementation.

The Commission's cajoling seems to be having some effect. Italy has still only changed half the relevant measures into national law, a long way behind Denmark, top of the class with 93 per cent. But others are making a strong effort. Since July, for example, two former laggards – Spain and Ireland – have pushed through 15 or 16 measures each, according to the Commission.

But the real goal is not to score 282 out of 282. As one Brussels official says: "We think [the success of the single market programme] will be judged by the extent to which internal border controls have been removed." In that case, the jury is still out, although there have been some notable successes.

In June, for example, Mrs Christiane Scrivener, the French tax commissioner, won a victory on one of the knottiest single-market issues, the harmonisation of indirect

tax. Member states, including a grudging Britain, reached a political agreement on a 15 per cent minimum standard rate of VAT.

The Commission has yet to decide whether to push its luck with the UK and produce a formal directive on VAT harmonisation – which, unlike most internal market measures, would have to be approved unanimously. But if member states stick to their promises, one argument in favour of border controls – that they are needed to prevent trade distortion caused by bargain-hunting cross-border shoppers – will be swept away.

Others remain. The issue of how to control cross-border traffic in arms and works of art is still a problem. In addition, Britain and Ireland are standing firm on the need to retain stringent checks on animals crossing from continental Europe, to guard against rabies, and others join them in wishing to keep at least half an eye on travellers criss-crossing borders within the

EC. The Commission may have more success in pressing member states to abandon some of the unique – and often quirky – national controls on goods as diverse as homing pigeons and stamps.

Some advocates of a truly single market are also critical of what they see as the replacement of visible border checks with new "invisible" systems of monitoring – for example, the administration of VAT for businesses trading within the EC, which some fear might hinder rather than help the growth of cross-border commerce.

Member states are making heavy weather of some parts of the legislative programme, too, particularly the more technical financial or corporate measures. The investment services directive, which would harmonise securities trading across the Community and was once a top priority, seems to have disappeared from view, while some of the company law directives appear to have



Christiane Scrivener: victory on difficult indirect tax dossier

run aground completely. Priority is being given instead to the European Company Statute, which would, in theory, provide a single legal umbrella for Euro-companies – but a number of member states appear sceptical about its chances.

However, this past fortnight of meetings under the Dutch EC presidency – and the fast-approaching 1993 deadline – could loosen small clots of legislation which have been held up. At tomorrow's meeting of internal market ministers, for example, a trio of directives on car standards – blocked for more than

a decade by France, Italy and Spain for political reasons – may at last be approved, completing a single set of technical standards for cars in the Community.

Some of the outstanding single-market measures have already been superseded by other legislation; others will be quietly dropped as unnecessary before 1993 arrives. At the same time, in certain key areas – such as car imports, and energy (which was never part of the original Cockfield programme) – the Commission has been forced to concede comparatively long transition periods for the liberalisation of the market, a reflection of the political constraints on the free-trade instincts of several commissioners.

Nevertheless, there is optimism in Brussels as the deadline approaches. "My prognosis would be that there's a very reasonable chance that the key elements of the single-market programme will be implemented by January 1993," says one senior internal market official.

The Commission could have an unlikely ally for the final push. Britain holds the EC presidency for the six months immediately ahead of the opening of the internal market, and on this issue at least the Conservative government – if it is still in power by the end of the year – is a convinced Euro-enthusiast.

Charles Leadbeater on competition policy

A three-point debate

these questions, consists of Britain, Germany and the Netherlands. France, Italy, Spain and Portugal see merit in a commitment to public-sector industrial policies.

Industrial policy is made up of several threads, which together determine the interaction of EC policy and industrial performance.

The EC is directly involved in support to European industry, through research programmes such as Juss and Esprit in electronics. The EC plans to spend Ecu5.7bn between 1990 and 1994 to support research and development, 40 per cent of it on collaborative research in information technology. It wants to channel this money into fewer, larger schemes, but complains that its spending is diffused because all governments insist on a share of the pie.

European industry also gets substantial sums through the EC's structural funds. Between 1989 and 1993, about Ecu5.5bn is earmarked to support of business infrastructure and increase business competitiveness.

These programmes are diffuse, and the sums involved are small compared with the scale of investment

needed in areas such as semi-conductors. This might change if spending on the Common Agricultural Policy declined and resources were diverted into other sectors. However, in the main, the debate about EC industrial policy is not about how the EC itself should support industry financially.

The terrain of the debate between industrial and competition policy is marked out by three issues: ■Trade policy. In sectors such as electronics and automobiles, one of the main issues has been how far European-based producers should be protected from international competition. Significantly, the number of anti-dumping cases brought by the EC, mainly against far-eastern suppliers, has declined markedly in the past four years.

■Foreign investment. Companies wary of Europe's becoming a trade fortress will invest in EC production plants, to make sure their products are not excluded from the market by trade barriers. This means the questions of trade policy – how open the EC should be to international competition – quickly become a question of the conditions imposed on foreign

investment. As European companies in cars, electronics, aerospace and aviation seek to extend international alliances, to give them access to foreign markets, technology and resources, the definition and treatment of foreign companies will become a more controversial issue.

Two questions stand out. First, will foreign companies which invest in the EC or form alliances with European partners be given access to EC research programmes? Fujitsu, the Japanese computer manufacturer, which last year took over ICL, the British group, feels it has been unfairly excluded from European programmes.

Second, the future of local-content requirements, which specify that production plants here should obtain a high proportion of their supplies locally. Will these rules be sustainable when leading European producers in electronics, for instance, are increasingly having to consider sourcing from the Far East?

■Competition policy. Narrow competition policy will focus on two issues, which will be central to the way industry develops on the



Wolfgang Kerber: warning on a 'trough of subsidies'

basis of the single market. Again, two issues will be central.

First, will competition remain the overriding issue in considering whether mergers between European groups will be allowed? Or will other factors, such as "international competitiveness", be taken into account?

The lesson which supporters of competition policy draw from Japan is that ferocious competition between a number of domestic suppliers is vital to international competitiveness. But in the airline industry, for instance, companies insist that they must merge within Europe to create groupings large enough to compete with the big US carriers in international markets.

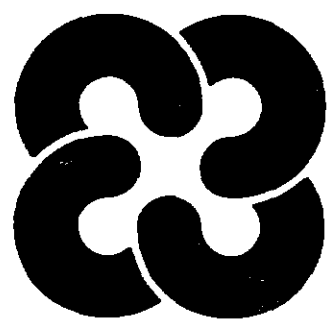
Second, the treatment of public-

sector enterprises, particularly in France and Italy, and sectors such as airlines and steel will continue to be contentious. In steel, for instance, private-sector suppliers in Germany and the UK complain that subsidies to public-sector groups in France and Italy are seriously distorting competition in the single market.

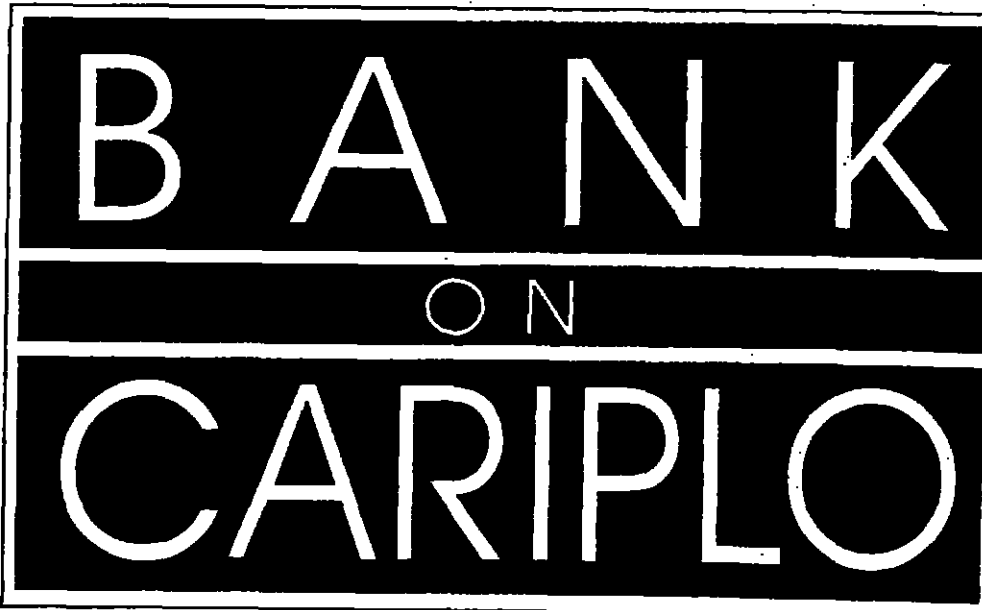
Industrial policy is no longer simply a question of subsidies. It increasingly involves subtler questions, such as how standards should be set for such products as high-definition television.

The debate between the proponents of competition and industrial policy may crystallise in an argument over the future of the Commission's competition division. Some in the dirigiste tendency, most strongly represented in the industry division DG III, would like to see the competition wing merged with the industrial division to create a body with an over-arching view of how EC industry should develop, striking a balance between promoting competition and investment in strategic industries.

The liberals would see this as smothering competition within the embrace of industrial policy. Their preferred option would be an independently constituted competition authority for the EC, modelled on the powerful German cartel office. The authority's institutional independence from political meddling would ensure once and for all the primacy of competition.



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1992: The European Market 3

David Dodwell considers the implications for world trade

Anxiety and Europhoria

FOR MR. YU Deuk Hwan, Korea's assistant minister for trade, the emergence of a "fortress Europe" is a matter of some concern. He speaks not just for many Korean exporters, but perhaps also for exporters from many corners of the developing world.

While Europeans have been celebrating the creation of a European Economic Area (EEA), to bring Scandinavia, Iceland, Austria and Switzerland closer to the EC fold, Europe's trading partners worry about raised barriers to their exports, and a widening imbalance in bargaining power.

They foresee the countries of eastern Europe, such as Poland, Hungary and Czechoslovakia, moving towards integration into the European Community, pushing still

more markets behind Europe's fortress walls.

How justified are these exporters' fears? Is the creation of Europe's internal market likely to have protectionist results? Worse still, might it trigger a disintegration of the present world trading system, leading to protected regional trading blocs focused on the US and Japan?

Mr Yu is not wrong to focus on the growing might of Europe as a trading region. The 19 members of the EEA will constitute a market of

360m consumers when it is formed in 1993. It will account for at least 40 per cent of world trade.

Nor is he wrong to pinpoint Europe's introversion. A total of 89 per cent of the trade of EC member states is with other countries in the Community. This has risen from 53 per cent in 1980, and can be expected to grow steadily as the process of integration deepens following 1992.

By comparison, the US and Japan are much less introverted. Countries in east Asia buy and sell just 37 per cent of their goods inside the region (up from 33 per cent in 1980), while intra-American trade accounts for 58 per cent of the region's total trade.

The immersion of the European Free Trade Association (EFTA) states into the EEA is likely to increase Europe's preoccupation with internal trade. The EC is the predominant trading partner for all six of them.

It will not be long before a strengthened European Commission translates its clout into efforts to have a greater influence on the shape and direction of world trading practices. However, this is likely to be of greater concern to the US, which has, over four decades, used its trading

might to define the rules of world trade. Exporters in the developing world, and even in Japan, have long grown used to the need to "play trade to US rules". The emergence of a challenge to the US's defining monopoly might offer advantages as well as disadvantages.

Europe's single-market initiative, which comes into effect on January 1, 1993, has increasingly preoccupied national leaders across Europe over the past year. It has turned businesses' attentions inward, as they have sought to harmonise practices and standards across Europe, rationalise distribution across the single market, and seal strategic alliances with one-time competitors. Companies without a foothold inside Europe could be forgiven for feeling forgotten, or at least marginalised.

It is also plausible to argue that Europe's manufacturers, able to work within the EC's tariff walls, and rationalise production and distribution throughout the single market, will constitute a formidable competitive threat to outsiders.

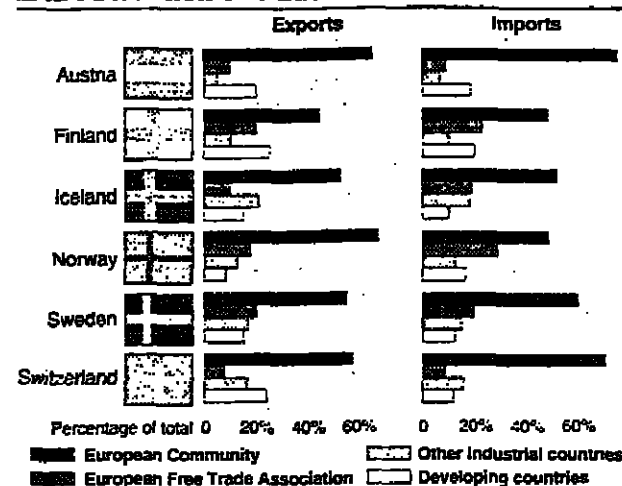
Indeed, this logic - along with fears of being blocked from the European market after 1992 - has pressed many Japanese and US manufacturers to pre-empt problems by establishing subsidiary

operations within Europe's frontiers, or acquiring a European company. This has fuelled a surge of inward investment into Europe over the past five years.

Even the EFTA countries have been motivated to link with the EC in order to win back manufacturing investment that has in recent years been lost to EC member states. Many observers expect a resurgence of foreign direct investment in Europe, as constant reminders of the fortress instincts of the EC member states.

These quite reasonable anxieties have nevertheless diverted attention from some of the positive aspects of European integration. The "Euro-

Efta : Direction of trade 1989



Percentage of total 0 20% 40% 60%

European Community European Free Trade Association Other industrial countries

Developing countries

common agricultural policy (CAP) on world farm trade are inclined to see the creation of any new pan-European institutions as protectionist instruments to keep predators at bay. They see "1992" as being driven by protectionist sentiments. They see the "voluntary" restraint agreements, limiting Japanese car sales into Europe, as implausible "anti-dumping" actions that are used as a disguised form of protectionism; and demands for minimum levels of local content, in products coming from non-EC factories based in Europe, as constant reminders of the fortress instincts of many EC member states.

These quite reasonable anxieties have nevertheless diverted attention from some of the positive aspects of European integration. The "Euro-

optimism" of a decade ago has been transformed through the unification process into a vibrant "Europhoria", which is expected to underpin strong economic growth across Europe in the early 1990s.

Some research has estimated that economies of scale, and intensified competition across the single market, can be expected to produce gains of between 5 per cent to Europe's GDP. The larger market would benefit not just manufacturers inside it, but exporters to it.

In addition, non-EC companies operating inside the Community will benefit from the free movement of goods across

a market of 360m people. The application of common standards to all countries in the market will simplify the task of selling to them.

Perhaps most important, many argue that the process of unification has in itself been liberalising. "Experience with the liberalisation of the EC markets has taught governments and sectoral interests in Europe that the retention of sovereignty is inconsistent with effective rule-making in interdependent economies," argued Mr Stephen Woolcock, in a recent paper from the London-based Royal Institute for International Affairs.

Companies that have rationalised their operations across Europe have taken a step towards the globalisation of their operations, which would inevitably press them to seek a multilateral route to freer world trade.

For these reasons, Harvard's Professor Robert Lawrence recently argued that emergent regional trading blocs "are more likely to represent the building blocks of an integrated world economy than stumbling blocks which prevent its emergence".

Prof Lawrence may be right, but much will depend on the current Uruguay round of world trade talks. A successful outcome to the talks which means not just effective liberalisation, but liberalisation without extreme acrimony - could well turn trading blocks into the building blocks he predicts. However, if the Uruguay round flounders, his optimism may be ill-founded.

A pan-European market

Aim is a circle of 22 nations

THE EUROPEAN Community took two large steps this autumn towards creating a pan-European market, by striking far-reaching agreements with the European Free Trade Association (EFTA) and with Central Europe.

The most important and immediate of which sets up the 19-state European Economic Area (EEA) with EFTA. Formal signature has been delayed by last-minute quibbles by the Community's Court of Justice, but once this has been sorted out, and once the EEA accord has been ratified by all 19 national parliaments and the European Parliament, the single EC market will be effectively extended to Austria, Switzerland, Sweden, Finland, Norway and Iceland from January 1, 1993.

Basically, these EFTA states will be taking on most of the economic rights and obligations of Community membership, but without, of course, being full members with a vote in the EC council of ministers. Negotiating this half-way arrangement has been highly

Switzerland will be given five years to adapt its strict rules on admitting foreign workers

complex, probably more so than if the EFTA states had all gone for straight EC membership.

For a start, the EFTA countries are to put more than 1,500 pieces of existing Community legislation on their statute books. Through an elaborate system of consultation, EFTA countries will be given a hand in the "decision-making", but not the "decision-making", of legislation in Brussels.

An EEA council of ministers is to be set up, to decide which new pieces of EC law should apply to the EEA zone, and a joint court with five EC and three EFTA judges, will be established to rule on disputes. The EC Court of Justice's quibble is over whether rulings by this court would prejudice its own interpretations of EC law.

The substance of the agreement should allow a free flow of goods, services, capital and labour among the 19 EEA members, with certain exceptions and transitional arrangements. Switzerland, for instance, will be given five years to adapt its strict rules on admitting foreign workers.

Three disputes over fish, money and transit rights held up agreement for several months. They centred largely on fears by southern EC states that they were letting competitive EFTA industries into their markets, for little return. So, as compensation, Norway has been persuaded to give Spanish and Portuguese fishermen more access to its waters, and, more generally, EFTA states have agreed to lend poorer EC states Ecu2bn at subsidised interest rates. Austria and Switzerland have agreed to let more EC trucks use their environmentally-sensitive Alpine passes.

EFTA will not be taking on the EC's entire single-market programme. The issues of harmonisation of indirect taxes and of alternative controls on people, animals and goods - all related to the removal of border checks within the EC - will not apply, because EFTA states will maintain controls on their frontiers with the Community. Nor does the EEA affect EFTA's relations with the outside world. The EEA will turn the EC-EFTA zone into a

highly sophisticated free-trade area, but not - at this stage - into a customs union with a common external tariff, which would perform drag EFTA into following the EC on any trade sanctions and anti-dumping measures against third countries.

It is nonetheless, very ambitious, and perhaps painful for some EFTA parliaments to ratify. It involves major changes, one of which is that EFTA states will be required to set up their own supranational equivalent of EC rules controlling monopolies, restrictive practices and state aids which distort competition. It is this acceptance of many supranational EC rules, without having a vote on them in Brussels, that may lead some EFTA states to conclude that they would be better off right inside the Community.

Austria and Sweden have already reached this conclusion, and Finland may do so soon. Norway may follow suit, though Iceland with its uniquely piscatorial economy probably never will.

Opening the Community's frontier to the east are the new accords reached with Poland, Hungary and Czechoslovakia. These so-called "Europe agreements" are different from the Community's standard association agreements with countries around the Mediterranean, because they explicitly hold out the prospect that this trio of central European states will eventually join the Community.

They will also involve the three countries in a much closer political dialogue with the Twelve than is offered to other states, including the EFTA members. This is in recognition of the special security worries that Warsaw, Budapest and Prague feel, with the rise of nationalism in the east and the break-up of the Soviet Union.

But the agreements' economic content is more modest: it is the arrangements reached with EFTA, which has had free trade in manufactured goods with the Community since the 1970s. Free trade in goods between the EC and central Europe is to be phased in over 10 years, with the former bringing down its tariffs and quotas faster than the latter. Likewise, the opening up of service sectors will not happen overnight; while, as regards free movement of workers, the initial aim is just to help Poles, Hungarians and Czechs who are legally resident in one EC state to move more easily around other EC states.

As in the EFTA negotiations, three sectors caused particular trouble. But the EC finally agreed to:

- Phase out so-called voluntary curbs on central Europe's steel shipments next year, while maintaining a special surveillance over those imports;
- Eliminate all tariffs and quotas on central European textiles within six years; and
- Modestly increase market access for central European farm produce.

France fought hard against the last concession, but eventually gave in, after receiving a Community undertaking that Brussels would try to get Russians to resume buying - perhaps with EC loans - the food they used to import from central Europe.

To complete the circle, EFTA is in the process of phasing out trade restrictions towards central Europe, so that eventually, by early next century, a free trade zone of some 22 countries should exist.

David Buchan

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Further change awaits the food industry, says Guy de Jonquières

Dancing to the retail tune

THE WAVE of mega-mergers which swept through the European food industry in the late 1980s may have subsided, at least for the moment. But the underlying pressures which powered it continue to gather strength, pointing to further rapid change in the industry's structure during the 1990s.

Not that acquisition activity has ground to a halt. Food remains one of the most fragmented industries of its size in Europe, affording plenty of scope for further concentration both within and across borders.

But the recent emphasis has been on smaller deals. That reflects in part the dwindling number of large takeover opportunities and an onset of caution among even the most well-heeled predators as to whether fresh acquisitions at recent sky-high prices can be made to pay in a recessionary climate.

Behind the re-shaping of the industry lies a growing perception that securing brand leadership and scale in a carefully selected range of businesses is increasingly vital to generate the returns needed to survive long-term.

At its most brutal, the message is summed up in the much-quoted dictum of Mr Antoine Riboud, chairman of

BSN of France: "In this business, the No 1 makes a lot of money, the No 2 can make a decent living, the No 3 just suffers."

In practice, such logic has encouraged a high degree of specialisation, even among the biggest food groups. Most of Nestlé's businesses are clustered around coffee and milk-based products. Philip Morris in Europe is concentrated largely on cheese, coffee and chocolate, while Unilever's core strengths are in edible fats, ice cream and tea.

Mr Floris Maljers, Unilever's Dutch co-chairman, argues that a principal benefit of large-scale specialisation is that it permits heavy investments in innovation. He says his company's strength in edible fats, for instance, owes much to research breakthroughs in polyunsaturates, which smaller rivals were unable to match.

To fund such investments, manufacturers need to seek ever larger markets for their products - an objective which, in Europe, involves a complex balancing act. Substantial efficiency gains can be made by concentrating production for the whole region into fewer plants, as most bigger companies are doing.

However, transferring prod-

ucts across borders is a tricky business in a region renowned for its national taste differences - and frequently boils down to trial and error. Even the few genuine "Euro-products", such as Mars bars, are often subtly tailored to local preferences. Sometimes it is easier to transfer concepts, such as healthy eating, between countries than the products themselves.

Partly because of Europe's diversity, there remains plenty of scope for small and medium-sized food manufacturers, provided they are intelligently specialised.

For instance, Barrilla of Italy and Balleen of Germany thrive by focusing respectively on pasta and premium biscuits, while Britain's Northern Foods remains the European leader in chilled convenience foods, albeit entirely on the basis of the UK market.

Even BSN, though the fourth largest European food company by turnover, has a decidedly regional emphasis. Half its sales are still in France, and half the rest are in Italy. BSN's good fortune is that both countries are trend-setters in international taste.

Furthermore, the food industry is sufficiently fast-moving to deny established sector leaders a monopoly over product

innovation. In ice cream, many of the most original recent developments have been initiated by outsiders such as Mars, which re-defined the business by launching frozen bars, and Grand Metropolitan, which has successfully transferred Haagen-Dazs from the US to Europe.

Increasingly, winning and maintaining leadership in any sector of the food industry depends on being able to offer a distinctive product. Important as advertising and marketing are, they are no longer sufficient on their own to guarantee brand strength in increasingly crowded markets.

As Dr Jim Grover, of OGC&C Strategies, a London-based consultant, puts it: "In the past you could sell by playing the perceived benefits game. In the future, manufacturers will have to spend more time and money on the products themselves."

That does not just mean faster new product launches, but also the constant updating of older lines. Nestlé and Kellogg, for instance, have been able to keep profitable leadership, respectively, in instant coffee and breakfast cereals, through steady improvements in production technology, which have yielded perceptible benefits to the consumer as



Local specialities: transferring products across borders is a tricky business in a region renowned for its national taste differences

well as enhancing efficiency. These trends, clearly, spell bad news for manufacturers with portfolios of "follower" brands, or a competitive advantage based solely on low-cost production. They are likely to find it increasingly hard to differentiate their products in the market and, consequently, to convince profit-conscious retailers to give them shelf-space.

In the short term, these pressures are being exacerbated by slower economic growth throughout Europe. Longer-term, they will be sustained by shifts in the balance of power between suppliers and retailers, largely in favour of the latter.

These shifts are only indi-

rectly related to cross-border expansion - a process which has developed much more slowly among European retailers than among their suppliers. Few, if any, supermarket chains have established a sizeable presence outside their home markets, while the much-trumpeted emergence of trans-European retail buying consortia has yet to have any real impact.

Much the most powerful weapon at the retailers' disposal is technology, chiefly in the form of computerised systems which provide a stream of highly detailed up-to-the-minute data on sales turnover, stock levels, orders and delivery schedules. The installation of such systems is

further advanced in the UK, where supermarkets have also invested in centralised distribution networks, with larger Dutch chains not far behind.

Such systems greatly strengthen the retailers' bargaining power by providing them with superior information. That, in turn, has enabled them to extend their influence over the supply chain well beyond manufacturers' factory gates. In the UK, one consequence has been the steady growth of supermarkets' own-label products, which now account for one third of their total food sales.

The prospect of having to dance increasingly to the retailers' tune is unsettling

even some of Europe's biggest manufacturers. One symptom of their discomfort was a recent speech by Mr Mike Heron, a Unilever director, at Templeton College, Oxford, calling for a radical change in the retailer-supplier relationship.

Both sides, he argued, should seek to replace their traditionally adversarial attitudes with "strategic partnerships" designed to maximise mutual benefits. An essential condition was that retailers share proprietary commercial information more freely with their suppliers. In the power struggle in Europe's food industry during the 1990s, much may depend on how the big retailers respond.

Car makers are under pressure to be more competitive, says Kevin Done, as...

Transplants put heart into Japan

EUROPE is becoming the main battleground in the world automotive industry in the 1990s, with Japanese car makers set to increase rapidly their market share as local production builds up.

In consequence, European car makers are under intense pressure to restructure their operations and management methods, in order to become fully competitive in a world market.

According to Sir Leon Brittan, EC competition commissioner, the earlier boom years enjoyed by the European motor industry "sadly, have not always been used by European

producers in order to restructure, to remain at the forefront of car technology and to develop new production and management techniques."

The understanding finally reached by the European Commission and Japan at the end of July, on the vexed issue of Japanese car sales in Europe, appears effectively to have set

a limit until the end of the decade on the level of direct exports from Japan to the EC of cars and light commercial vehicles.

The agreement, reached only after years of tortuous negotiations - among EC member states themselves, as well as between Brussels and Tokyo - suggests a level of direct

imports from Japan in 1992 of 1.23m vehicles (cars and light commercial vehicles of up to five tonnes), compared with a level of 1.31m in 1989.

The way appears to have been left open, however, for Japanese car makers to build up significantly the volume of vehicles assembled at so-called transplants (Japanese plants in Europe), with no restrictions being placed either on Japanese investment or on the free circulation of European-built Japanese vehicles in the EC.

Japanese vehicle makers also appear to be free to export cars from the US to Europe outside any ceiling.

When the deal was announced, Brussels said it had estimated that output of Japanese cars in Europe could rise to 1.2m by 1992. Officials of the Japanese Ministry of International Trade and Industry insist that Tokyo has not accepted any such limit, and the Commission admits the 1.2m figure was only an internal "working assumption". Interpretations of the agreement already differ greatly, with London insisting that no limit has been set on the level of transplant production, while French car makers appear to consider the 1.2m units as a ceiling.

According to an Economist Intelligence Unit forecast, Japanese vehicle manufacturers could produce more than 1.8m

vehicles a year in Europe by 1992, including cars and light commercial vehicles, compared with 257,000 in 1990.

Under the deal between the European Commission and the Japanese Ministry of International Trade and Industry, Japan will monitor exports to the EC as a whole, in accordance with a forecast level of exports in 1989 of 1.23m, based on an assumed level of demand in the EC of 15.1m (cars and light commercial vehicles) in that year.

Most automotive analysts consider that sales will easily exceed this level by the end of the decade, however, as the EC forecast suggests only a minimal growth of 0.8 per cent a year from the 13.96m vehicles (cars and light commercial vehicles) achieved in 1989.

Included in the overall export figure of 1.23m are sub-cellarings for exports to the five EC states - France (150,000), Italy (138,000), Spain (79,000), Portugal (23,000) and the UK (100,000) - which now impose national curbs on Japanese car imports.

The five have promised to end their national restrictions by the end of 1992, by which time the EC must also have introduced single-type approval for cars, setting common specification standards, and thereby greatly simplifying the engineering of cars for sale in Europe.

From 1989 until the end of the century, it will be up to the Japanese side to control the flow of their direct car exports, following consultations every six months with the EC. The aim of the deal is that the EC car market should be fully liberalised from the end of the decade, although scepticism remains about how the agreement will work in practice.

Last year, Japanese car registrations in western Europe increased by 5.6 per cent to 1.54m in a total market of 13.2m, representing a market share of 11.7 per cent. In the EC alone, the market share was 10 per cent, compared with 30 per cent in the EFTA countries.

While Japanese car makers captured a 5.1 per cent share of the "restricted" European markets last year, they already controlled more than 30 per cent of the "open markets".

Yet, even before the full Japanese assault on the European car market is launched, several of the traditional European producers have found themselves on a bumpy road into the 1990s.

In the last two years, sales patterns have diverged sharply in different European markets, as demand in several key volume countries, such as the UK, France and Spain nose-dived, while sales in Germany surged to a record level.

Many German car plants

have worked at full capacity, while the industry elsewhere has been forced to shed thousands of jobs. The profits of some car producers in Europe, such as Renault and Ford, have plunged; while others, such as Rover, Volvo, Saab and Jaguar, have collapsed into loss, in the face of severe sales problems, not only in Europe but also in the US.

The UK has suffered a slump with a 20 per cent fall in new car sales in 1991. Only the German economy has provided badly needed support for the western European car market, which is still forecast to grow 1.7 per cent this year to a record 13.5m.

Excluding Germany, the

western European new car market is set to show a fall of around 8.7 per cent for 1991, however, with only four of 16 markets - Germany, Greece, Portugal and Austria - showing growth according to the latest forecast by OEC Europe, the London-based automotive analysts.

The west European market is forecast to fall by 2.4 per cent to 13.15m in 1992, largely reflecting an expected 19 per cent drop in German new car demand to 3.3m. Excluding Germany, the demand outlook is more favourable, with western European sales elsewhere forecast to recover by 5 per cent to 9.8m next year from 9.3m in 1991.

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Air transport

A time for alliances

THE EUROPEAN Commission could not have picked a more difficult time to open up Europe's skies.

The airline industry is still struggling to recover from its worst cyclical downturn in 40 years, provoked by the recession and the devastating impact on air travel caused by the Gulf war.

The prospect of air transport liberalisation in Europe has also led to a frantic scramble in the industry to negotiate alliances, mergers and marketing agreements to position airlines in a new, more competitive deregulated market.

The lessons of air transport deregulation in the US are haunting European carriers. Deregulation has led to unprecedented concentration in the American airline industry which is now dominated by a handful of giant carriers.

In the past 13 years, the US industry has seen 160 airline bankruptcies and 50 mergers. Out of 178 new US airlines which attempted to enter the market, only one, America West, is still alive, and it is currently operating under the protection of the US bankruptcy code.

European carriers, both large and small, have sought to protect and strengthen their chances of survival in a new liberalised environment by negotiating partnerships with other European and international carriers.

British Airways has been negotiating a global alliance with KLM Royal Dutch Airlines and Northwest Airlines of the US. Air France is hoping to invest in a stake in Belgian carrier Sabena; the Scandinavian Airlines System, Swissair and Austrian Airlines have formed a marketing and co-operation partnership called the European



Bernard Attali: "larger entities"

Quality Alliance.

Mr Bernard Attali, the Air France chairman, recently said he expected to see European carriers creating larger entities, based around a few important European airport hubs, competing against the big US and Asian carriers in a few years time.

Unlike US deregulation, liberalisation of air transport in Europe has been a gradual process, based on three separate packages of measures. These have included much greater flexibility and freedom in setting fares and offering services on intra-European routes. The ultimate idea is to break down all national barriers between EC countries to create a truly open market within Europe.

But this is unlikely to suddenly happen in January 1993, the target date for European "open skies". Governments are expected to try to dilute full liberalisation to protect the interests of many state-owned national flag carriers in Europe. Many in the industry believe that complete liberalisation will not occur before 1996 or possibly even later.

A free market is supposed to

provide consumers with more choice and lower fares from greater competition. But concentration risks undermining competition, although the EC has committed itself to ensure big airlines do not abuse open skies.

Competition also risks being distorted by the chronic infrastructure problems facing European air transport. Congestion in European airspace is acute. Many airports are saturated. Although individual countries have been investing to improve and expand their air-traffic control systems, efforts to create a single European air traffic control system have been slow because of political obstacles.

Building new airport and runway facilities has proved even more difficult. As a result, one in every four flights in Europe is still delayed by more than 15 minutes, and new entrants in the market are handicapped because of the lack of capacity available at busy airports.

The challenge for the EC in 1992 will be to put into place a competition policy which will protect consumer interests at the same time as allowing European airlines to develop strategies to compete in an increasingly global civil aviation market.

The Commission itself is split. One camp is worried that mergers and alliances between large carriers will reduce choice and squeeze smaller airlines out of the market. The other believes European carriers will need to match the size and world market penetration of the big US and Asian airlines if they are to survive in the global market place. A way will have to be found if liberalisation is to work in Europe.

Paul Betts



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David Barchard and Richard Lapper on financial services

Seeking a unified system

A GENUINE single market will need a unified financial system. With that in mind, the Commission has prepared its directive on banking by 1993.

Rather than impose a new set of arrangements on banks in member countries, it has tried to give them the freedom to expand across frontiers.

To operate anywhere inside the European Community, a bank will need only to have a licence from one EC member state. It will then be able to provide banking services in any of the 11 other member states.

Banking, under the terms of the directive, will not mean just taking deposits and lending money, but also investment banking services, such as fund management and stock-brokerage, and related services such as insurance.

This does not mean that banks will find it easy to rush into each other's markets.

Some markets (the UK and France) are already more open than others (Germany). Some financial services are more easily transplanted than others. Insurance crosses frontiers more easily than housing finance.

But the banks have started to prepare for a future in

To operate anywhere inside the EC, a bank will need only to have a licence from one member state

which national boundaries will no longer mean much. They have tried several strategies.

Some banks have bought subsidiaries in other European markets. Deutsche Bank bought the leading UK merchant bank, Morgan Grenfell, two years ago. Abbey National and Woolwich building society

have bought subsidiaries in France, Italy, and Spain.

Some smaller players have made cross-frontier alliances, backed by cross-shareholdings. Bank of Scotland and Santander established an alliance in 1988. There have been plenty of others. Recently TSB and Cariplo of Italy set up an alliance.

Others have pooled their resources to serve one particular type of customer, often the small businessman. Royal Bank has IBS, while Credit Agricole of France, Rabobank of the Netherlands, Banco Ambrosiano of Italy, Lloyds Bank of the UK and Bayerische Vereinsbank of Germany have another agreement, allowing each others' customers access to their branches.

One area of banking where the Commission wants to see rapid progress is the crucial one of clearing systems. At present, transfers of money across frontiers and between currencies in the Twelve are slow and expensive.

The banks are reluctant to move away too fast from their domestic clearing systems - or to give up the handsome fees they earn at present on cross-national currency transfers. But the Commission is pushing them to do so.

In the insurance markets, things are moving faster. With much of the regulatory framework either in place or at an advanced stage, a single European market in insurance is well on the way.

Cultural, tax and other peculiarities mean that the market will be far from perfect, yet insurers across the Community recognise the scale of opportunities being created, and within the last few years there has been a plethora of initiatives as insurers have positioned themselves to take advantage of them. Insurance companies have long been active in the European Commission's efforts to force liberalisation in the financial services market, but over the past two years the Council of Ministers has approved regulatory changes.

The second wave of changes - approved by Brussels in 1989 and now implemented by most

member states - represents the most significant step forward, by allowing medium and large commercial and industrial companies to buy insurance cover from insurers based in any member state.

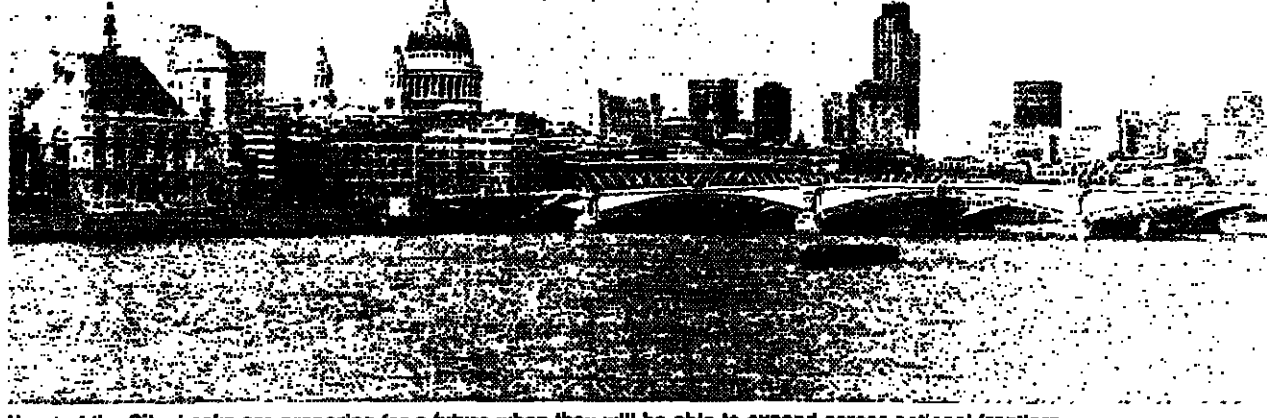
Other directives will also extend to sales of personal lines of insurance to individuals throughout the Community. The European Commission hopes the Council of Ministers will approve three further directives in the next year. One would harmonise accounting standards. Two others would establish a "single licence", allowing suppliers of life and non-life insurance to operate freely across the EC.

The prospect of a single market has stimulated a number of insurance companies to expand their activities across the continent. Insurers have taken a variety of forms.

In straight acquisition, Allianz, the Munich-based German insurer, has been the hungriest predator. Since the mid-1980s it has bought subsidiaries in most European markets, including RAS (Italy's second largest insurer), Rhin et Moselle (of France) and Cornhill (of the UK).

In other cases, the potential cost of acquisition has been excessive so, like the banks, some insurance companies have developed a variety of deals, which range from joint-ventures to strategic alliances.

Fontdarria (Italy's third largest group) and Aachener und Münchener (of Germany) are also discussing the development of a long-term alliance, which seems likely to focus on business outside their home countries. Other insurance companies have set up operations from scratch in neighbouring territories, or thrown more resources into existing foreign subsidiaries. Winterthur of Switzerland and Tordamark of Denmark have both begun direct motor-insurance subsidiaries (combining telephone sales with mass media advertising) in the UK; while General Accident and Commercial Union have adopted the same techniques to expand their French operations.



Heart of the City: banks are preparing for a future when they will be able to expand across national frontiers

Alan Cane reviews the ailing electronics industry

In search of a level playing field

THE SINGLE market seems unlikely to bring much cheer to Europe's ailing electronics industry. Most of the region's large computer and semiconductor companies are losing money. Their share of the global information technology market is disproportionately small and falling.

Europe's large semiconductor companies - for example, Siemens of Germany, Philips of Holland and the French-Italian SGS Thomson - produce only about 10 per cent of the world's output of chips, compared with 36.5 per cent for the US and 49.5 per cent for Japan.

The output of Europe's computer manufacturers is sufficient to meet only two-thirds of the region's demand. Its IT trade balance with the rest of the world is deteriorating steadily.

The sources of Europe's continuing uncompetitiveness are deeply ingrained. First, it is less a single homogeneous market than a series of small markets, each with its own "national champion" but each one too small to allow the economies of scale necessary in today's capital-hungry IT business.

Furthermore, products developed in Europe are rarely sold across national boundaries. An exception is business software developed by the German software house SAP,

which a number of multinational companies are now adopting as standard across their organisation.

Second, Europe has significantly failed to take a lead in world IT. In semiconductors, the US companies Intel and Motorola lead in microprocessors, while Japan and other Asian countries lead in memory. The US still sets the pace in data-processing, from mainframes to personal computers, while the Japanese have pioneered truly portable "notebook" computers. US companies dominate the world software market.

There are occasional bright spots. Immos, part of the French-Italian SGS Thomson group, provides IBM with key personal-computer chips, and Siemens is working with IBM on future generations of semiconductor memory.

Third, Europe's computer manufacturers have found it impossible to sink their differences in the development of a united front against the US and Japanese competition. There have been continuous discussions between the leading players - Siemens Nixdorf of Germany, Groupe Bull of France, Olivetti of Italy and ICL of the UK - but each attempt to put together a joint initiative has collapsed over questions of management and control.

The sale of ICL to Fujitsu of Japan, last year, essentially put paid to any ideas of a Europe-wide coalition. Ironically, ICL at present seems to be the most successful of all the European-based computer manufacturers. It is profitable, and Fujitsu intends to market its personal computers and workstations outside Japan. At the same time, ICL is planning to market Fujitsu's IBM-compatible mainframes to customers in Eastern Europe.

Competition for the native producers is certain to intensify. The US and Japan have been active in establishing plants within Europe.

The list includes: Motorola, Texas Instruments and Intel, of the US; and NEC, Hitachi, Toshiba, Sony and Mitsubishi, of Japan. In late November, Fujitsu, Japan's leading computer manufacturer, opened its first semiconductor manufacturing plant in Europe, at Newton Aycliffe, County Durham, representing the first £200m of a planned £400m investment.

European countries and companies seem hopelessly divided over the best way to combat the threat from outside. Mr Michel Carpentier, director general for the information technology industries at the European Commission, says there is a five-point plan through which the Commission will attempt to help the

European industry.

■ It will stimulate demand for IT, by providing the impetus for what has become known as the European Nervous System, a trans-European data network designed to co-ordinate aspects of social policy in the countries of the Community.

■ Sponsored research will be closer to the market than in earlier programmes, which have been essentially pre-competitive.

■ The Commission will continue to develop training programmes, to diffuse technological skills and knowledge through the community.

■ It will attempt to ensure fair competition within the IT business, by stepping up political efforts with countries that have clear structural barriers to trade.

■ And it will seek ways of financing European high-technology investment. "The Commission would like to develop, in collaboration with public authorities, financial institutions and the industry itself, instruments to improve the financing conditions at a level which is similar to that of our main competitors."

The implication is clear: the Commission will do what it can to level the playing field, but the quality of the game remains a matter for the players themselves.

Securities

Heated dispute

THE FINAL part of the Commission's financial services programme concerns the securities markets, and it is here that the most intractable differences of opinion between member states have arisen.

London already boasts the most developed international investment markets, covering Eurobonds and international equities. Yet efforts by some countries, notably France, Italy and Spain - could force investment business within the EC back into national market-places.

The proposed Investment Services Directive (ISD), which provides the battleground for this particular dispute, has still to be agreed, in spite of being targeted by the Dutch presidency as a top priority. Similarly caught up between warring states is a related directive on minimum capital requirements for non-bank securities firms, which London

fears could also jeopardise its position as an international financial centre.

Parallel to the ISD has been the failure this year of negotiations between national stock exchanges, which could have led to a single, EC-wide stock market.

Any agreement that emerges is likely to focus on one fundamental distinction: that the services and level of regulation demanded by retail investors, who deal mainly in domestic markets, are different from those demanded by professional investment institutions, which these days drive investment markets and have an international perspective. That agreement, though, seems some way off yet.

Richard Waters

Telecommunications

Still far from a network Utopia

FROM JANUARY 1 1993, jet-setting executives will be able to pick up a phone in any European Community country, dial 00 and know that they have selected the correct access code for an international call.

Liberalisation of the EC telecommunications market must have come a long way, one might think, if ministers - who agreed this measure on November 4 - are reduced to debating such trivialities.

Indeed, much has been done. The European Commission adopted a green paper on the liberalisation of the telecommunications terminal equipment sector and telecoms services in 1987. Almost all its legislative goals have been achieved.

As Gjs de Vries, the Dutch MEP, said in September: "This in itself is a remarkable feat, in view of the highly politicised nature of the telecommunications industry and the controversial character of many of the proposed directives."

In 1989, member states agreed a directive on telecoms services and a framework directive on open network provision. The former opens value-added services - such as electronic mail and video-shopping - to competition. The latter has already spawned a subsidiary directive - agreed at the same November meeting of ministers - setting out the criteria for allowing non-discriminatory access to leased lines.

Terminal-equipment markets have been liberalised and, as a by-product of the single market programme, the Commission is challenging restrictive procedures for public procurement in the telecoms sector.

But much work remains before telecoms users will be truly satisfied with "a technically advanced, Europe-wide and low-cost telecommunications network" - the Utopia of the 1987 green paper.

Most member states are proving sluggish to implement the telecoms directives. A satellite green paper is set to change the regulatory environment, but faces obstacles in the form of existing treaties for dividing up the "space segment" of satellite activities. Perhaps, most important, the Commission still faces the difficult political question of how to break up monopolies in ordinary pay calls.

Not that Brussels is short of ammunition for the fight against monopolies. Within the past 18 months, the Commission has strengthened its armoury of weapons for challenging dominant positions in the public and private sector.

In September 1990, Sir Leon Brittan, the competition commissioner, introduced the EC merger regulation which allows the Commission to require the sale of, or untravelling takeovers which are anti-competitive. He has already acted against one telecoms merger, forcing Telefonica, the Spanish telecoms monopoly, to break off shareholding links with its main suppliers of switching and transmission equipment - Alcatel and Telettra - after the two companies merged.

More important for the voice telephony question, the European Court upheld the Commission's right to use Article 90 of the Treaty of Rome to issue directives aimed at breaking up unjustified public monopolies without member states' formal approval. The telecoms terminals directive and the services directive were both issued under such authority and had been challenged by national governments.

Free-marketers believe the reinforcement of Article 90 gives Brussels the means to champion consumers who have become fed up with paying much more for their international and intra-EC calls than their US counterparts, as a side-effect of the fragmentation of national markets.

The services directive singled out voice telephony as an area in which the decision to introduce competition would be left to member states, but the Commission has to review such reserved services by the end of 1992. Brussels is already working on a voice telephony directive, which could apply the results of that review. At the same time, the Commission wants to lay down tariff principles. If the review finds that the national telecoms behemoths have not changed their anti-competitive ways, they may find Article 90 being used against them as well.

"In voice telephony, the Commission has three aims," says one official: "making sure the user has rights and understands what they are; opening up these networks to allow more competition and more innovative services; and trying to create a Europe-wide telephone service which goes a little bit further than straightforward calling."

It seems unlikely that all those ambitions will be realised by 1993, but it is clear the jet-setting executive will eventually get more from the single market than a harmonised international dialling code.

Andrew Hill

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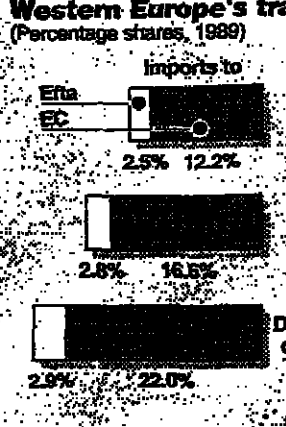
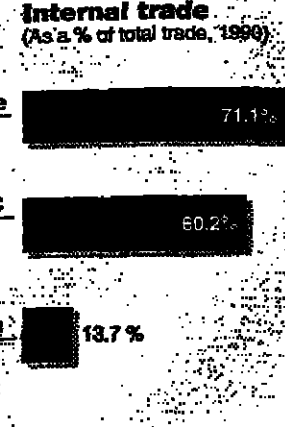
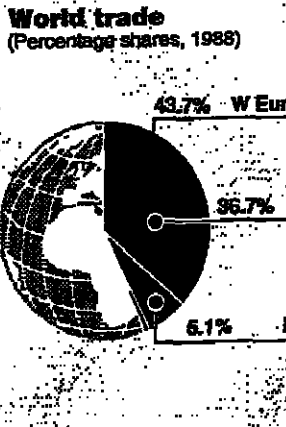
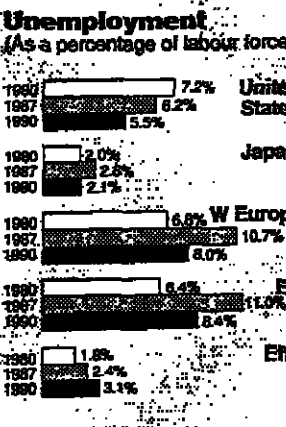
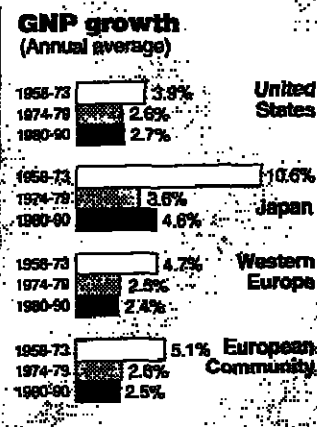
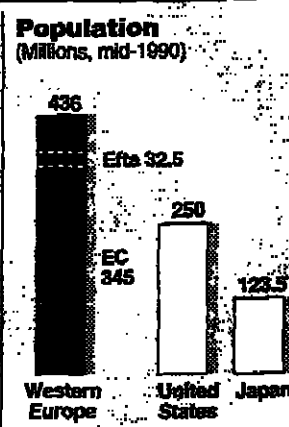
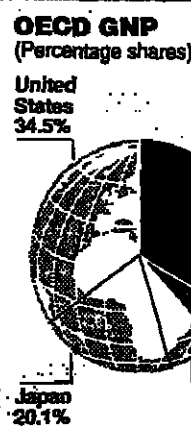
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1992: The European Market 6

TOWARDS A SINGLE EUROPE



STEEL HAS a historic status within the European Community. The single-market programme could mark the biggest threat yet to the industry's special standing.

The Treaty of Paris, the cornerstone for the EC, has been the source of the industry's special status since 1951. The logic of the single-market programme is that steel should become an industry just like any other, subject to the normal rules of competition policy. The transformation in the industry's position is symbolic of how the EC aims of economic integration have changed in a decade.

Under Article 56 of the Paris Treaty the EC, in October 1980, introduced "manifest crisis measures" which sanctioned the collocation between companies, heavy government subsidies to keep loss-making producers in business, protection against lower-priced imports, and commission regulation of the quantity and price of virtually all steel produced within the Community. It was a free marketeer's nightmare, the antithesis of the liberal aims underpinning the single-market programme.

Supporters of the manifest crisis regime argue that, in the 1970s, steel's crisis was not purely industrial: it threatened a political crisis at the heart of the Community. The steel and coal community was the starting point for the creation of a wider common market. If the steel community had disintegrated into industrial nationalism, the development of the common market as a whole would have been retarded. So the Commission had to take responsibility for its well-being.

Steel industry

Special status under threat

Nevertheless, the regime succeeded in warding off nationalisation only at a considerable price: distortion of the industry's structure. Smaller private-sector steel makers were driven out of business by larger groups backed by hefty state subsidies. New entrants were deterred and technological change retarded.

In the past decade, the industry has changed considerably. The manifest crisis measures were withdrawn in the late 1980s, when economic growth and lower costs pulled most steel makers back into profit. Production capacity was cut, so that surplus capacity was reduced from about 80m tonnes at the start of the 1980s to about 20m tonnes now.

Industries in France, Italy and Britain were substantially restructured under state ownership. Thousands of workers left the industry as new technologies such as continuous casting were widely introduced.

Steel, widely regarded as Europe's financially strongest producer, last month reported that its first-half pre-tax profits had collapsed to just £19m, from £307m last year. Analysts expect it could make a loss of up to £100m this year.

It is in good company. In Germany, first half pre-tax profits at Krupp Stahl fell 69 per cent, while at Hoesch the fall was 65 per cent. Usinor Sacilor of France warned that there were signs that the second half of its financial year would be worse than the first when pre-tax profits fell 72 per cent.

On top of slow growth within the west European market, producers face the threat of cheap imports from eastern Europe and tighter export markets elsewhere in the world.

With east European demand falling, about 40m tonnes of steel could be searching for a home at very low prices. In September, a tonne of sections for the construction industry could be bought in Romania for 30,000 lei (\$16).

The message is that further restructuring is needed, not just within national industries but internationally, across borders. The steel industry is remarkably fragmented by comparison with other European industries,

which are relatively capital-intensive. Four producers in the bulk chemical industry account for 80 per cent of output, the same as the oil industry. In contrast, it takes 10 producers to make up 80 per cent of western Europe's steel output.

Further cross-border consolidation will be needed to put the industry on a firmer footing. This will pose tricky political questions for the EC. If it does not sanction mergers to create larger European steel groups, then it is likely that the steel market will remain unstable. That in turn will raise the prospect of the public-sector producers being given covert subsidies.

Another big obstacle to international restructuring is the German industry, which accounts for a third of European output. German producers have been notoriously unwilling to talk to other European groups about mergers. However, that may be changing, according to British steel executives, who have recently held talks with German groups.

Steel executives say there is already a single market in steel. Continental producers are used to having at least 40 per cent of their domestic market taken by other European producers. Steel prices in most west European markets converge.

The future of the industry will turn upon the interaction of politics and markets, whether national government and the EC act to create an open competitive market, or whether they continue to intervene, however covertly, to keep the industry's historic structure intact.

Charles Leadbeater

FEW SECTORS face more upheaval from the creation of the single European market than the pharmaceutical industry. The existing trade barriers within the EC are Gordian in their complexity - a knot of differing national regulations governing the safety, quality and efficacy of drugs, as well as their price.

The process of harmonising these regulations is a mammoth task. Prices vary considerably, and free trade is almost non-existent. The challenge is daunting even for the most convinced free-marketier.

Even so, the EC has tabled wide-ranging and far-reaching proposals. These include changes in patent protection, pharmaceutical advertising, the packaging and labelling of drugs, and the standards governing the regulation of drugs. The proposals are not uncontroversial. Member states, as well as the industry, are divided among themselves over the proposals.

At stake is the success of one of Europe's most lucrative industries. Six of the world's eight largest pharmaceutical companies are based in the UK or on the Continent. The industry, with a turnover of more than £28bn, is a substantial earner of hard currency.

Some of Europe's pharmaceutical companies, such as Glaxo, Hoechst, Bayer, Ciba-Geigy and SmithKline Beecham, are giants. Fiddling with one of Europe's few industrial success stories is not done lightly.

Part of the problem is that at least part of the success of the European companies is attributable to the protection offered to

Pharmaceuticals

Knot of national regulations

local manufacturers. Such protectionism is often rampant in member states.

In the UK and Germany, where drug prices are high, for example, health agencies have supported indigenous manufacturers through a variety of measures. In particular, high prices are used to support ambitious research and development projects.

In addition, some governments have also offered attractive prices for non-indigenous companies that have decided to set up manufacturing operations in their countries. Analysts estimate there is as much as 50 per cent over-capacity within the EC at present.

Other states, such as Greece and Portugal, have little interest in supporting local manufacturers, but are more concerned about the scale of their pharmaceuticals bill. These countries have tended to keep down their prices.

Not surprisingly, the discrepancies in pricing are at times enormous. A recent report by the British-based National Consumer Council suggested that prices in Greece, Italy, Portugal and Spain are between 60 and 65 per cent of those of the UK. In contrast, those in Denmark, the Netherlands and former West Germany are between 85 and 90 per cent more expensive than in Britain. The level of parallel importing from low-priced countries to higher-priced countries can be considerable.

Measures to harmonise pricing are likely to create all sorts of adjustments from the pharmaceutical suppliers. The fears of the large manufacturers is that prices will fall to the lowest common denominator - a measure that might well benefit government expenditure, but which would do little for European research and development.

They also fear that it could become increasingly difficult to compete with US manufacturers which would continue to benefit from higher prices in their

domestic market. The most immediate measure that is to be decided is the issue of patent protection. On December 19, internal market ministers will be meeting to discuss the extension of patent lives within the EC. The measure being discussed involves the creation of a supplementary Protection Certificate, which would extend patent life for 10 years.

The effect of such measures on the market for generic, non-patented, products could be significant. The European Generics Association argues that it could artificially raise the price of prescribing drugs, hitting the pockets of the man in the street, patients, health services and health-care insurers.

Dr Rainer Ditzman, the association's chairman, describes the proposed regulation as a "blank cheque" for the manufacturers of branded products. He says that, if generics were substituted for branded products at the same level as the US, there would be immediate savings of as much as £600m a year.

With so much money at stake, any changes introduced from Brussels are likely to be opposed by one section or another of the pharmaceutical communities. The path to the single market will not be easy.

Paul Abrahams

Profile: Rotork

Keeping up standards

THE RESPONSE of many UK engineering companies to the question "What will 1992 mean for you?" is a rather defensive: "Well, of course, Europe has always been very important for us." But not everyone can say that with the same conviction as Mr Tom Eassie.

He is chief executive of Bath-based Rotork, the leading international supplier of products, systems and services for the motorisation of industrial valves. The company's central product is the electrically-operated actuator to control valves, used chiefly in the hydrocarbon, water treatment and power generation industries.

Mr Eassie points out that there are some aspects of the actuator business where the single market is no longer an issue. While many industries still have to grapple with national differences in technical standards and certification issues, common standards have already been introduced on the fittings linking actuators to valves, and on selling for hazardous locations.

Similarly, there are broad global technology trends that are as important for Rotork as any single-market-related legislation. Customers, for example, are increasingly demanding actuators such as Rotork's with sophisticated controls to allow operation from a central location.

Tighter environmental legislation, much of it emanating from California, is a further positive factor for Rotork, and of considerable importance for an environmental analysis subsidiary that is still in its infancy. Some UK environmental standards are 15 years behind their German counterparts, says Mr Eassie, explaining why non-UK sales growth will be so important.

Rotork was export-oriented virtually from its foundation in 1957, due partly to the conservatism of UK valve-makers unused to actuators as an alternative to manual control.

The company set up a French sales office in 1960, and subsequently expanded its presence in Europe and elsewhere through licensing agreements.

Apart from a Japanese licensing agreement, these have now been terminated in favour of the company's own salesforce, recognising the complexity of a selling process involving the valvemaker, the end-user and, frequently, engineering consultants and contractors.

But pre-1992 selling has not been plain sailing for Rotork. In Germany, for example, domestic competitors control a market which prefers cheaper actuators, and treats the product as a commodity.

And in the power-generating equipment market, in particular, buying practices have traditionally been intensely nationalistic. Mr Eassie says that Electricité de France (EDF), the big utility, has never bought a Rotork actuator.

It is in this area that he hopes the EC's new public procurement rules - an integral part of the 1992 programme - may have an impact, obliging com-

panies which hitherto had only been buying parts from local suppliers to widen their supply net. Mr Eassie concedes that this may take a while, but he believes Rotork could be well placed as younger engineers in the power industry, more willing to accept microtechnology, become more influential.

The German power market may still be difficult for Rotork, because of the buying preferences of power-engineering groups such as Asea Brown Boveri or Siemens, Mr Eassie suggests. However, he points out that the power market as a whole is a relatively declining business for Rotork, because valves are not used as much in modern gas turbine power plants.

In the hydrocarbon industry, where Rotork actuators are sold mainly at the downstream end, buying practices are very different, and already pan-European. But there has been an indirect effect of the single market changes in Spain. Here, Rotork has been working flat out over the past two years as Spanish industry - and particularly the

oil sector - has raced to catch up with the rest of the EC.

Rotork is expanding its on-the-ground presence in Europe, having opened a Dutch office earlier this year, and further development of sales networks is likely as the company moves to fill gaps in its coverage. Another area where single market reforms might be thought to have an effect is in Rotork's own purchasing arrangements. Alone among the leading players in a fragmented industry, it buys all the parts for its actuators, concentrating on designing, assembly and selling.

There are 1,000 parts in an actuator, and Rotork has hundreds of suppliers. The ideal supplier, says Mr Eassie, is situated within 50 miles of Bath and heavily dependent on Rotork, giving ease of communication and keen prices.

But Rotork is sourcing some nuts, gears and castings from Europe, and purchasing policy is already "sort of pan-European," says Mr Eassie.

Andrew Baxter



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Bavarian Ministry for Economic Affairs and Transport
Prinzregentenstr. 28
8000 München 22
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